



Municipality of Caguas 2020-2024 Consolidated Plan & 2020-2021 Annual Action Plan

Submitted to the U.S. Department of
Housing and Urban Development
San Juan Field Office

Hon. William Miranda Torres
Mayor
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Executive Summary

ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Consolidated Plan is the principal planning and application document for the Community Development Block Grant (CDBG), including HOME and Emergency Solution Grants Programs. It was created under Title I of the Housing and Community Development Act of 1974. The CDBG Program is governed by the Code of Federal Regulation (24 CFR). This Consolidated Plan was prepared in accordance with the new e-Con Planning in the IDIS system. It is a five-year strategy plan from the FY year period July 1, 2020 to June 30, 2025 and an annual Action Plan.

The contents of the Consolidated Plan reflect that the Municipality of Caguas pursues the goals of developing viable communities, provide decent housing and a suitable living environment to its residents, and expands economic opportunities, principally for low and moderate-income persons. It is designed to assist in the assessment process of the jurisdiction's affordable housing, community development, and special populations and homeless needs.

The Autonomous Municipality of Caguas' Planning Office conducts the development of the Consolidated Plan. The Municipal Housing Department and the Social Development and Empowerment Department provide significant information used in the elaboration process of the Plan but the lead role in this process is performed by the Planning Office.

The Planning Office is one of the advisory offices of the Mayor within the administrative structure of the Caguas Autonomous Municipality. Its main function is to exercise and to ensure that the policy of the Law of Autonomous Municipalities of the Commonwealth of Puerto Rico concerning planning and ultimate use of land as planned in Caguas, is observed. It also guides the physical, social and economic development of the City by means of the planning and integral execution of programs, studies, proposals, activities and projects.

The development of the 2020-2024 Consolidated Plan is built on the previous Consolidated Plan, Municipal Strategy and numbers of other studies, plans and reports that have been prepared in recent years. Some of the primary documents used in the development of the Consolidated Plan is the Government Plan, Municipal Strategy Plan (Caguas 2030) and the Land Use Plan, among others.

Transforming Caguas with a vision into the future requires building on common goals between the different sectors of the City. The strategies proposed in the 2020-2024 Consolidated Plan are aligned with the principles of the Strategic Plan of the Municipality (Caguas 2030). The Strategic Plan includes a

set of aspirations of what Caguas should be. This plan is being written after Hurricane Maria and during the COVID 19 pandemic and the plan addresses a new reality for Caguas, Puerto Rico and the World and is based on the following guiding principles:

- Improve the Quality of Life of the residents of Caguas especially those with special needs by providing them Excellent Public Services;
- Provide the residents with resilient, sustainable and XXI century Public Facilities and Infrastructure;
- Provide citizens with safe, sound, affordable, technological and resilient housing;
- Provide tools and economic resources that generate economic activity and promote the creation or retention of jobs;
- Administer and plan with the best administrative practices, with transparency and in full compliance with the regulations.

We are at the beginning of the road and the goals looks far away. However, the experience of previous plans demonstrates that to achieve them it is necessary the commitment from the administration and the resources that are provided in this document.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

The main objectives and outcomes included in the Consolidated Plan area summarized below. The Consolidated Plan objectives were aligned to the Municipality of Caguas 2030 (Strategic Plan) which includes the broad vision of the Municipality's social, economic and community development public policy.

Housing Consolidated Plan Objectives:

- Provide citizens, specially the homeless and those with special needs, with affordable rental housing;
- Provide assistance to homeowners and homebuyers;
- Promote the rehabilitation or new construction of housing (rental/homebuyers);
- Promote the active participation of Community Based Organizations in the rehabilitation and/or development of affordable housing.

Non Housing Consolidated Plan Objectives:

- Promote resilient, sustainable and XXI century Public Facilities;
- Promote resilient, sustainable and XXI century Infrastructure;
- Provide excellent public services to the residents of Caguas especially those with special needs;

Homeless Consolidated Plan Objectives:

- Provide adequate shelter to the homeless and those in need
- Conduct outreach and provide services to the homeless and those in need

Economic Development Consolidated Plan Objectives:

- Provide tools and economic assistance that generate economic activity and promote the creation or retention of jobs;

Planning and Administration

- Provide adequate resources for the planning and administration of the programs.

The following table summarizes the objectives of the plan:

3. Evaluation of past performance

The following are the results from the last program year as included in the Consolidated Annual Performance and Execution Report.

Planning Administration Activities

According to IDIS the Municipality committed the following resources for planning and administration activities:

- CDBG: \$347,917
- ESG: \$4,151,54

Economic Development

For economic development purposes, the Municipality allocated a total of \$60,000 of CDBG funds. The total disbursement during the program year (including previous year funds) totaled \$65,739.80. During the program year the Municipality provided technical assistance to 45 potential businesses. In accordance with IDIS PR-23 the economic development activities generated a total of 175 jobs (this figure can include previous years activities).

Housing

During PY 2018 the Municipality allocated a large amount of resources for affordable housing purposes. For example, a total of \$225,000 of CDBG funds were allocated for housing rehabilitation

purposes, \$131,000 of HOME Programs funds for homebuyer and \$8,424,850 by the Section 8 program for tenant based rental assistance activities.

The Municipality continued to provide funds to maintain and enhance the inventory of affordable housing. Various households were assisted with the following activities (From IDIS PR23): Rehabilitation (584 housing units), Down payment and Closing Cost Assistance (10 homeowners) and Tenant Based Rental Assistance (1,325).

Homeless

For homeless activities the Municipality allocated \$231,761 of ESG Program funds. The ESG CAPER (SAGE-Q05a) disclosed that a total of 276 individuals were served by the Municipality of its ESG subrecipients.

Public Facilities and Improvement

Various communities citywide benefitted from the CPD Resources. For Non Housing Community Development purposes, the Municipality allocated a total of \$149,484 of CDBG Program funds to undertake public facilities improvements projects in low income communities. A total of 93,051 persons were provided with better public facilities or improvements at their communities.

Public Services

The Municipality allocated \$237,912 of CDBG Program funds for public services purposes. The CPD funds allocated provided funding for activities that served 111 individuals with a total, including previous year activities, of 1,477.

The general assessment of the results obtained through the undertaken of the planned activities is that the Municipality was able to further its Consolidated Plan agenda and was able to continue addressing the housing and community development needs of the low-income population groups of Caguas.

The following table summarizes the goals and objectives and results from Fiscal Years 2015 – 2018.

4. Summary of citizen participation process and consultation process

The compliance with the citizen participation requirements during the PY 2020-2024 Consolidated Plan planning and preparation phases were achieved through the following actions:

- A total of 41 letters were sent to multiple stakeholders requesting information of the needs of the population served by the consolidated plan.

- **Public Hearings Notice:** The Municipality posted a public notice inviting all interested parties to actively participate in the Consolidated Plan Public Hearing. The notice was posted on the Primera Hora edition, an Island wide circulation newspaper on Wednesday, November 20, 2019.
- **Public Hearings:** The Municipality held a public hearing as part of the planning and preparation phases of the Plan. The first hearing was held on December 5, 2019 at 9:30 a.m., in the Salon Centro de Aprendizaje Municipal (CAM).
- **Draft Plan Availability:** To comply with the public comment period, the Municipality posted a public notice at the Primera Hora newspaper edition of April 15, 2020. In this notice the Municipality made available the draft of the Five- year Caguas Consolidated Plan for the period beginning on July 1 2020 through June 30, 2025 and its Annual Action Plan for PY 2020-2021 for review, comments and recommendations. The public comment period ended on May 15, 2020.
- **Consultation:** As required by 24 CFR 576.400, Emergency Solutions Grant Program Interim Rule, the Municipality conduct a consultation with the South-Southeast Homeless Continuum of Care Coalition. The consultation undertaken included the following elements: Determining how to allocate ESG funds for the program year; developing the performance standards for, and evaluating the outcomes of, projects and activities assisted by ESG funds; and developing funding, policies, and procedures for the administration and operation of the HMIS.

A copy of the consultation undertaken is included in the Appendix Section of this Plan.

As previously stated, for the Municipality of Caguas management, the Citizen Participation and Consultation process is an opportunity to enhance efforts to engage stakeholders and the public in developing strategies to address needs and improve and the Consolidated Plan as a whole. Having a great interest in the general public feedback, the municipality encourages the participation of all interested stakeholders during the consultation process.

5. Summary of public comments

The Municipality conducted an ample citizen participation process providing citizen with opportunities to comment on the activities to be undertaken and the content of the draft plan. We only received comments during the public hearings process (a transcript of the public hearing is included in the attachment section). The following is a summary of the comments received during the hearings:

1. Carmen Ivette Gonzalez - requested allocation of funds to Promo Caguas, Arranque Empresarial Program, and Caguas Compite.
2. Raquel Hernandez- requested funding for the Municipal Homecare Assistance Program.
3. Carmen Flores- requested funding for the Municipal Homecare Assistance Program.
4. Dennis Hernandez Ramos and Jacqueline Cortes- requested the allocation of HOME Funds to the Municipal Housing Department and the implementation of the downpayment and closing cost

assistance Program. In addition Mr. Hernandez requested CDBG funds for the housing rehabilitation program.

5. Jose Ayala- Explained how the ESG program works and how the funds are allocated for shelter, outreach, prevention and rapid rehousing.

6. Gladys Rodriguez, representative of Corporacion Milagros de Amor (CORMA)- requested ESG funds for rapidrehousing.

7. Ivan Moratiel, representative of Guara Bi.- Requested funding for the operation of shelter, transitional and permanent housing.

No comments were received on the draft plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments received during the preparation of the Consolidated Plan were reviewed. Most of the organizations and entities that requested funding were awarded with CPD funds during PY 2020.

7. Summary

Transforming Caguas with a vision into the future requires building on common goals between the different sectors of the City. The strategies proposed in the 2020-2024 Consolidated Plan are aligned with the principles of the Strategic Plan of the Municipality (Caguas 2030). The Strategic Plan includes a set of aspirations of what Caguas should be. The data included in this Consolidated Plan will allow the Municipal Administration to understand the housing and community development needs in order to establish the strategic actions that will benefit the residents and will result in the wellbeing of the community.

The Strategic Plan and this section of the Consolidated Plan provide ground for the development of short-term, medium- and long-term projects to a to achieve the shared vision for the future that can capitalize on the changing opportunities before us. This plan is being written during the COVID 19 pandemic and the plan need to address a new reality for Caguas, Puerto Rico and the World.

Caguas 2030 proposes seven (7) strategies that combine: 1) infrastructure, 2) mobility, 3) economic and 4) social development, 5) the environment, 6) culture and 7) healthy coexistence. The Consolidated Plan integrates those priorities and with the goals included in this section. The result is an operational plan that will result in improving the quality of life of all the persons that reside in Caguas.

We are at the beginning of the road and the goals look far away. However, the experience of previous plans demonstrates that to achieve them it is necessary the commitment from the administration and the resources that are provided in this plan.

Vision

"Caguas Nuestro Nuevo País, a vibrant, safe, beautiful and orderly city, sustainable, healthy, cultured and modern, technologically advanced, supportive in its coexistence, with a dynamic economy, competitive, proud to be the best. Center... and heart of Puerto Rico."

Mission:

"Provide the people with access to effective quality services provided with creativity, through the optimal use of resources and citizen participation."

Values

- Loyalty – loyalty to the people, the institution and the team.
- Professionalism – capacity and art to perform with excellence.
- Commitment – commitment and dedication beyond duty.
- Integrity – moral quality to act responsibly and honestly.
- Courage – dare to serve creatively.
- Humanism - service with love, respect, justice and wisdom

The Process

PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator		Planning Office- Zaid Diaz Isaac
HOME Administrator		Housing Office- Clara Cruz Diaz
ESG Administrator		Housing Office- Clara Cruz Diaz

Table 1 – Responsible Agencies

Narrative

For the Municipality of Caguas, the lead agency for the development and preparation of the Consolidated Plan, for their programs of Community Development Block Grant (CDBG), Emergency Solution Grant (ESG) and HOME Partnership Investment (HOME), is the Planning Office. This office administers the CDBG funds, and the Municipal Housing Department administers the ESG and HOME Program funds. It also executes the Consolidated Plan as well as the related Annual Action Plans.

The Planning Office is one of the advisory offices of the Mayor within the administrative structure of the Caguas Autonomous Municipality. Its main function is to exercise and ensure that the policy of the Law of Autonomous Municipalities of the Commonwealth of Puerto Rico concerning planning and ultimate use of land as planned in Caguas is observed. It also guides the physical, social and economic development of the City by means of the planning and integral execution of programs, studies, proposals, activities and projects. The Planning Office prepares the Five-year Consolidated Plan, the Annual Action Plan, Environmental Review Records and the Consolidated Annual Performance and Evaluation Report. In addition, the Office administrates the IDIS system including the draw of funds, the set-up of activities, contracts, monitoring, compliance with labor requirements and is in charge of the oversight of the programs on a day to day basis.

The Planning Office has five units: Management, Administration, Land Regulatory, Planning and Community Development, Geographic Information and Statistics. The Planning and Community Development Unit is responsible for the elaboration of the Consolidated Plan. The Planning Office is responsible for carrying on studies for the development of plans and programs in relation to areas of economic, social and physical development. It is also responsible for updating existing plans.

While preparing the Consolidated Plan, the Planning Office consults with organizations and agencies in issues such as statistics, policies, processes and procedures, project status and all other information that could be helpful in the planning of projects and strategies. The process of investigation and inquiry is a continuous effort that is carried out by staff from each working unit. The use of several sources of information is key for gathering the information required for the Consolidated Plan. The Planning Office coordinates with Municipal Departments, Offices, and Secretaries throughout the year useful information for the Plan.

Consolidated Plan Public Contact Information

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PR-10 Consultation – 91.100, 91.110, 91.200(b), 91.300(b), 91.215(I) and 91.315(I)

1. Introduction

The consultation process is one of the main elements within the Municipality of Caguas public policy. This policy results in a local government model that effectively responds to the population and communities' demand for services and efficiently addresses the needs of all community components.

The citizen participation and consultation process were incorporated during each phase of the preparation of the Consolidated and Annual Action Plan. All the information gathered was crucial in determining the level of housing, community development and public service needs and contributed to the establishment of the Goals and Objectives in the Plans.

Since the Municipality of Caguas is an ESG grantee, the Continuum of Care was consulted in order to determine how to allocate ESG funds, develop performance standards and evaluate outcomes. In addition, the Planning Office consulted with State Agencies, Municipal Departments, local non-profit agencies, businesses, and the general public and residents to obtain their perspective in services, physical development, and affordable housing needs. This section includes a broad description of the consultation process undertaken in compliance with the Consolidated Plan requirements.

To attain participative, efficient and democratic governance, innovative public management is required. Citizen participation has strengthened our collaborative model. Caguas will continue integrating different sectors, such as: municipal officials and the community, business, civic, labor and professional sectors.

Municipal strategies concerning citizen participation have proven to be a successful key to enforce and broaden the citizen participation plan used in the development of the Consolidated Plan. However, citizen participation is not limited to the development of plans. Some of the actions taken to encourage participation of all municipal residents include:

1. Sending written invitations to public hearings to residents associations, including low income communities. These communities were identified using community associations' lists (with residents councils).
2. Publishing three notices in general circulation newspapers: (a) public hearings, (b) funds distribution, and (c) performance activities (CAPER).
3. Providing technical assistance and guidance for submitting proposals.
4. Posting copies of public notices in the municipal building bulletin boards.
5. Sending copies of public notices and instructions to organizations through e-mail.
6. Inviting citizens to participate in the development of the second *New Generation Strategic Plan*.
7. Openings of new projects.

8. Conducting meetings related to projects, regulations and needs, among others.
9. Inviting collaboration from Community Boards (*Juntas de Comunidad*) in different activities sponsored by the Caguas Municipality.
10. Conducting meetings with communities, Municipal Staff and Community Promoters to solve ongoing issues.
11. Making CDBG and ESG brochures containing information of the programs and eligible activities available to the public.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

The Municipality of Caguas is a collaborative and inclusive model of local government within Puerto Rico's jurisdiction. As previously described, all local government public policy is originated from a strategic planning process that includes direct and active participation of all social, community, economic and entrepreneurship parties located within the Caguas jurisdiction.

This planning and governance experience drive the daily public activities towards the goal of addressing the basic and essential needs of the general population, particularly of the low and moderate income groups and their communities. Therefore, for the Municipality to successfully comply with the service requirements of its constituents it is essential to foster and maintain partnerships with all public structures serving in Caguas, as well as with the private, for profit and nonprofit sectors parties. This inclusive approach to the business relationship among all the service components, guarantees that the general population, including low and income groups, receives the needed services to improve and facilitate its living conditions.

To achieve this enhanced level of cooperation between the local housing and service agencies structure, the Municipality continues to build up relationships through a series of effective actions. Among these are continuous working meetings with other public service agencies, establishing collaborative and cooperation agreements with private sector representatives, hosting community town meetings on a regular basis, actively participating in workshops and training sessions, requesting service inputs and strategies from agencies and other service providers, leading the homeless service strategy within the Caguas jurisdiction, and consulting with public and private agencies regarding the needs of the economically disadvantaged populations and communities, among other actions.

The level of success of this governing approach is demonstrated through the planning and preparation phase of this Consolidated Plan. The level of cooperation and collaboration among the Consolidated stakeholders was crucial to produce a working document that serves the purposes of all partners and gives direction to all the housing and community development strategies that will be implemented during the Consolidated Plan period.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

Until March 31, 2020 the Municipality was the Lead Agency of the PR504 CoC. Working with the Non-Profits and the Municipalities that serve the homeless has been not only a significant undertaking for the Municipality but afforded us the opportunity to provide governance and leadership in return to the members of the CoC.

At this time, we understand that the CoC has reached a governance maturity state. In addition, the entity is working toward finalizing the strategic planning that will yield results in the near future. Based on the experience gained by the organization we understand that is time to move forward and allow the CoC to identify a new Collaborative Applicant that can continue providing the services in consistency with the new vision of the strategic plan.

The Municipality continue to be a member of the PR503 CoC and continue to support the activities to be undertaken to address the needs of the homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness. Using ESG funds the Municipality will support the needs of the population by providing funds for Prevention, Rapid Rehousing, Outreach, Shelter, Supportive Services, HMIS and other eligible activities of the program.

During the preparation of the plan we consulted with the CoC and its member and worked closely with the homeless providers in Caguas and the Region.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

To determine how to allocate ESG funds, the Municipality consulted with the PR503 CoC on a letter dated January 28, 2020. The activities included in the Plan are consistent with the strategic recommendations made by the PR503 CoC. The following are the activities included in the annual plan:

Corporación Milagros del Amor (CorMA)

Prevention- \$20,000

Rapid Rehousing- \$15,000

HMIS- \$1,000

Corporación SANOS

Outreach- \$20,000

Rapid Rehousing- \$25,000

HMIS- \$2,000

Albergue Los Peregrinos (FUNDESCO)

Essential Services- \$20,000

HMIS- \$1,000

Programa Guara - Bi

Essential Services- \$10,000

Shelter- \$22,655

Coalición de Coaliciones

HMIS- \$2,000

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	PR Department of the Family
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Child Welfare Agency State
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent to the Puerto Rico Department of Family to obtain information and statistics of children, elderly, homeless, battered and abused women and other special populations.
2	Agency/Group/Organization	COALICION DE PERSONAS SIN HOGAR DE PR (PR-503)
	Agency/Group/Organization Type	Regional organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To determine how to allocate ESG funds, the Municipality consulted with the PR503 CoC on a letter dated January 28, 2020. The activities included in the Plan are consistent with the strategic recommendations made by the PR503 CoC.
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Identify any Agency Types not consulted and provide rationale for not consulting

As part of the Citizen Participation Process the Municipality consulted with an extensive group of entities, agencies and organizations. The Municipality is unaware of any Agency types relevant to the Consolidated Plan that were not consulted. Attachment 2 of this plan includes the list of entities consulted as part of the citizen participation and consultation process.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Municipality of Caguas (Collaborative Entity)	The Homeless Population goals included in the strategic plan are consistent with the strategies of the PR503 CoC.
Caguas 2030	Municipality of Caguas	The goals and objectives of the Consolidated Plan are consistent and in support of the Caguas 2030 Plan
Land Use Plan	Municipality of Caguas	All of the activities of the Consolidated Plan are consistent with the Land Use Plan.
Caguas All Hazards Mitigation Plan	Municipality of Caguas	The Multi-hazard Mitigation Plan address the need for safe housing, infrastructure, and public Facility. This Document provide leverage to address needs of the Consolidated Plan.
Transformation And Innovation in The Wake Of Devas	COR3	The goals of the Consolidated Plan are consistent with the State Recovery Plan.
PR Disaster Recovery Action Plan CDBG-DR	Puerto Rico Department of Housing	Data from this plan was used in part to develop the Need Assessment section of this plan.

Table 3 – Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

As previously stated, the core element of the Municipality of Caguas for planning purposes is its collaborative and coordination strategy with all government levels, private, for profit and nonprofit, sectors and communitywide components. As the lead agency for the planning, preparation and implementation of the Consolidated Plan strategies, the Municipality undertook the wide consultation process described above to create the socioeconomic and community radiography needed to design an effective public policy towards the housing, community development, special needs populations and economic development initiatives that will be promoted and undertaken during the Consolidated Plan period.

Additionally, the Municipality of Caguas is the leading party in the regional economic development initiative known as INTECO. INTECO is created to carry on a regional economic development strategy to strengthen the socioeconomic structure of the East Central region of Puerto Rico through innovative approaches to technology, entrepreneurship and advance academic offerings within the Municipalities that are part of the initiatives. The public, private, nonprofit and educational sectors are the main parties represented in this initiative. Having the leading role, INTECO provides the Municipality with the opportunity of promoting and strengthening the relationship and collaboration among consolidated stakeholders, including not only the adjacent municipalities, but all the municipalities of the geographic region.

Narrative (optional):

As required by the Consolidated Plan regulations, the Municipality of Caguas undertook an effective consultation and citizen participation process as part of the planning and preparation phases of this Consolidated Plan. Both processes provided valuable information to the Municipality's staff, that was used to develop a clear picture of the priorities and needs of Caguas low income population and communities, regarding the housing, non housing, homeless and non homeless population areas. The consultation and analysis allowed the Municipality to have a true picture of the municipality as to promote the evolution of Caguas towards the vision and policy statement captured in the expression adopted by the present municipal administration: *"Our New Country, Heart Center and Puerto Rico"*.

PR-15 Citizen Participation – 91.105, 91.115, 91.200(c) and 91.300(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Municipal strategies concerning citizen participation have proven to be a successful key to enforce and broaden the opportunity for citizens to effectively participate in the need assessment, goal statements and the identification of objectives for the Consolidated Plan. However participative process in Caguas are ongoing throughout the year, and some of the actions taken to encourage it include:

1. Sending written invitations to public hearings to resident's associations, including low income communities.
2. Publishing three notices in general circulation newspapers: (a) public hearings, (b) funds distribution, and (c) performance activities (CAPER).
3. Providing technical assistance and guidance for submitting proposals.
4. Posting copies of public notices in the municipal building bulletin boards.
5. Sending copies of public notices and instructions to organizations through e-mail.
6. Inviting citizens to participate in the development of the second New Generation Strategic Plan.
7. Conducting meetings related to projects, regulations and needs, among others.
8. Inviting collaboration from Community Boards (Juntas de Comunidad) in different activities sponsored by the Caguas Municipality.
9. Conducting meetings with communities, Municipal Staff and Community Promoters to solve ongoing issues.
10. Making CDBG and ESG brochures containing information of the programs and eligible activities available to the public.

Specific actions, in compliance with the Consolidated Plan regulations to include citizen participation in the elaboration of the Consolidated Plan are celebrating public hearings, providing for a public comment period, and use social media to assist in gathering input from the public. The Municipality held one public hearing to discuss and obtain the needs of the community. The public hearings provided an opportunity for all Caguas residents and community groups to communicate their views on needs and priorities. The hearing was held on December 5, 2019 at the Salon Centro de Aprendizaje Municipal (CAM) and a total of twenty-four (24) persons participated. A public notice was published in Wednesday, November 20, 2019 edition of the Primera Hora newspaper. The purpose of this public hearing was to gather information concerning housing needs, special needs population, and community development needs, among others. The municipality offered technical assistance to interested parties that made their request at the Planning Office and other Municipal Departments and Offices.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	Invitation to Public Hearing- a notice was published on Primera Hora newspaper in the edition of November 20, 2019 inviting citizens to the Consolidated and Annual Plan Public Hearing.	N/A	N/A	
2	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	Consolidated and Annual Plan Public Hearing- 24 persons participated during the hearing.	<p>1. Carmen Ivette Gonzalez - requested allocation of funds to Promo Caguas, Arranque Empresarial Program, and Caguas Compite.2. Raquel Hernandez- requested funding for the Municipal Homecare Assistance Program.3. Carmen Flores- requested funding for the Municipal Homecare Assistance Program.4. Dennis Hernandez Ramos and Jacqueline Cortes- requested the allocation of HOME Funds to the Municipal Housing Department and the implementation of the downpayment and closing cost assistance Program. In addition, Mr. Hernandez requested CDBG funds for the housing rehabilitation</p>	All comments received during the preparation of the Consolidated Plan were reviewed. Most of the organizations and entities that requested funding were awarded with CPD funds during PY 2020.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				program.5. Jose Ayala- Explained how the ESG program works and how the funds are allocated for shelter, outreach, prevention and rapid rehousing.6. Gladys Rodriguez, representative of Corporacion Milagros de Amor (CORMA)- requested ESG funds for rapidrehousing.7. Ivan Moratiel, representative of Guara Bi.- Requested funding for the operation of shelter, transitional and permanent housing.		
3	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	The Municipality published a public notice indicating the availability of the Draft Plan. The notice was published on the April 15, 2020 edition of Primera Hora newspaper.	No comments were received.	N/A.	
4	Internet Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	The Municipality published a public notice indicating the availability of the Draft Plan. The notice was published on the web page of the Municipality.	No Comments were received.	N/A	

Table 4 – Citizen Participation Outreach

Needs Assessment

NA-05 Overview

Needs Assessment Overview

In this Section, the Municipality of Caguas will provide a clear picture of the jurisdiction's needs regarding the housing inventory, the homeless and non-homeless population groups and the non-housing community development needs. The information source used to provide this picture was the wide consultation process and the citizen participation actions undertaken by the Municipality as part of the planning and preparation phases of this Plan. The results of this assessment will allow the Municipality to identify the highest priority, which will be included in the Strategic Plan and will determine the programs and projects that will be included in the Consolidated Plan for the covered period of time. A quick overview shows the following details of the sections included in this assessment:

Needs Assessment Overview

Housing Need Assessment

The housing needs analysis of the Caguas housing market shows an inventory comprised of a universe of 58,048 units. This inventory is significantly an owner-occupied market. Although the market presents a 68:32 owner ratio for the 2017 ACS population, it is a slight decrease from the 72:28 ratio obtained in the previous 2010 census results.

The most common housing problems in Caguas in order of prevalence are: 1) Severe Cost Burden, 2) Cost Burden and 3) Substandard Housing. The following summarizes the population/households more affected by housing problems:

- Substandard Housing- extremely low-income households renters (0-30%), low income owners (50-80% HMAFI);
- Cost Burden- Low Income renter and owner households (50-80% HAMFI), small related households;
- Severe Cost Burden- Extremely low-income renter and owner households (0-30% HAMFI), small related households.

According to CHAS data table 12 above a total of 2,758 extremely low-income households with children reside in Caguas. We can assume that the characteristics of this population are the same of the general population of extremely low-income persons and allowed us to estimate the following:

- Estimated number of Households with children living in substandard housing 180

- Estimated number of Households with children with severe cost burden 363
- Estimated number of Households with children with cost burden 362

Special Population

According to the ACS there are 31,075 persons with disabilities in Caguas.

According our forecast 1,475 women victims of Domestic Violence or Sexual Attacks will be in need of services during the 2020-2025 period.

Total elderly population 24,767 (19% of the population)

- Male 10,135 (41%)
- Female 14,632 (59%)

Needs Assessment Overview Continuation

Disproportionately Needs

According to HUD, a disproportionately greater number of housing problems by a racial or ethnic group is when a group experiences housing problem at a rate greater than 10 percent of the income group as a whole. Due to the particular characteristics of Puerto Rico the majority of residents in Caguas are of Hispanic origin and no group, except the Hispanic, shows a disproportionately greater need.

Public Housing

Taking into consideration the housing inventory that the PR-PHA manages within the Caguas jurisdiction, there is a total of 1,800 housing units in 12 public housing projects. To comply with the federal requirements, the PR-PHA must have a total of 90 units for persons with mobility disabilities and 36 units with features for persons with hearings or visual disabilities.

The greatest current need in public housing is the availability of 1- & 2-Bedroom units. The Housing Choice Voucher Program provides more options for affordable housing; however, demand continues to significantly exceed the supply, due to the lack of units that comply with the Housing Quality Standards.

Homeless Persons

According to the PIT census the Municipality of Caguas (MC) has 144 homeless, 36% are chronic and 51% experienced homelessness for the first time. Also, PIT shows that 74% were male, 25% were women and 1% transgender; 97% of the individuals are over 25 year and 3% falls between 18 and 24 years of age. Overall PIT count shows that 75% of the population is unsheltered as opposed to 25% of sheltered population. This data is significantly different in the Municipality of Caguas in which 69% of the population is sheltered and 31% are unsheltered individuals. This data provides the foundation to plan services for the next years.

Non Housing Community Development

The following are projects that are expected to be undertaken during PY 2020-2024:

- Teatro Alcazar
- Improvement to Sola Morales Stadium
- Paseo Gautier Benitez
- Improvement to Public Transportation Terminal (Francisco Pancho Pereira)
- Development of a Operation Security Center
- Development of Recovery Business Center,
- Improvement to urban core infrastructure
- New Head Start Office
- Expansion of the Southeast Sports Complex

NA-10 Housing Needs Assessment - 24 CFR 91.205 (a,b,c)

Summary of Housing Needs

Summary of Housing Needs

In this section the Municipality presents a concise summary of the jurisdiction's estimated housing needs projected for the plan's duration (July 1, 2020 – June 30, 2025). The tables below show the population and housing profile of the Municipality using data from the Census (American Community Survey), the Comprehensive Housing Affordability Strategy (CHAS), and other available reliable sources. The following are basic definitions used in this document:

- HAMFI-HUD Adjusted Median Family Income
- Large Family- A large family is defined as a family with five or more members.
- Small Family- A small family is defined as a family with two to four members.
- Substandard Housing- Households without hot and cold piped water, a flush toilet and a bathtub or shower; or kitchen facilities that lack a sink with piped water, a range or stove, or a refrigerator.
- Housing Cost Burden 30%- Cost burden is a fraction of a household's total gross income spent on housing costs. For renters, housing costs include rent paid by the tenant plus utilities. For owners, housing costs include mortgage payment, taxes, insurance, and utilities. Households by income level whose housing cost burden is greater than 30% of household income.
- Severe Cost Burden - Households by income level whose housing cost burden is greater than 50% of household income.

Hurricanes Irma and Maria and the economic crisis of the Island exacerbated a long-term trend of outmigration in Caguas. From 2010 to 2017 the population and the number of households decreased in -6.04% and -7.30% respectively. However, the median income increased in 5.57% being this an overall positive indicator of economic growth.

Table 6 below shows 20,755 households with incomes below 80% HAMFI. The largest group among the low income households are those with income below 30% HAMFI. There are 8,560 small families and 927 families with five or more members.

Demographics	Base Year: 2010	Most Recent Year: 2017	% Change
Population	142,893	134,269	-6%
Households	53,273	49,386	-7%
Median Income	\$22,951.00	\$24,229.00	6%

Table 5 - Housing Needs Assessment Demographics

Alternate Data Source Name:

American Community Survey 5-Year Estimate

Data Source Comments:

Number of Households Table

	0-30% HAMFI	>30-50% HAMFI	>50-80% HAMFI	>80-100% HAMFI	>100% HAMFI
Total Households	7,890	5,080	7,785	4,155	25,435
Small Family Households	3,688	1,789	3,083	1,869	14,900
Large Family Households	344	189	394	294	1,989
Household contains at least one person 62-74 years of age	609	855	1,393	798	3,764
Household contains at least one person age 75 or older	855	1,244	1,515	623	2,925
Households with one or more children 6 years old or younger	1,635	650	1,039	434	2,930

Table 6 - Total Households Table

Alternate Data Source Name:

CHAS Databook

Data Source Comments:

Housing Needs Summary Tables

1. Housing Problems (Households with one of the listed needs)

	Renter					Owner				
	0-30% AMI	>30- 50% AMI	>50- 80% AMI	>80- 100% AMI	Total	0-30% AMI	>30- 50% AMI	>50- 80% AMI	>80- 100% AMI	Total
NUMBER OF HOUSEHOLDS										
Substandard Housing - Lacking complete plumbing or kitchen facilities	299	274	249	90	912	855	1,244	1,515	623	4,237

	Renter					Owner				
	0-30% AMI	>30- 50% AMI	>50- 80% AMI	>80- 100% AMI	Total	0-30% AMI	>30- 50% AMI	>50- 80% AMI	>80- 100% AMI	Total
Severely Overcrowded - With >1.51 people per room (and complete kitchen and plumbing)	25	20	10	0	55	459	289	551	190	1,489
Overcrowded - With 1.01-1.5 people per room (and none of the above problems)	134	25	125	60	344	0	19	35	0	54
Housing cost burden greater than 50% of income (and none of the above problems)	1,420	650	378	70	2,518	65	75	135	115	390
Housing cost burden greater than 30% of income (and none of the above problems)	190	329	904	315	1,738	1,074	715	1,050	463	3,302
Zero/negative Income (and none of the above problems)	1,460	0	0	0	1,460	695	0	0	0	695

Table 7 – Housing Problems Table

Alternate Data Source Name:

CHAS Databook

Data Source

Comments:

2. Housing Problems 2 (Households with one or more Severe Housing Problems: Lacks kitchen or complete plumbing, severe overcrowding, severe cost burden)

	Renter					Owner				
	0-30% AMI	>30- 50% AMI	>50- 80% AMI	>80- 100% AMI	Total	0-30% AMI	>30- 50% AMI	>50- 80% AMI	>80- 100% AMI	Total
NUMBER OF HOUSEHOLDS										
Having 1 or more of four housing problems	2,220	1,110	960	275	4,565	1,555	1,014	2,025	730	5,324
Having none of four housing problems	1,095	1,185	2,020	1,005	5,305	780	1,545	2,800	1,785	6,910
Household has negative income, but none of the other housing problems	1,460	0	0	0	1,460	695	0	0	0	695

Table 8 – Housing Problems 2

Data 2011-2015 CHAS
Source:

3. Cost Burden > 30%

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
NUMBER OF HOUSEHOLDS								
Small Related	1,245	695	955	2,895	599	335	758	1,692
Large Related	115	50	55	220	15	94	60	169
Elderly	179	285	345	809	653	454	632	1,739
Other	229	205	205	639	370	89	249	708
Total need by income	1,768	1,235	1,560	4,563	1,637	972	1,699	4,308

Table 9 – Cost Burden > 30%

Data 2011-2015 CHAS
Source:

4. Cost Burden > 50%

	Renter				Owner			
	0-30% AMI	>30- 50% AMI	>50- 80% AMI	Total	0-30% AMI	>30- 50% AMI	>50-80% AMI	Total
NUMBER OF HOUSEHOLDS								
Small Related	1,065	455	350	1,870	460	265	530	1,255
Large Related	105	30	15	150	15	14	15	44
Elderly	144	160	75	379	410	293	444	1,147
Other	204	145	50	399	230	29	184	443
Total need by income	1,518	790	490	2,798	1,115	601	1,173	2,889

Table 10 – Cost Burden > 50%

Data 2011-2015 CHAS
Source:



5. Crowding (More than one person per room)

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
NUMBER OF HOUSEHOLDS										
Single family households	114	25	105	0	244	45	50	115	35	245
Multiple, unrelated family households	84	20	15	30	149	0	14	85	75	174
Other, non-family households	15	0	0	0	15	0	0	0	0	0
Total need by income	213	45	120	30	408	45	64	200	110	419

Table 11 – Crowding Information – 1/2

Data Source: 2011-2015 CHAS

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
Households with Children Present	0	0	0	0	0	0	0	0

Table 12 – Crowding Information – 2/2

Data Source:
Comments:

Describe the number and type of single person households in need of housing assistance.

According to the ACS table S2501 there are 12,469 single person households in Caguas. Approximately 8,103 (64.98%) are homeowners and 4,366 (35.02%) are renters. No data is available to describe the housing needs of single persons household. However, we estimated the need assuming that the same housing characteristics (Table 7) of the general population are present within the single persons households. Based on this we can estimate that 815 single person households occupy substandard housing, and 1,628 are suffering from cost burden and 1,631 from severe cost burden.

Estimate the number and type of families in need of housing assistance who are disabled or victims of domestic violence, dating violence, sexual assault and stalking.

The estimates presented in this area was obtained using data from the following sources:

- Disability- American Community Survey – ACS Table S1810, B18101
- Oficina de la Procuradora de la Mujeres – submitted during the consultation process

Disability

The definition of disability used in this plan is based on questions used by the census in the ACS (<https://www.census.gov/topics/health/disability/about/glossary.html>). The definitions are:

- Ambulatory Difficulty- Having serious difficulty walking or climbing stairs (DPHY).
- Cognitive Difficulty- Because of a physical, mental, or emotional problem, having difficulty remembering, concentrating, or making decisions (DREM).
- Hearing Difficulty- Deaf or having serious difficulty hearing (DEAR).
- Independent Living Difficulty- Because of a physical, mental, or emotional problem, having difficulty doing errands alone such as visiting a doctor's office or shopping (DOUT).
- Self-care Difficulty - Having difficulty bathing or dressing (DDRS).
- Vision Difficulty- Blind or having serious difficulty seeing, even when wearing glasses (DEYE).

According to the ACS there are 31,075 persons with disabilities in Caguas. The number of persons by disability is as follow (numbers don't add up due to duplication of disability conditions):

- Hearing - 16,726 persons
- Cognitive - 15,408 persons
- Hearing – 7,466 persons
- Independent Living – 11,367 persons
- Self-Care – 5,750 persons
- Vision Difficulties – 8,713 persons

Victims of Domestic Violence, Dating Violence, Sexual Attack and stalking

During the consultation process the Oficina de la Procuradora de la Mujeres provided information regarding the number of cases of Domestic Violence (681) and Sexual Violence in (42) the Caguas Region. In addition, they provided a description of the services provided and a demographic profile of the women receiving services. No data was provided for dating violence or stalking. Based on the data provided we estimated the number of cases in the Municipality. The Results are as follow:

Domestic Violence estimated cases 278.

- 0-30% HAMFI – 16 cases
- 30-50% HAMFI – 11 cases
- 50-80 HAMFI – 16
- 80-100 HAMFI – 16
- >100% HAMFI - 9

Sexual Violence estimated cases 17

Based on that number, we forecasted the estimated number of sexual attacks for the five years of the Consolidated Plan. According our forecast 1,475 women will be victims of Domestic Violence or Sexual Attacks during the 2020-2025 period.

What are the most common housing problems?

As shows in table 7 above the most common housing problems in Caguas in order of prevalence are: 1) Severe Cost Burden, 2) Cost Burden and 3) Substandard Housing. We must clarify that the data from table 7 may not include the number of housing affected by Hurricanes Irma and Maria. Among all income groups the extremely low income is the most affected followed by those with income between 50-80% HAMFI. On the renter side the main problem is severe cost burden and on the owners is cost burden. The majority of the households with substandard housing are owners with 2,049 (twice the number of renters).

Are any populations/household types more affected than others by these problems?

According to table 7 above, the population/household types most affected by these housing problems are those with income below 30% AMI. Tables 9 & 10 shows that small families are the most affected by cost burden and severe cost burden. The following summarizes the population/households more affected by housing problems:

- Substandard Housing- extremely low-income households renters (0-30%), low income owners (50-80% HMAFI);
- Cost Burden- Low Income renter and owner households (50-80% HAMFI), small related households;
- Severe Cost Burden- Extremely low-income renter and owner households (0-30% HAMFI), small related households.

Describe the characteristics and needs of Low-income individuals and families with children (especially extremely low-income) who are currently housed but are at imminent risk of either residing in shelters or becoming unsheltered 91.205(c)/91.305(c)). Also discuss the needs of formerly homeless families and individuals who are receiving rapid re-housing assistance and are nearing the termination of that assistance

Due to the current characteristics of the economy in Puerto Rico, the highest pressure falls among the lower tiers of the economically disadvantaged population. This population group, which by HUD standards is concentrated within the 0-30% AMI level or no income at all level, is the segment at greater risk of homelessness. Taking into consideration that the economic factor is the main reason that could provoke a household to become homeless, we can relate this problem to the cost burden and severe cost burden housing problem type affecting the Municipality of Caguas households.

As the data previously analyzed show, in Caguas the cost burden problem most affects the small family households and the elderly households. Although, there is a larger group of extremely low income population affected by cost burden problems, the small related families and the elderly groups show a consistent need in the owner market, as well as in the renter market. Both groups are more vulnerable to homelessness due to the high costs associated with housing rent and/or mortgages, maintenance and utilities related costs. In terms of the needs of these groups, we can identify financial assistance for housing, utilities payments, food and nutritional purposes.

According to CHAS data table 12 above a total of 2,758 extremely low-income households with children reside in Caguas. We can assume that the characteristics of this population are the same of the general population of extremely low-income persons and allowed us to estimate the following:

- Estimated number of Households with children living in substandard housing 180
- Estimated number of Households with children with severe cost burden 363
- Estimated number of Households with children with cost burden 362

We can estimate that the number of extremely low-income households with children under 6 that are at risk of becoming homeless are 905.

If a jurisdiction provides estimates of the at-risk population(s), it should also include a description of the operational definition of the at-risk group and the methodology used to generate the estimates:

The operational definition of the at-risk group used for the above estimate is the following:

Those individuals or households living in substandard housing, those individuals and households living in severe overcrowded units, those individuals and households with severe cost burden, and those individuals or households with zero or negative income.

Source of Data: 2012-2016 CHAS

The formula is the following:

Households with income below 30% HAMFI that living in substandard Housing or with cost or severe burden.

Specify particular housing characteristics that have been linked with instability and an increased risk of homelessness

In addition to the cost burden housing problem, the substandard condition of a housing unit can lead a household to homelessness. A housing unit lacking adequate conditions can become a place not meant for human habitation. The lack of acceptable sanitary conditions in a housing unit can become a serious threat for the health and safety of the household. Within the Caguas housing market, the substandard condition housing problem is one of the highest frequency problems showing in the statistical data.

Both, cost burden related problems and substandard housing conditions, amount to 26% of the total number of housing units experiencing some type of common housing problems. Both problems can worsen at-risk conditions to the households occupying these units because most of them have insufficient resources immediately available to attain housing stability.

Discussion

The housing needs analysis of the Caguas housing market shows an inventory comprised of a universe of 58,048 units. This inventory is significantly an owner-occupied market. Although the market presents a 68:32 owner ratio for the 2017 ACS population, it is a slight decrease from the 72:28 ratio obtained in the previous 2010 census results.

To anticipate the future demand/need for housing we used a methodology from the American Planning Association (Planning and Urban Design Standards 2007 pp 305-306). The methodology takes into consideration how many housing units currently exist in the market and of how many will be lost from the inventory. According to the analysis there is a need for 3,579 units. From that total 994 units can be considered units for low income persons (<\$100,000).

The housing market presents the common housing problems that affect the housing market within the Puerto Rico jurisdiction. Among the general housing problems affecting the local housing market, substandard conditions and cost burden related problems are the most significant ones affecting the general household population.

NA-15 Disproportionately Greater Need: Housing Problems – 91.205 (b)(2)

Assess the need of any racial or ethnic group that has disproportionately greater need in comparison to the needs of that category of need as a whole.

Introduction

In this section we analyze the housing problems of housing in Caguas. According to HUD, a disproportionately greater number of housing problems by a racial or ethnic group is when a group experiences housing problem at a rate greater than 10 percent of the income group as a whole. Due to the particular characteristics of Puerto Rico the majority of residents in Caguas are of Hispanic origin and no group, except the Hispanic, shows a disproportionately greater need. Although the purpose of tables below is to analyze the relative level of need for each race and ethnic category, the data also provide information for the Municipality of Caguas as a whole that can be useful in describing overall need.

For this reason, in sections NA-15, NA-20, NA-25, NA-30 we will describe the characteristic of the Puertorrican (Hispanic) group although is well known that in the Municipality of Caguas, Hispanics are a majoritarian group and not necessarily a minority. The narratives included in this section will correspond to the general characteristics of the population.

0%-30% of Area Median Income

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	4,340	1,300	2,155
White	4	0	20
Black / African American	0	0	30
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	4,335	1,300	2,110

Table 13 - Disproportionally Greater Need 0 - 30% AMI

Data 2011-2015 CHAS
Source:

*The four housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than one person per room, 4. Cost Burden greater than 30%

30%-50% of Area Median Income

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	2,834	2,020	0
White	0	0	0
Black / African American	0	0	0
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	2,834	2,020	0

Table 14 - Disproportionally Greater Need 30 - 50% AMI

Data 2011-2015 CHAS
Source:

*The four housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than one person per room, 4. Cost Burden greater than 30%

50%-80% of Area Median Income

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	4,215	3,605	0
White	35	10	0
Black / African American	0	0	0
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	4,180	3,595	0

Table 15 - Disproportionally Greater Need 50 - 80% AMI

Data 2011-2015 CHAS
Source:

*The four housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than one person per room, 4. Cost Burden greater than 30%

80%-100% of Area Median Income

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	1,600	2,190	0
White	15	10	0
Black / African American	0	0	0
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	1,585	2,185	0

Table 16 - Disproportionally Greater Need 80 - 100% AMI

Data 2011-2015 CHAS
Source:

*The four housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than one person per room, 4. Cost Burden greater than 30%

Discussion

The Consolidated Plan regulations, specifically the 24 CFR Section 91.205 (2), establish the existence of a disproportionately greater need, among any racial or ethnic group, when the percentage of persons in a category of need who are members of a particular racial or ethnic group is at least 10 percentage points higher than the percentage of persons in the category as a whole.

The Municipality of Caguas 2018 ACS Population (Table DP- 05) show that there is no particular racial and/or ethnic group that is 10 percentage points greater than any of the existing population groups within the Municipality. The ACS disclosed that that 98.97% of the population is of Hispanic or latino origins. However, 76.53% of the population considers themselves white and 8.4% identified themselves as black or African American.

In terms of the general population's housing problems needs among the Caguas housing market, the largest housing problems affecting the jurisdiction are the cost burden, severe cost burden and the substandard conditions thus those are the same of the Hispanic population.

The severe overcrowding problems is associated with the presence of more than 1.51 persons per room in the housing unit. The analyzed data show a total of 1,339 housing units affected by this type of problem within the local housing market. This total is less than one percentage point of the housing universe presenting at least one of the recognized common housing problems. Therefore, the

Municipality understands that this is not a critical condition within its market and no further consideration will be given.

NA-20 Disproportionately Greater Need: Severe Housing Problems – 91.205 (b)(2)

Assess the need of any racial or ethnic group that has disproportionately greater need in comparison to the needs of that category of need as a whole.

Introduction

In this section we analyze the severe housing problems in Caguas. The tables below show the relative level of need for each race and ethnic category. However due to the fact that the Hispanic are the predominant race group in Caguas they describe the overall need of the population.

0%-30% of Area Median Income

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	3,775	1,875	2,155
White	4	0	20
Black / African American	0	0	30
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	3,770	1,875	2,110

Table 17 – Severe Housing Problems 0 - 30% AMI

Data 2011-2015 CHAS
Source:

*The four severe housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than 1.5 persons per room, 4. Cost Burden over 50%

30%-50% of Area Median Income

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	2,124	2,730	0
White	0	0	0
Black / African American	0	0	0

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	2,124	2,730	0

Table 18 – Severe Housing Problems 30 - 50% AMI

Data 2011-2015 CHAS
Source:

*The four severe housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than 1.5 persons per room, 4. Cost Burden over 50%

50%-80% of Area Median Income

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	2,985	4,820	0
White	20	25	0
Black / African American	0	0	0
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	2,965	4,795	0

Table 19 – Severe Housing Problems 50 - 80% AMI

Data 2011-2015 CHAS
Source:

*The four severe housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than 1.5 persons per room, 4. Cost Burden over 50%

80%-100% of Area Median Income

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	1,005	2,790	0
White	15	10	0
Black / African American	0	0	0
Asian	0	0	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	990	2,780	0

Table 20 – Severe Housing Problems 80 - 100% AMI

Data 2011-2015 CHAS
Source:

*The four severe housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than 1.5 persons per room, 4. Cost Burden over 50%

Discussion

In the previous section we discussed that, within the Municipality of Caguas jurisdiction, there is no racial and/or ethnic population group that complies with the regulation definition to be considered to be in disproportionately greater need. Nevertheless, the Municipality will analyze the severe housing problems within its housing market. The following summarizes the severe housing conditions in Caguas:

Households with Income Below 30% HAMFI

- 66.81% of the population within that income group encounter 1 or more housing problem;
- 38.14% has no income.

Households with Income Between 30-50% HAMFI

- 43.75% of the population within that income group encounter 1 or more housing problem.

Households with Income Between 50-80% HAMFI

- 38.24% of the population within that income group encounter 1 or more housing problem.

Households with Income Between 80-100% HAMFI

- 26.48% of the population within that income group encounter 1 or more housing problem.

As the above data shows the likelihood that a household experiences a housing problem decreases as incomes rise. There are no racial or ethnic groups that are disproportionately affected by severe housing problems at this level.

NA-25 Disproportionately Greater Need: Housing Cost Burdens – 91.205 (b)(2)

Assess the need of any racial or ethnic group that has disproportionately greater need in comparison to the needs of that category of need as a whole.

Introduction:

When housing costs are too high relative to household income, households may need to make tradeoff, mainly in health care and food, to offset high housing expenditures. Historical studies shows that “keeping housing costs below 30 percent of income is intended to ensure that households have enough money to pay for other nondiscretionary costs; therefore, policymakers consider households who spend more than 30 percent of income on housing costs to be housing cost burdened”. As explained before due to the particular characteristics of Puerto Rico the majority of residents in Caguas are of Hispanic origin and no group, except the Hispanic, shows a disproportionately greater need. For this reason, the narratives included in this section will correspond to the general characteristics of the population.

In Caguas severe cost burden is the principal housing problem that affects 37.96% of the low-income households (<80% HAMFI).

Housing Cost Burden

Housing Cost Burden	<=30%	30-50%	>50%	No / negative income (not computed)
Jurisdiction as a whole	32,940	7,572	7,170	2,805
White	255	65	20	24
Black / African American	0	0	0	30
Asian	10	0	0	0
American Indian, Alaska Native	0	0	0	0
Pacific Islander	0	0	0	0
Hispanic	32,660	7,528	7,155	2,770

Table 21 – Greater Need: Housing Cost Burdens AMI

Data Source: 2011-2015 CHAS

Discussion:

The severe cost burden problem is associated with the payment of more than 50% of the household income in housing related expenses. The data provided by the HUD CHAS Data Book (see table 7) show that a total of 6,510 households in Caguas are affected by the described housing problem. The severe

cost burden problem affects 2,575 renter's households and 3,935 owner's households. Among both the renter and the owner's households, the 0-30% AMI level group is the most affected.

NA-30 Disproportionately Greater Need: Discussion – 91.205(b)(2)

Are there any income categories in which a racial or ethnic group has disproportionately greater need than the needs of that income category as a whole?

As explained in the previous sections Hispanics represent about 98.97% of the Municipality's population and they experience more than their proportional share of housing problems. Also, previous sections show that the likelihood that a household experiences a housing problem decreases as incomes rise. There are no racial or ethnic groups that are disproportionately affected by severe housing problems at this level. For all types of housing problems, the extremely low income (0-30% AMI) has have a disproportionately greater need.

If they have needs not identified above, what are those needs?

All needs have been identified above and in sections NA-15, NA-20 and NA-25.

Are any of those racial or ethnic groups located in specific areas or neighborhoods in your community?

As explained in section NA-10, NA-15, NA-20 and NA-25 no group, except the Hispanic, shows a disproportionately greater need. Due to that fact the narratives included in those sections fully correspond to the general characteristics of the population.

NA-35 Public Housing – 91.205(b)

Introduction

The public housing projects in Puerto Rico are the administrative and management responsibility of the State Government level. The Puerto Rico Public Housing Administration (PRPHA) is the State Agency leading the government role in establishing the public policy for public housing initiatives. The Municipality of Caguas acts as a partner in the process of identifying and addressing public housing needs of these low-income communities within Caguas. The Municipality is supporting the PRPHA by providing Project Based assistance to mixed use housing units.

On the other hand, the Municipality of Caguas is a recognized Public Housing Agency under HUD dispositions and administers the local Housing Choice Voucher Program (HCVP), commonly known as the Section 8 Program. Therefore, the public housing analyses of this Consolidated Plan will include two (2) perspectives of the needs of this population, the State Program perspective and the local program perspective.

The following section includes a broad description of the general characteristics and needs of the Caguas public housing population, including the Section 8 program population. The information used to provide the profile of this population was a result of the consultation and citizen participation process undertaken by the Municipality. Additional statistical information was obtained from HUD's Resident Characteristics Report. The Resident Characteristics Report summarizes general information about households who reside in Public Housing, or who receive Section 8 assistance. The report provides aggregate demographic and income information that allows for an analysis of the scope and effectiveness of housing agency operations. The reports can be accessed at:

https://www.hud.gov/program_offices/public_indian_housing/systems/pic/50058/rcr

Totals in Use

	Program Type							
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher	
				Total	Project - based	Tenant - based	Veterans Affairs Supportive Housing	Family Unification Program
# of units vouchers in use	0	0	1,800	1,287	84	1,190	0	0

Table 22 - Public Housing by Program Type

***includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition**

Alternate Data Source Name:

Resident Characteristics Report 2020

Data Source

Comments:

Characteristics of Residents

	Program Type							
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher	
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program
Average Annual Income	0	0	4,044	5,239	7,625	4,966	0	0
Average length of stay	0	0	0	7	1	8	0	0
Average Household size	0	0	0	2	1	2	0	0
# Homeless at admission	0	0	0	2	0	2	0	0
# of Elderly Program Participants (>62)	0	0	270	255	84	170	0	0
# of Disabled Families	0	0	233	121	0	120	0	0
# of Families requesting accessibility features	0	0	132	1,287	84	1,190	0	0
# of HIV/AIDS program participants	0	0	0	0	0	0	0	0
# of DV victims	0	0	0	0	0	0	0	0

Table 23 – Characteristics of Public Housing Residents by Program Type

Alternate Data Source Name:
Resident Characteristics Report 2020
Data Source
Comments:

Race of Residents

Race	Certificate	Mod-Rehab	Public Housing	Program Type					
				Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
White	0	0	0	1,108	84	1,011	0	0	0
Black/African American	0	0	0	179	0	179	0	0	0
Asian	0	0	0	0	0	0	0	0	0
American Indian/Alaska Native	0	0	0	0	0	0	0	0	0
Pacific Islander	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0

*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

Table 24 – Race of Public Housing Residents by Program Type

Data Source: PIC (PIH Information Center)

Ethnicity of Residents

Ethnicity	Certificate	Mod-Rehab	Public Housing	Program Type					
				Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
Hispanic	0	0	0	1,287	84	1,190	0	0	0
Not Hispanic	0	0	0	0	0	0	0	0	0

*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

Table 25 – Ethnicity of Public Housing Residents by Program Type

Data Source: PIC (PIH Information Center)

Section 504 Needs Assessment: Describe the needs of public housing tenants and applicants on the waiting list for accessible units:

According to the PRPHA 2019 PHA Plan (no data was provided in 2020) there are 51 families with disabilities and 81 elderly on the waiting list. Those families require accessible units. When units become available, in accordance with Section 504, reasonable accommodations are made available for individuals with handicaps or disabilities (applicants or residents). Such accommodations may include changes in the method of administering policies, procedures, or services.

Compliance with Section 504 requirements is related to the availability of housing units with accessible features for disability households and/or applicants. The federal requirement is that housing developments with 5 or more units must design and construct 5 percent of the dwelling units, or at least one unit, whichever is greater, to be accessible for persons with mobility disabilities. An additional 2 percent of the dwelling units, or at least one unit, whichever is greater, must be accessible for persons with hearing or visual disabilities.

Taking into consideration the housing inventory that the PR-PHA manages within the Caguas jurisdiction, there is a total of 1,800 housing units in 12 public housing projects. To comply with the federal requirements, the PR-PHA must have a total of 90 units for persons with mobility disabilities and 36 units with features for persons with hearings or visual disabilities.

As per the local Section 8 program, the Municipality manages a total of 1,287 vouchers. The characteristics of the population served show that a total of 121 participants are disabled.

Most immediate needs of residents of Public Housing and Housing Choice voucher holders

A review of table 24 above shows that 233 households with disabilities are occupying public housing units. This number exceeds the number of available units required by the regulation. We can assume that there is a need for additional accessible public housing units. When we add the number of persons in the waiting list, we can estimate the need of accessible public housing units in 275.

Due to the characteristics of the public housing assisted program, the main need of the residents is the financial assistance that the program provides for rent purposes. Without the financial assistance provided by these programs, these households would not be able to obtain and maintain a housing unit within the Caguas housing market.

The ACS 2017 data shows that the median rent cost in the Caguas market is \$470 monthly. The HUD Resident Characteristics Report for March 2020 shows that 55% of the Caguas public housing households have income within the \$0-\$10,000 level. This represents a monthly income level of \$0-\$833.33. If the public housing population has to pay the media rent cost of the Caguas market, the cost burden problem will be extremely severe, exposing them to a potentially very high homelessness situation.

A review of the applicants in the public housing waiting list shows that the majority (90.52%) are requesting 1- or 2-bedroom units. Taking into consideration that the public housing 1&2 Bedrooms inventory is limited we can conclude that there is a need for small units at public housing projects.

The primary need of these families is affordable housing. Additional needs include employment, job training, childcare, health, and transportation assistance.

How do these needs compare to the housing needs of the population at large

Like the population at large the public housing residents encounter cost burden and severe cost burden problems.

Discussion

The greatest current need in public housing is the availability of 1- & 2-Bedroom units. The Housing Choice Voucher Program provides more options for affordable housing; however, demand continues to significantly exceed the supply, due to the lack of units that comply with the Housing Quality Standards.

The needs of those on the waiting list for public housing and Section 8 are similar to the population at large in that the needs are associated with economic barriers that intensify the problem of housing affordability in the area.

NA-40 Homeless Needs Assessment – 91.205(c)

Introduction:

As part of the CoC-PR-503 strategy's to ending homelessness, the Municipality of Caguas (MC) is tasked to reducing and ending homelessness in Puerto Rico. The Municipality of Caguas (MC) acts as a Collaborative Applicant to provide support overseeing the Puerto Rico Continuum of Care South-Southeast Puerto Rico (CoC-PR503) that serves 54 Municipalities across the island. The MC administers the CoC-PR 503 and the ESG program in collaboration with community, faith-based Organizations and Municipalities across the target area. In addition, the MC administers a variety of federal, state or locally funded programs with the same objectives that are outside the scope of the Consolidated Plan.

As part of the CoC-PR 503, the MC requires funded agencies to attend meetings of the CoC and to participate in the CE system of the CoC. Consolidated oversight for the majority of the homeless assistance programs throughout the South-southeast area of Puerto Rico allows targeting of funds, consistency of program goals and policies and helps reduce and ultimately end homelessness in PR. MC collaborates and maintains an ongoing relationship with CoC-PR503 Organizations and Municipalities established with a mission to promote through alliances the integration, coordination and use of strategic use of resources among community, government and private sectors, develop new strategies to evaluate and reallocate resources, remove barriers to accessing services, evaluate unmet needs and provide supportive services and affordable housing needs, implement effective solutions to build economic security and promote and support activities that prevent homelessness. The MC actively participates in the strategy of ending homelessness through an ESG representative within the Board of Directors of the CoC-PR503 consisting of state agencies, municipalities, non-profit organizations and formerly homeless citizens. All seats of the Board of Directors represent a component that serves directly the homeless population. Additionally, each CoC performs at least one Point-in-Time Count of sheltered and/ or unsheltered homeless individuals and families every year.

Homeless Needs Assessment

Population	Estimate the # of persons experiencing homelessness on a given night		Estimate the # experiencing homelessness each year	Estimate the # becoming homeless each year	Estimate the # exiting homelessness each year	Estimate the # of days persons experience homelessness
	Sheltered	Unsheltered				
Persons in Households with Adult(s) and Child(ren)	7	44	51	25	19	46
Persons in Households with Only Children	2	12	12	6	40	19
Persons in Households with Only Adults	191	948	1,139	569	775	147
Chronically Homeless Individuals	71	252	323	162	181	720
Chronically Homeless Families	0	2	1	1	1	46

Population	Estimate the # of persons experiencing homelessness on a given night		Estimate the # experiencing homelessness each year	Estimate the # becoming homeless each year	Estimate the # exiting homelessness each year	Estimate the # of days persons experience homelessness
	Sheltered	Unsheltered				
Veterans	14	35	49	24	37	108
Unaccompanied Child	0	0	0	0	0	0
Persons with HIV	11	27	38	19	1	0

Table 26 - Homeless Needs Assessment

Data Source
Comments:

Indicate if the homeless population is: Has No Rural Homeless

If data is not available for the categories "number of persons becoming and exiting homelessness each year," and "number of days that persons experience homelessness," describe these categories for each homeless population type (including chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth):

The most recent PIT survey shows that from a total of 144 homeless individuals in the Municipality of Caguas, 69% (99) were sheltered while 31 % (45) individuals were living in the streets. Forty-two 42% (59) individuals experienced homelessness for the first time and an estimated of 480 victims of domestic violence are at risk of becoming homeless every year for a total of 539 persons. Therefore, there is a need of permanent housing for 144 households with no children and 480 victims of domestic violence with or without children. Although no children under 18 were identified during the PIT survey, it is important to highlight that every year victims of domestic violence are at risk of becoming homeless for security reasons and the data of the incidence of these cases is included in the estimate. There is a need for eight homeless individuals considered as veterans.

The above description represents the most recent official data of the level of extent and characteristics of the homeless population in Puerto Rico and the Caguas jurisdiction. In order to address this complex social problem, the Municipality promotes a multi-layered initiative encouraging supportive housing, housing first and rapid re-housing actions from a network and partnership perspective. This approach facilitates the Municipality with the opportunity to use more effectively and efficiently the limited community resources available for the homeless population within the local jurisdiction.

Nature and Extent of Homelessness: (Optional)

Race:	Sheltered:	Unsheltered (optional)
White	106	422
Black or African American	36	188
Asian	0	1
American Indian or Alaska Native	3	2
Pacific Islander	0	2
Ethnicity:	Sheltered:	Unsheltered (optional)
Hispanic	7	980
Not Hispanic	191	12

Data Source
Comments:

Estimate the number and type of families in need of housing assistance for families with children and the families of veterans.

The most recent PIT survey shows that from a total of 144 homeless individuals in the Municipality of Caguas, 69% (99) were sheltered while 31 % (45) individuals were living in the streets. Forty-two 42% (59) individuals experienced homelessness for the first time and an estimated of 480 victims of domestic violence are at risk of becoming homeless every year for a total of 539 persons. Therefore, there is a need of permanent housing for 144 households with no children and 480 victims of domestic violence with or without children. Although no children under 18 were identified during the PIT survey, it is important to highlight that every year victims of domestic violence are at risk of becoming homeless for security reasons and the data of the incidence of these cases is included in the estimate. There is a need for eight homeless individuals considered as veterans.

The above description represents the most recent official data of the level of extent and characteristics of the homeless population in Puerto Rico and the Caguas jurisdiction. In order to address this complex social problem, the Municipality promotes a multi-layered initiative encouraging supportive housing, housing first and rapid re-housing actions from a network and partnership perspective. This approach facilitates the Municipality with the opportunity to use more effectively and efficiently the limited community resources available for the homeless population within the local jurisdiction.

Describe the Nature and Extent of Homelessness by Racial and Ethnic Group.

The overall PIT census shows that of a total of 2,535 homeless individuals, 37% identified themselves as White, 22% as Black or African American, 37% as Multiple Races and 1% as Indians.

The results of the 2019 PIT show that an average of 88 % are from Latino origins. In the Municipality of Caguas results shows that 101 individuals or 84 % of the homeless population are considered Latinos, 3% as non-Hispanic and 13% did not know.

Integrated data from both CoCs in P.R. is not available. Next table shows data from CoC-PR 503 jurisdiction only.

Describe the Nature and Extent of Unsheltered and Sheltered Homelessness.

As described previously throughout this Section, a total of 144 homeless individuals were counted in the Municipality of Caguas during the most recent Point in Time (PIT) Survey undertaken in 2019. As part of the service delivery area of the South- southeast (CoC PR 503), the Municipality analyzed data from PIT count overall and data targeted to its Municipality to obtain an estimated profile of the homeless local jurisdiction and to obtain statistical data to understand the nature and extent of homelessness within its geographic limits.

Having a clear vision of the homelessness situation within its jurisdiction, provides the Municipality a better perspective to plan and design service activities toward addressing the housing and supportive services needs of this vulnerable population. Acting as Lead Agency under the Consolidated Plan initiatives, the Municipality foster an inclusive and partnership approach in undertaking the homeless population services activities by actively integrating the community nonprofit organizations that shares membership within the CoC PR 503 Continuum of Care.

Discussion:

Data shows a great need for homeless with substance abuse and mental health conditions. Therefore, services must be targeted to homeless individuals over the age of 18 who have substance and alcohol abuse and severely mental health conditions and victims of domestic violence. Also, services should address service for the chronic homeless who according to the PIT survey has experienced homelessness for an average of 720 days in the streets.

Currently, the Municipality of Caguas has a strong Continuum of Care that includes all type of services and housing types to address the needs of the homeless population, including Outreach, Emergency Shelters, Transitional Housing, Permanent Supportive Housing and Rapid Re-Housing. Enclosed you will find a Directory of the Organizations and Municipalities that provide services in the COC-PR-503, including but not limited to the Municipality of Caguas.

The establishment of partnerships allows the Municipality to coordinate the use of HUD's CoC funding stream allocated to the organizations and build ladders of housing opportunities for the homeless population with the objective of giving the homeless person a fair chance to lift themselves up, rebuild their life and achieved self-sufficiency.

By leading this effort, the Municipality maximizes the use of available funding within the homeless service community organizations and in the process strengthen the consolidated service structure within the local jurisdiction.

NA-45 Non-Homeless Special Needs Assessment - 91.205 (b,d)

Introduction:

The Non-Homeless Special Needs Assessment makes a general description of a series of population groups that require of public services that address their basic and essential daily living needs. Generally, the population groups included in this category are the elder population, persons with mobility disability, victims of domestic violence, illegal drugs and/or alcohol addicts, and the HIV/AIDS persons.

The following section will make a broad description of the general characteristics of the Caguas special needs population and will identify the housing and supportive services needs that these groups have in order to properly function within the Caguas society.

In this section we describe, to the extent practicable, the housing needs of persons who are not homeless but require supportive housing. This includes but is not limited to:

- Elderly (defined as 65 and older) and Frail elderly (defined as an elderly person who requires assistance with three or more activities of daily living, such as bathing, walking, and performing light housework)
- Persons with mental, physical, and/or developmental disabilities
- Persons with alcohol or other drug addiction
- Persons with HIV/AIDS and their families
- Victims of domestic violence, dating violence, sexual assault, and stalking

Describe the characteristics of special needs populations in your community:

- Elderly (defined as 65 and older) and Frail Elderly (ACS Table S0101). The characteristics of this population are as follow:
- Total elderly population 24,767 (19% of the population)Male 10,135 (41%)Female 14,632 (59%)939 single male household (ACS S2501)783 owners (83.38%)2,325 single female households (ACS S2501)2,162 owners (92.9%)Disability (ACS S1810) (number don't add up due to duplication of impediment)Hearing 8,700Vision 7,348Cognitive 10,400Ambulatory 16,960Self Care 5,418Independent living 12,2142,010 does not have broadband9,629 no computer in household
- Persons with mental, physical, and/or developmental disabilities- According to the ACS there are 31,075 persons with disabilities in Caguas. The number of persons by disability is as follow (numbers don't add up due to duplication of disability conditions):
 - Hearing - 16,726 persons
 - Cognitive - 15,408 persons
 - Hearing – 7,466 persons
 - Independent Living – 11,367 persons

- Self-Care – 5,750 persons
- Vision Difficulties – 8,713 persons
- Persons with alcohol or other drug addiction- No specific report or current data was available to describe the persons in Caguas with alcohol and/or drug addiction. The following data was obtained from different sources and describe the general characteristics for Puerto Rico. On April 2019 the Puerto Rico Statistics Institute concluded that data was not available, and the agencies were not collecting relevant data. In a letter sent to the Puerto Rico legislature the PRSI presented the following “old” data:14.7% of the population suffer alcohol or drug addiction25% of the drug users request services6.3% of the drug abusers request services 1.8% of all deaths in Puerto Rico are caused by overdoses
- Persons with HIV/AIDS and their families The following is the profile of the HIV/AIDS population in the Caguas Region:
 - HIV 1049 (49%)
 - AIDS Immunologic 697 (32%)
 - AIDS all others 419 (19%)
 - Most of the persons infected are between 25-44 years (952 cases) 61%
 - Forms of transmissionHeterosexual contact 40%Male to male sexual contact 27%Injection drug use 27%
 - Victims of domestic violence, dating violence, sexual assault, and stalking. The characteristics of this population are as follow (source Procuradora de Asuntos de la Mujer):
 - Women between the ages of 20-29 are most commonly abused by an intimate partner. Approximately 24% of all cases;
 - 23% only have High School education;
 - 42% are single
 - Income (survey)No income 16.7%3.5% with income of \$2,000 or less5.8% with income between \$2001-\$7,0006.2% with income between \$7,001- \$12,0005.8% with income between \$12,001 - \$17,0004.1% with income between \$17,001 - \$22,0002.9% with income between \$22,001 - \$27,0004% with income above \$27,00074% living in urban areas.

What are the housing and supportive service needs of these populations and how are these needs determined?

During the consultation process we received responses from different entities that provide services to the special populations. Some of the letter provided information regarding the needs. In addition, the data analyzed in section NA-10 to NA-40 provided additional information for the determinations of needs.

The following are the housing and supportive service needs of the above described population groups:

- Elderly: Generally, the housing needs of this population are related to financial assistance to stabilize their housing conditions. The housing data previously analyzed in the Section NA-10

shows the elder population as one of the groups most affected by cost burden. As per the supportive service needs, the elder population requires core public services that address their daily living needs. Services such as transportation, homecare, health, recreational and entertainment, nutritional, housekeeping and other services are continuously demanded by this population in order for them to achieve greater self-sufficiency, improve their quality of life and promote independent living.

- **Disabled:** During the housing needs assessment of the public housing programs a shortage in the number of units that comply with Section 504 requirements was identified. This type of units mostly includes features that facilitate the access and mobility of disabled persons. In terms of supportive services, the consultation process resulted in the identification of the following needs among this population: job training and related work opportunities, vocational rehabilitation and educational programs, economic assistance for utility costs payments, orientation, counseling and case management services, coordination of accessible physical and mental health services, transportation services, and provision of required medical equipment, among others.
- **Domestic Violence Victims:** The provision of emergency shelter services, transitional housing and permanent housing are the main housing need of this population. Regarding the supportive services' needs, this population requires medical and health related services, safety and protection activities, and orientation, counseling and case management from a psychological standpoint, financial and economic counseling, child care services, work opportunities, transportation services, and nutritional programs, among others.
- **Drug/Alcohol abusers:** This population requires an integrated service approach to deal with their housing problems as well as with their dependency problems. As per housing needs, this group requires emergency shelter services, transitional housing and permanent housing activities to end their housing instability. The supportive services required are rehabilitation services, detox programs, clinical and health related services, psychological and case management services, food programs, hygienic services, prevention orientation sessions, educational and occupational training activities, and work placement services, among others, to allow them to overcome their dependency problems.
- **HIV/AIDS:** Generally, this population requires financial assistance for housing purposes. As per supportive service needs the following are the required services: housing counseling, drug and health services, services for women and their children, emotional therapy, referrals to mental and physical health professionals, vocational training, and continuum of care.

Discuss the size and characteristics of the population with HIV/AIDS and their families within the Eligible Metropolitan Statistical Area:

HIV/AIDS population: As per the statistical data provided by the *State Health Department, Puerto Rico Surveillance Program*, as of March 2020, the total population of HIV/AIDS individuals in the Caguas region are 2,162. To describe the characteristics of the population we are using the Puerto Rico

HIV/AIDS Surveillance Summary Cumulative HIV/AIDS Cases Diagnosed as of February 29, 2020. According to that report:

- 74.3 % male
- 66% of the cases are persons with ages between 25 - 44 years
- Main cause of transmission: Injection drug use (45%)
- Main cause of transmission among children -Mother (91%)

Discussion:

Historically the Municipality has provided supportive services to the Special Populations using local, state and federal resources. The Department of Citizen Services is the municipal entity responsible for the provision of services to the elderly, youth, persons with disabilities and other. The non-homeless special needs populations are specific populations groups that require tailored designed activities to address their very particular daily life needs. Generally, the activities required to address these populations' needs are provided through local government public service programs and/or in coordination and collaboration with nonprofit organizations serving the Caguas communities.

The housing needs presented by these groups must be approached from a stability perspective. Due to the fact that these are non-homeless populations that require public services to address their daily living needs, the housing services required by these populations need to stabilize their housing conditions and make sure that they stayed housed. In terms of their supportive service needs, the Municipality must assure the availability of a series of programs that enable these populations to reach greater self-sufficiency, improve their housing stability conditions and promote dignity and independent living.

NA-50 Non-Housing Community Development Needs – 91.215 (f)

Describe the jurisdiction's need for Public Facilities:

In September 2017, Puerto Rico suffered catastrophic damage as hurricane Maria made a direct hit on the Island creating a chaos due to the destruction of the water and power utilities. At the Municipal level multiple public facilities and infrastructure system were severely affected. The most recent damage inventory shows that 838 sites suffered damaged totaling \$186,059,033 million. During program years 2020-2024 the Municipality of Caguas will have access to FEMA Public Assistance funds that will be used for the recovery process of reconstructing the public facilities and infrastructure damaged by the hurricanes. When available the funds will be used for work under the following categories:

- Category E: Buildings and Equipment (172sites) with estimated damage cost of \$74,801,421
- Category G: Parks, Recreation, and Other (366 sites) with estimated damage cost of \$42,607,267

In addition to the above project the Municipality continue to undertake the development of facilities for the benefit of the citizen of Caguas. The following are projects that are expected to be undertaken during PY 2020-2024:

- Teatro Alcazar
- Improvement to Sola Morales Stadium
- Paseo Gautier Benitez
- Improvement to Public Transportation Terminal (Francisco Pancho Pereira)
- Development of an Operation Security Center

How were these needs determined?

The Municipality in collaboration with FEMA and the Central Recovery Office worked together to identify, document eligible public facilities and determine the eligible work to be funded with Public Assistance Funds. The result of this process was the identification of 876 public facilities that will be funded with a combination of FEMA PA and Insurance proceeds.

The Land Use Plan is based on analysis that considered present and future physical, economic and social development for the Municipality. It also established a series of actions to be taken and decisions that should be carried out. It identified the projects that could help the Municipality to obtain its objectives, while conforming to the recommendation of the Plan. The Municipal Master Plan also provided information regarding public facilities project.

Describe the jurisdiction's need for Public Improvements:

The needs with highest priority for the residents of low-income communities in Caguas are improvements to roads and basic utilities infrastructure system developments. Among the public improvements identified were the improvement to paved roads, improvements to sidewalks, improvements to utilities systems, such as sewer system and facilities, community electrical power systems and infrastructure; and channelization of water courses. Public improvements development has been a priority in the Municipality, mainly in rural and urban economically disadvantaged communities.

As expressed before the current public improvement main need is the restoration of infrastructure affected by Hurricane Maria. It is expected that during 2020 the Municipality will have access to FEMA and CDBG-DR funds for:

- Category C: Roads and Bridges (312 sites) with estimated damage cost of \$14,431,992
- Category F: Public Utilities (14 sites)

FEMA funds requires cost share that is expected to be covered with CDBG-DR funds.

In addition, the Municipality will support the development of the following infrastructure projects:

- Burial of Utilities system in downtown Caguas
- Rehabilitation and enhancement of downtown sidewalks
- Rural aqueducts
- Development of Citywide 5G broadband infrastructure

How were these needs determined?

See explanation for Public Facilities.

Describe the jurisdiction's need for Public Services:

As discussed in section NA-10 to NA -45 there are many low- and moderate-income families and persons and special populations with unique needs. Public services are ways to provide these families and individuals with the support needed to create a more suitable living environment and enhance quality of life. The following public services were identified as needed by the low income persons and the special populations:

- Health services
- Services for the homeless
- Services for the elderly
- Job training and employment services

- Substance abuse services
- Economic assistance for basic needs
- Education
- HomeCare Assistance
- Other housing or general services supporting low- and moderate-income families and persons with special needs

How were these needs determined?

These needs were determined through meetings with various community stakeholders and citizens throughout the Municipality. In addition, a review of the responses to the consultation was performed allowing the Municipality to determine the specific needs of each special population group. There was a 30-day review period of the plan for citizens to give comments on the priority needs of the City.

Housing Market Analysis

MA-05 Overview

Housing Market Analysis Overview:

This Section of the Consolidated Plan provides a general picture of the environment in which the Municipality of Caguas will administer and manage the HUD's CPD Programs during the PY 2020 to PY 2024 period of time. All the information gathered and used to develop this Market Analysis will be the backbone, in conjunction with the Needs Assessment information, for the preparation of the Strategic Plan of this Consolidated Plan.

This section provides a general view of the characteristics of the housing market, the physical conditions of the housing stock, the description of the subsidized housing segment within the market, and a description of the service facilities available in Caguas for the provision of services to the homeless and non homeless special needs population.

The following are the highlights of the areas included in this Section:

Size of the Market

The Housing market of Caguas is composed of 58,048 units (ACS 2017) with an estimated population of 134,269 persons. The predominant type of housing in Caguas are One (1) unit detached structures of three (3) and four (4) bedrooms. This type of units represents 65.3% of the housing inventory with 36,981 units.

Market Description

The large majority of the Housing units are owner occupied (85.08%). In both markets (Rental & Owner) the majority of the units are of three or more bedrooms. Table 32 below shows that the renter occupied units are smaller than the owner-occupied ones. Of the total of renter units, 42% are 2 bedrooms or smaller, while the owner occupied represent only 13.25%. The same table shows the distribution of units by size for owners and renters. Vacancy rate in the rental market is 10.2%, this is 10 time larger than the rate for owners' units (1.8%) (ACS DP04). ACS Table S2502 shows that younger people in the Municipality lean towards to occupy rental units (2020 versus 4,394 households).

Caguas assisted housing market is composed of approximately 5,300 units. These assisted units serve a wide range of clientele including extremely low, very-low, low- and moderate-income households, elderly and family households.

According to HUDs Multifamily Assistance & Section 8 Database there are 1,311 units of affordable housing at risk of losing their subsidy contract during the 2020-2025 period.

The available housing units do not currently meet the needs of the population. As explained in the need assessment section of this plan severe cost burden is the main housing problem in Caguas. Thus, we can assume that current housing inventory is not affordable and is not meeting the needs of the population.

Housing Market Analysis Continuation

Housing Needs

The following are the needs for housing in Caguas:

- Substandard Housing- extremely low-income households renters (0-30%), low income owners (50-80% HMAFI);
- Cost Burden- Low Income renter and owner households (50-80% HAMFI), small related households;
- Severe Cost Burden- Extremely low-income renter and owner households(030% HAMFI), small related households.

The following are other type of housing that will be needed during the 2020-2024 program years:

- Accessible housing for the elderly and persons with disabilities;
- Permanent supportive housing for a variety of persons with special needs, including chronically homeless individuals and families, persons living with HIV/AIDS and their families, persons aging out of foster care, and persons with chronic mental illness or persistent substance abuse problems.;
- Affordable rental housing at income levels.

Affordable Housing Gap

A review of the CHAS data and table 35 above shows that there is a gap for affordable housing excepts for those with income between 50-80% HAMFI. The total gap is for 7,860 units, being the gap for extremely low-income households the largest with 6,030 units.

As shown in table 7 approximately there are 3,229 housing units considered substandard. These numbers alone justify the need for owner and rental rehabilitation.

Lead Based Paint

As an estimate, units built before 1980 are used as a baseline for units that contain lead-based paint. Therefore, it is estimated that approximately 22,278 or 48.54% of the owner-occupied housing stock may have lead-based paint hazards

Public Housing

There are 1,800 public housing units located in 10 projects scattered throughout Caguas. Public housing units are in good condition. However, two of the projects Juan Jimenez Garcia and El Mirador are in need of substantial modernization

Homeless

Among the services available for the homeless population within the local government and nonprofit organization community in Caguas, we can describe the following:

- Housing services, including Emergency Shelter, Transitional and Permanent housing activities.
- Financial Assistance for rent purposes, including prevention and rapid re-housing assistance.
- Supportive services including health, mental health, transportation, job referral and job placement opportunities, nutritional and food services, hygiene services, rehabilitation and detox programs, and occupational training opportunities, among other core public services.
- Case Management services, including orientation services, counseling services, follow-up services, and evaluation services, among others.

Barriers to Affordable Housing

The following are the identified barriers to affordable housing:

- Zoning Increase Housing Prices
- Municipal Taxes Increases Construction Cost
- Permitting Time
- Decline in Funding Sources

Housing Market Analysis Continuation -2

Jobs

Table 45 shows that the major employment sectors in Caguas are: Education and Health Care Services (24%), Retail Trade (15%) and Professional, Scientific, Management Services (12%).

We forecast that after the COVID19 is controlled and the CARES act funds start to flow, the economy will bounce back rapidly. This will result in people returning to work and consumers start spending again. The negative effect of the COVID will be deflected in the 2020-2024 period.

Concentration of Housing Problems

According to the ACS table DP04 (2018 five-year data) the areas with concentration of housing problems are:

- Delgado
- Villa Criollos
- Machin
- Villa Flores
- Batista
- Downtown Caguas
- Parcelas Villa Esperanza
- Villas del Rey
- Beatriz

Broadband and Disaster Risk

Regarding broadband 23.3% of the population in Caguas does not have an internet subscription access to broadband compared to 36.8% at the state level. Based on the above we can conclude that low income persons in Caguas have better access to broadband internet than Puerto Rico.

The following are the risks identified in the plan with the category of the risk and the potential number of structures/persons affected:

- Earthquake (High Risk) 84,992 persons (Liquation)
- Hurricane (High Risk) 100% of the population
- Drought (High Risk) 100% of the population
- Flood (High Risk)
- Land slide (High Risk) 1,856 persons
- Fires (High Risk)

MA-10 Number of Housing Units – 91.210(a)&(b)(2)

Introduction

This section of the Plan describes the housing stock of the Municipality including the characteristics of the housing market and the expected housing demand for the 2020-2024 fiscal years. For the analysis we obtained the data from the American Community Survey, the CHAS Databook, and demand estimates generated for the Plan.

Size of the Market

The Housing market of Caguas is composed of 58,048 units (ACS 2017) with an estimated population of 134,269 persons. The predominant type of housing in Caguas are One (1) unit detached structures of three (3) and four (4) bedrooms. This type of units represents 65.3% of the housing inventory with 36,981 units. The map below shows the concentration of owner units in Caguas. These types of units are concentrated in the norther part of the Municipality excluding the downtown area.

The large majority of the Housing units are owner occupied (85.08%). In both markets (Rental & Owner) the majority of the units are of three or more bedrooms. Table 32 below shows that the renter occupied units are smaller than the owner-occupied ones. Of the total of renter units, 42% are 2 bedrooms or smaller, while the owner occupied represent only 13.25%. The same table shows the distribution of units by size for owners and renters. Vacancy rate in the rental market is 10.2%, this is 10 time larger than the rate for owners' units (1.8%) (ACS DP04). ACS Table S2502 shows that younger people in the Municipality lean towards to occupy rental units.

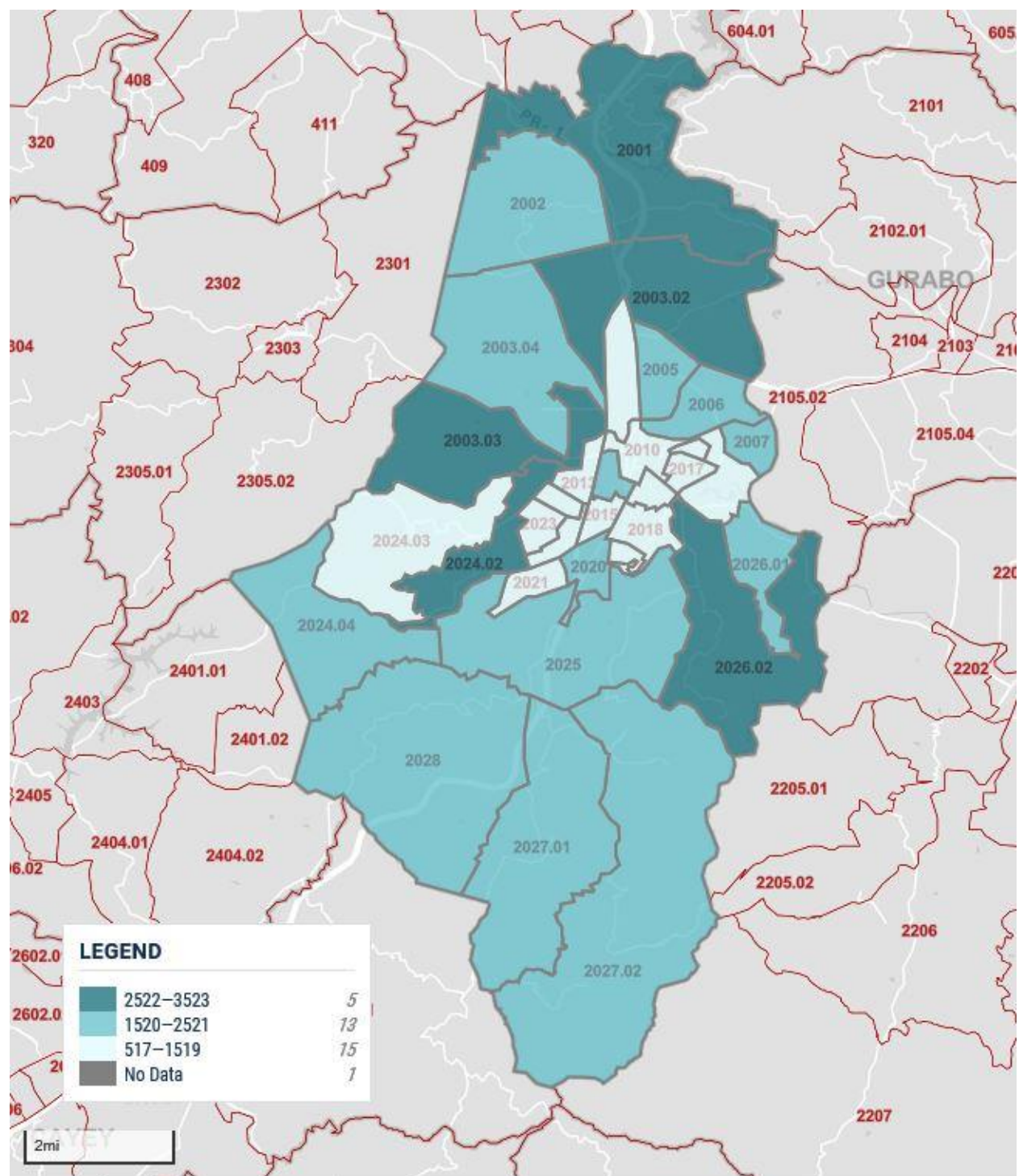
The concentration of renter's households is included in the maps below.

All residential properties by number of units

Property Type	Number	%
1-unit detached structure	37,700	65%
1-unit, attached structure	6,825	12%
2-4 units	6,705	12%
5-19 units	5,300	9%
20 or more units	1,660	3%
Mobile Home, boat, RV, van, etc	78	0%
Total	58,268	100%

Table 27 – Residential Properties by Unit Number

Data Source: 2011-2015 ACS



Unit Size by Tenure

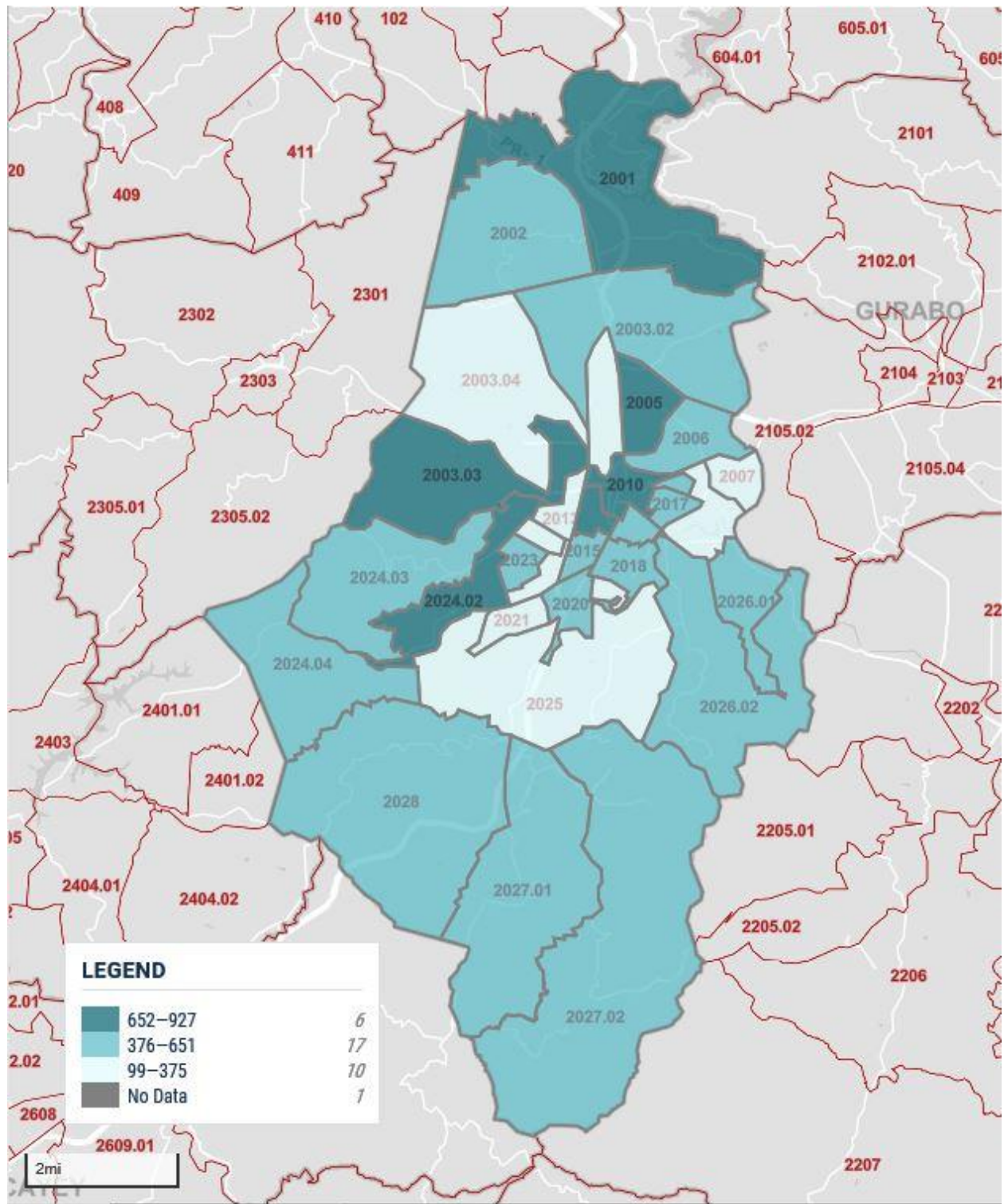
	Owners		Renters	
	Number	%	Number	%
No bedroom	322	0%	880	6%
1 bedroom	1,052	3%	3,755	24%
2 bedrooms	8,021	24%	8,649	54%
3 or more bedrooms	58,791	172%	18,421	116%
Total	68,186	199%	31,705	200%

Table 28 – Unit Size by Tenure

Alternate Data Source Name:

American Community Survey 5-Year Estimate

Data Source Comments:



Map- Concentration of renter occupied units

Municipality of Caguas			
Number and Targeting of Assisted Units			
Program	Number of Units	Income Level	Type of Families
Public Housing	1,800	At least 40% of units are for households with incomes less than 30% of AMI, with the remainder for households earning up to 80% of AMI.	<ul style="list-style-type: none"> • Single • Elderly • Small • Large • Impediments
Housing Choice Voucher Program	1,393	At least 75% of units are for households with incomes less than 30% of AMI, with the remainder for households earning up to 50% of AMI.	<ul style="list-style-type: none"> • Single • Elderly • Small • Large • Impediments
Low Income Housing Tax Credit	550	Up to 80% AMI	<ul style="list-style-type: none"> • Elderly and families
Section 8 Project Based	88	Families with income below 80% AMI	<ul style="list-style-type: none"> • Single • Elderly • Small • Large • Impediments
Subsidized Projects	1,311	Up to 80% AMI	<ul style="list-style-type: none"> • Elderly and families
COC	138	-	<ul style="list-style-type: none"> • Permanent Housing / Prevention
ESG	20	50% HAMFI	<ul style="list-style-type: none"> • Rapid Rehousing / Prevention
Total	5,300		

Number and Targeting of Assisted Units

Describe the number and targeting (income level/type of family served) of units assisted with federal, state, and local programs.

Caguas assisted housing market is composed of approximately 5,300 units. These assisted units serve a wide range of clientele including extremely low, very-low, low- and moderate-income households, elderly and family households. The table above describe the units by income level and type of family served.

Provide an assessment of units expected to be lost from the affordable housing inventory for any reason, such as expiration of Section 8 contracts.

According to HUDs Multifamily Assistance & Section 8 Database there are 1,311 units of affordable housing at risk of losing their subsidy contract during the 2020-2025 period. The distribution of units by room size is as follow:

- 0 Bdr- 26
- 1 Bdr – 194
- 2 Bdr – 481
- 3 Bdr – 460

Although the Municipality recognizes the importance of prioritizing the preservation of affordable housing it is out of its control. In most cases the expiration of the agreements will result in the issuance of vouchers to the occupants of the units.

Does the availability of housing units meet the needs of the population?

The available housing units do not currently meet the needs of the population. As explained in the need assessment section of this plan severe cost burden is the main housing problem in Caguas. Thus, we can assume that current housing inventory is not affordable and is not meeting the needs of the population.

The current market housing analysis shows that the availability of housing units doesn't meet the needs of the low-income population. There is a need for all types and sizes of affordable housing. There is a lack of decent affordable units across the Municipality. A total of 2,575 renters and 3,935 of the owner's households are currently severely cost burdened, pointing to a disconnection between the housing supply and residents' income.

Describe the need for specific types of housing:

As shows in the NA-10 section there is a need for different types of housing. The lack of affordable units among owners and renters is a fact. The following are the needs for housing in Caguas:

- Substandard Housing- extremely low-income households renters (0-30%), low income owners (50-80% HMAFI);
- Cost Burden- Low Income renter and owner households (50-80% HAMFI), small related households;
- Severe Cost Burden- Extremely low-income renter and owner households(030% HAMFI), small related households.

Discussion

More affordable and adequate housing is needed to accommodate the needs of the low-income population of Caguas. The following are other type of housing that will be needed during the 2020-2024 program years:

- Accessible housing for the elderly and persons with disabilities;
- Permanent supportive housing for a variety of persons with special needs, including chronically homeless individuals and families, persons living with HIV/AIDS and their families, persons aging out of foster care, and persons with chronic mental illness or persistent substance abuse problems.;
- Affordable rental housing at income levels.

MA-15 Housing Market Analysis: Cost of Housing - 91.210(a)

Introduction

In order to attract families to move to Caguas and to prevent the population reduction, it is necessary to offer quality housing at affordable prices, a top-notch education system, safe and sanitary communities and a vibrant economy. Housing affordability directly relates to population changes, income, employment and housing problems in the community. Population will be maintained in part if residents of the Municipality retain their jobs and it will expand if new employment opportunities are created. Population growth follows job growth and the demand for housing will be influenced by the location, quality, type, and wage levels of the Municipality. To provide affordable housing and economic prosperity to its citizens is a challenge that this Plan and the Municipality's administration face.

In this section we analyze the cost of housing in the Municipality. The tables below describe the cost of housing for both, owners and renters in Caguas. The ACS (2017) data shows that the median price of homeowner units decreased in 1.7% since 2010. However, the median gross rent increase in 24%. This strange pattern can be attributed to hurricane Maria and the subsidies provided by the Federal Government specially FEMA. During hurricane Maria more than 500 households were displaced from their housing units throwing them to the rental market. This situation increased the demand for rental housing having the effect increasing the median gross rent. In addition to that FEMA provided rental assistance to eligible families displaced by the hurricane. The rent paid by the program established by FEMA was twice the amount of the Caguas Fair Market Rents.

The second table breaks down the rent paid by price cohorts. As shown in the table 34, approximately 47.55% of the renters are paying between \$500 and \$999 month, this the largest cohort. The next large rent cohort is rents below \$500 - \$999, with 43.98% of renters falling in this range.

Cost of Housing

	Base Year: 2010	Most Recent Year: 2017	% Change
Median Home Value	135,600	133,300	(2%)
Median Contract Rent	379	470	24%

Table 29 – Cost of Housing

Alternate Data Source Name:
American Community Survey 5-Year Estimate
Data Source Comments:

Rent Paid	Number	%
Less than \$500	12,415	77.5%
\$500-999	3,189	19.9%
\$1,000-1,499	230	1.4%

Rent Paid	Number	%
\$1,500-1,999	235	1.5%
\$2,000 or more	0	0.0%
Total	16,069	100.3%

Table 30 - Rent Paid

Alternate Data Source Name:
American Community Survey 5-Year Estimate
Data Source Comments:

Housing Affordability

% Units affordable to Households earning	Renter	Owner
30% HAMFI	1,860	No Data
50% HAMFI	3,449	444
80% HAMFI	6,254	1,754
100% HAMFI	No Data	3,814
Total	11,563	6,012

Table 31 – Housing Affordability

Data Source: 2011-2015 CHAS

Monthly Rent

Monthly Rent (\$)	Efficiency (no bedroom)	1 Bedroom	2 Bedroom	3 Bedroom	4 Bedroom
Fair Market Rent	379	427	489	699	799
High HOME Rent	356	383	462	525	566
Low HOME Rent	281	301	361	417	466

Table 32 – Monthly Rent

Data Source: HUD FMR and HOME Rents

Is there sufficient housing for households at all income levels?

A review of the CHAS data and table 35 above shows that there is a gap for affordable housing excepts for those with income between 50-80% HAMFI. The total gap is for 7,860 units, being the gap for extremely low income households the largest with 6,030 units.

How is affordability of housing likely to change considering changes to home values and/or rents?

Taking into consideration the information of table 33 above we can conclude that the increase in the 24% increase in median rent will create affordability difficulties to low income households. Regarding owners the decrease in the median price of housing will benefit low income households.

How do HOME rents / Fair Market Rent compare to Area Median Rent? How might this impact your strategy to produce or preserve affordable housing?

The following is the comparison between the HOME and FMR to the median rents in Caguas:

- Low HOME Rents- low home rents are lower than the median rent.
- High HOME Rents- High home rents are lower for 0 & 1 & 2 bedrooms units
- 0 & 1 bedrooms FMR rents are lower than the Median rents
- FMR rents for 3 and 4 bedrooms units are higher than the median rent

HOME rents are not a good incentive for the development of affordable units. For example: a developer is proposing to develop a 10-unit three bedrooms apartment complex at a per unit cost of \$120,000 per unit for a total development cost of \$1,200,000. If the developer goes to the bank to finance this project the monthly debt service at 4.5% interest will be \$6,080 or \$608 per unit (HOME rents will not be enough for the debt service of the project). If the Municipality provides a \$500,000 subsidy the debt service will be equal to \$405 per unit per month, a \$100 per month profit for low rent and \$1,000 for high rents. The use of HOME funds for rental project will not be feasible. Because the HOME rents are set so much lower than median rent levels, the development of HOME units is not attractive to most developers. For this reason, HOME funds are used in Caguas for Down Payment and closing cost assistance.

Discussion

Since the cost of housing has increased significantly in Caguas, the Municipality must address this issue by adopting strategies and policies that will yield affordability. The existing inventory of housing for homebuyers is expensive and requires significant subsidy to allow low income persons to become homebuyers. On the rental side, additional rental housing must be developed. The Municipality needs to leverage resources with the state and the private sector to produce the inventory that will address the housing need of the low income persons and to generate enough profit, which will stimulate its production.

MA-20 Housing Market Analysis: Condition of Housing – 91.210(a)

Introduction

As shown in table 37 below shows that the number of owner-occupied units with housing problems is larger than the renters. This means that the condition of owner housing is worse than the renter market justifying the implementation of an owner rehabilitation programs.

Age of Housing

Caguas housing inventory is old. Table 38 below shows that approximately 48.54% of the housing units in the inventory were built 1980 (40 years ago). Older homes, particularly those built before 1980 are most likely to be characterized by varying degrees of deterioration. They are also more prone to pose health hazards related to the earlier, widespread use of lead-based paint.

Supply

HUDs Market at a Glance (https://www.huduser.gov/portal/datasets/cp.html#2006-2016_query) shows the picture of the housing market for the Municipality of Caguas. HUD's data is very similar to the ACS. The report indicates the following:

- Total Housing in 2018 - 56,612
- Total occupied housing units in 2018 – 47,374
- Owner occupied units 68.5%
- Renter Occupied units 31.5%
- Vacant Units 10,517
- Available for sale 598 units
- Available for rent 1,720

Estimated Number of Housing Units Occupied by Low- or Moderate-Income Families with LBP Hazards

The issue of lead poisoning and lead's effects on health of the children of Puerto Rico has been recognized as a major problem. Harmful effect of lead poisoning in children, at the most serious levels include coma, convulsions and even death. At lower levels, lead affects the central nervous system, kidneys and blood producing organs. Needs and results in decreased intelligence and behavioral problems. In addition, metabolic disturbances, diminished growth and gastrointestinal discomfort are caused by lead poisoning. Lead poisoning is the number one environmental hazard-affecting children in the United States.

To protect families from exposure to lead contained within paint, dust, and soil, Congress passed the Residential Lead-Based Paint Hazard Reduction Act of 1992, also known as Title X.

Section 1018 of this law directed the Department of Housing and Urban Development (HUD) and the Environmental Protection Agency (EPA) to require the disclosure of known information on lead-based paint and lead-based hazards before the sale or rental of "target" housing built before 1978.

The age of the housing stock is the key variable for estimating the number of housing units with lead-based paint. Starting in 1978, the use of all lead-based paint on residential property was prohibited. In the Municipality of Caguas, about 22,278 (48.54%) housing units were built prior to 1980 and, thus, household lead exposure is a major concern for the City.

Definitions

Housing conditions fall into several categories

- **Standard Condition:** Housing unit has no structural, electrical, plumbing, or mechanical defects or has only slight defect that can be corrected through regular maintenance. These units should meet local housing codes or at minimum (HUD) Section 8 Housing Quality Standards (HQS).
- **Substandard Condition:** Housing unit which is deficient in any or all of the acceptable criteria of Section 8 HQS and, where applicable, the adopted local housing codes.
- **Substandard Condition but Suitable for Rehabilitation:** At a minimum, this is a housing unit that does not meet the HQS with some of the same features as "substandard" condition housing unit. The unit is likely to have deferred maintenance and may have some structural damage. However, the units should have basic infrastructure (including systems for clean water and adequate waste disposal) that allows economically and physically feasible improvements and upon completion of rehabilitation meets the definition of a "standard" housing unit.
- **Substandard Condition and Not Suitable for Rehabilitation:** Dwelling units that are in such poor condition as to be neither structurally nor financially feasible for rehabilitation (i.e., when the total cost of remedying all substandard conditions will be more than 50% of the current improvement value of the dwelling unit).

Condition of Units

Condition of Units	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
With one selected Condition	10,875	32%	6,665	42%
With two selected Conditions	1,039	3%	885	6%
With three selected Conditions	63	0%	49	0%
With four selected Conditions	0	0%	0	0%
No selected Conditions	22,485	65%	8,420	53%
Total	34,462	100%	16,019	101%

Table 33 - Condition of Units

Data Source: 2011-2015 ACS

Year Unit Built

Year Unit Built	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
2000 or later	5,836	18%	2,600	18%
1980-1999	10,793	34%	4,387	31%
1950-1979	13,982	44%	6,071	43%
Before 1950	1,140	4%	1,085	8%
Total	31,751	100%	14,143	100%

Table 34 – Year Unit Built

Alternate Data Source Name:
American Community Survey 5-Year Estimate
Data Source Comments:

Risk of Lead-Based Paint Hazard

Risk of Lead-Based Paint Hazard	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
Total Number of Units Built Before 1980	15,122	48%	7,156	51%
Housing Units build before 1980 with children present	4,049	13%	2,334	17%

Table 35 – Risk of Lead-Based Paint

Data Source: 2011-2015 ACS (Total Units) 2011-2015 CHAS (Units with Children present)

Vacant Units

	Suitable for Rehabilitation	Not Suitable for Rehabilitation	Total
Vacant Units	0	0	0
Abandoned Vacant Units	0	0	0
REO Properties	0	0	0
Abandoned REO Properties	0	0	0

Table 36 - Vacant Units

Data Source: 2005-2009 CHAS

Need for Owner and Rental Rehabilitation

As shown in table 7 approximately there are 3,229 housing units considered substandard. These numbers alone justify the need for owner and rental rehabilitation. But addition elements obligate the Municipality to establish rehabilitation programs. First, in 2017 Caguas as the rest of the island was affected by Hurricane Maria. According to HUD's original estimate a total of 1,352 units were severely damaged with an estimated cost of \$58.8 million. Many of the homes damaged did not qualify for, or the owners did not apply for, disaster recovery funds and insurance did not cover all of the repair costs

and combined with the delay from the PRDOH in the implementation of the CDBG-DR R3 program. The low- to moderate-income, particularly the elderly who have paid off their mortgage, did not have the resources to make all of the repairs needed. Those who did qualify for federal assistance had to wait months or years and were not able to make interim repairs due to the duplication of benefits regulations. As a result, the homes have fallen into greater disrepair.

Estimated Number of Housing Units Occupied by Low or Moderate Income Families with LBP Hazards

The age of a building unit is used to estimate the number of homes with lead-based paint hazards, as lead-based paint was prohibited on residential units after 1978. As an estimate, units built before 1980 are used as a baseline for units that contain lead based paint. Therefore, it is estimated that approximately 22,278 or 48.54% of the owner-occupied housing stock may have lead-based paint hazards

Discussion

Caguas's housing stock is aging. The number of older housing units, which were built before the 1980s, outweighs the number of new units and are in need of rehabilitation or repair. In addition to that there is a need for housing rehabilitation resources to address the damage made by hurricane Maria to the existing housing stock.

MA-25 Public and Assisted Housing – 91.210(b)

Introduction

In this section we present a profile of the Public and assisted housing in Caguas. In addition, we describe the needs of the public housing, how the Municipality will address the public housing needs, and the activities to encourage public housing residents to become more involved in management and participate in homeownership.

The most recent HUDs Multitenant Characteristic Report describe the public housing of Caguas as follow:

- There are 1,800 public housing units located in 10 projects scattered throughout Caguas
- The distribution and occupancy by number of bedroom size is: 1 BR (16%), 2BR (30%), 3BR (40%), 4BR(12%) and 5 or more BR (2%).
- Household sizes: 1 person 34%; 2 persons 25%; 3 persons: 22; 4 persons 14%; 5 persons 3%; 6 persons 1
- Average annual income \$4,044
- Average household size 2.3
- Years in Public HousingLess than a year: 2171to 2 years: 692 to 5 years: 2265 to 10 years: 16310 to 20 years: 15720+ years: 415
- Average total tenant payment: \$96
- Total tenant payment:
 - Between \$1 and \$25 dollars: 51%
 - Between \$26 and \$50 dollars: 8%
 - Between \$51 and \$100 dollars: 13%
 - Between \$101 and \$200 dollars: 14%
 - Between \$201 and \$350 dollars: 10%
 - Between \$351 and \$500 dollars: 4%
 - Above \$501 dollars: 1%

The section 8 tenant-based data shows a total of 1,287 households. The average number of persons per household is 2 with an average annual household income is \$5,239.

Totals Number of Units

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers					
				Total	Project - based	Tenant - based	Special Purpose Voucher		
							Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
# of units vouchers available	0	0		1,325	88	1,237	0	0	0
# of accessible units									
*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition									

Table 37 – Total Number of Units by Program Type

Data Source: PIC (PIH Information Center)

Describe the supply of public housing developments:

Describe the number and physical condition of public housing units in the jurisdiction, including those that are participating in an approved Public Housing Agency Plan:

There are 1,800 public housing units located in 10 projects scattered throughout Caguas. Public housing units are in good condition. However, two of the projects Juan Jimenez Garcia and El Mirador are in need of substantial modernization

Public Housing Condition

Public Housing Development	Average Inspection Score
Brisas de Turabo	93
Bonneville Heights	95
El Mirador	82
Juan Jimenez Garcia	60
Brisas del Turabo II	98
Jardines de San Carlos	98
Turabo Heights	95
Villa de Rey	97
Caguax	89
Raul Castellon	98

Table 38 - Public Housing Condition

Describe the restoration and revitalization needs of public housing units in the jurisdiction:

Public housing units are in good condition. However, some projects are in need of significant modernization, while others only require maintenance. The Juan Jimenez and Mirador apartments are in need of substantial rehabilitation.

Describe the public housing agency's strategy for improving the living environment of low- and moderate-income families residing in public housing:

The following is the PRPHA strategy for improving the living environment of low and moderate income families residing in public housing, as included in the HUD approved PHA plan:

- Promote individual self-sufficiency of the residents.
- Develop the participants' individual self-esteem and community solidarity, promote the development of values and reduce crime through recreation and sport.
- Strengthen the skills and capabilities of residents through a community intervention model aimed at improving the quality of life and minimize the violence, crime and drug problem.
- Provide support to administrative staff to keep organized and active 80% of the Residents Councils of Public Housing Communities.
- Evaluate the performance of administrative staff in the development of the Resident Services programs in public housing projects in order to achieve and improved the quality of life.
- Integrate the golden age population in group activities focused on the area of health-related prevention, advocacy and criminal drug use.
- Develop programs that strengthen families and individuals by providing access to the necessary tools and opportunities to those aimed at economic self-sufficiency.
- Provide homeownership to the public housing residents.
- Promote Community Service Requirement and / or Economic Self-Sufficiency as an instrument of integration and community involvement.
- Reduce crime and drug related problems in our communities thru prevention programs in partnership with eleven non-governmental organizations (NGO).

Discussion:

The Public Housing and Housing Choice Voucher residents are in need of additional opportunities of employment, education, vocational programs. This will allow them to increase their income, improve its quality of life, gives them the opportunity of economic grow that move them to self-sufficiency.

Another need of the Public Housing Residents, and the Housing Choice Voucher holders is assistance for utility payment. The cost of the utilities in Puerto Rico is one of the highest in the USA. The electricity and water are provided by two State-owned monopolies (Puerto Rico Electric Power Authority and the Puerto Rico Aqueduct and Sewer Authority). Due to the Island's economic crisis and bond rating

degradation both public corporations announced increases that will be effective during the 2020-2024 program years.

MA-30 Homeless Facilities and Services – 91.210(c)

Introduction

The Municipality of Caguas (MC) acts as a Collaborative Applicant to provide support overseeing the Puerto Rico Continuum of Care South-Southeast Puerto Rico (CoC-PR503) that serves 54 Municipalities across the island. The MC administers the CoC-PR 503 and the ESG programs in collaboration with community, faith-based Organizations and Municipalities across the target area to complete the Gap Analysis and other processes related to the homelessness policy such as adopting a Housing First Policy. As part of the strategic plan in process activities are designed to reduce homelessness, particularly in special populations such as chronic homeless, veterans, youth and families. Also, to implement activities targeted to reduce the number days that individuals experience homelessness as well as other performance measures such as increase rates of bed occupancy, successful PH placement and retention and increase rates of income and non-income assistance and services targeted increase income or and job opportunities.

Nonprofit Organizations and Municipalities members of the COC-PR503 responds to the collaborative, coordination and inclusiveness vision of the Municipality of Caguas. The following are some of the organizations that are part of the local Continuum Care for the homeless population and assist the Municipality in carrying out the homeless strategy in the jurisdiction: *Corporación Milagros de Amor (CORMA), Corporación SANOS, FUNDESCO, Hacienda de Veteranos, GUARA BI, Hogar Crea Caguas, Proyecto Matría, Oficina de la Procuradora de las Mujeres (OPM) y Hogar Resurrección.*

In addition, the Municipality is supported by the whole component of nonprofit organizations that receives HUD Continuum of Care allocations through the PR-503 initiative. These organizations act as partners in the main objective of providing housing alternatives and supportive services to the homeless population in Caguas. Enclosed you will find a Directory of the Organizations and Municipalities that provide services in the COC-PR-503, including but not limited to the Municipality of Caguas.

Facilities and Housing Targeted to Homeless Households

	Emergency Shelter Beds		Transitional Housing Beds	Permanent Supportive Housing Beds	
	Year Round Beds (Current & New)	Voucher / Seasonal / Overflow Beds	Current & New	Current & New	Under Development
Households with Adult(s) and Child(ren)	18	0	0	35	0
Households with Only Adults	30	0	49	393	0

	Emergency Shelter Beds		Transitional Housing Beds	Permanent Supportive Housing Beds	
	Year Round Beds (Current & New)	Voucher / Seasonal / Overflow Beds	Current & New	Current & New	Under Development
Chronically Homeless Households	0	0	0	129	0
Veterans	0	0	19	35	0
Unaccompanied Youth	0	0	0	0	0

Table 39 - Facilities and Housing Targeted to Homeless Households

Data Source
Comments:

Describe mainstream services, such as health, mental health, and employment services to the extent those services are used to complement services targeted to homeless persons

The service strategy to provide basic and essential services to the homeless population is based in a collaborative community effort. The Municipality of Caguas leads the effort within the local jurisdiction through its internal service structure and the services provided through the organizations that are part of the local homeless continuum of care. The described approach provides the opportunity to the Municipality to promote communitywide commitment in the task of addressing the needs of the homeless population and to reach out to a larger number of individuals.

The described approach is due to the working relationship that the Municipality has with the CoC-PR-503 Continuum of Care and all the organizations that are part of this group. In this case, the added value to the Municipality's homeless strategy is maximizing the use of available resources within the community for homeless service purposes. Due to the Continuum of Care allocations provided to the nonprofit organizations that are part of the CoC- PR-503, the Municipality promotes access to and effect utilization of mainstream programs by homeless individuals and families and optimizes self-sufficiency among individuals and families experiencing homelessness.

Among the services available for the homeless population within the local government and nonprofit organization community in Caguas, we can describe the following:

- Housing services, including Emergency Shelter, Transitional and Permanent housing activities.
- Financial Assistance for rent purposes, including prevention and rapid re-housing assistance.
- Supportive services including health, mental health, transportation, job referral and job placement opportunities, nutritional and food services, hygiene services, rehabilitation and detox programs, and occupational training opportunities, among other core public services.
- Case Management services, including orientation services, counseling services, follow-up services, and evaluation services, among others.

As stated before, the services are available through the Municipality's internal structure and/or through the collaboration efforts that the Municipality has in place with nonprofit organizations committed to address the needs of this population.

List and describe services and facilities that meet the needs of homeless persons, particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth. If the services and facilities are listed on screen SP-40 Institutional Delivery Structure or screen MA-35 Special Needs Facilities and Services, describe how these facilities and services specifically address the needs of these populations.

A variety of housing facilities and services are offered to homeless individuals by organizations in Caguas, including local services, community-based organizations, faith-based organizations, and health service agencies. Enclosed a list includes a description of the services and facilities that provide services to the homeless not only in the Municipality of Caguas but also in the geographical area covered by the CoC. Some services might not be provided in the Municipality, but it is available in other Municipalities for the Caguas's citizens.

MA-35 Special Needs Facilities and Services – 91.210(d)

Introduction

This Section includes a broad description of the facilities and services needs that the non homeless special needs population requires in Caguas. As previously stated, the supportive services provided to this population are driven towards the objective of providing basic and essential public services to assist these populations to achieve improved living conditions, while stabilizing their housing conditions.

All described services included in this section were obtained from the consultation process and the citizen participation actions encouraged by the Municipality during the preparation of this Plan.

Including the elderly, frail elderly, persons with disabilities (mental, physical, developmental), persons with alcohol or other drug addictions, persons with HIV/AIDS and their families, public housing residents and any other categories the jurisdiction may specify, and describe their supportive housing needs

Special needs populations have unique needs including unique needs for social and other services to be paired with housing. The following describes some of these supportive housing needs.

IDENTIFIED NEED BY TYPE OF POPULATION

Population	Need
Elderly and Frail Elderly	<ul style="list-style-type: none"> Day Care Home Care assistance Transportation Nutritional services Recreational activities Orientation regarding services Economic Assistance (utilities, food, drug) Health Services Employment Opportunities Case management
Domestic Violence	<ul style="list-style-type: none"> Safety Planning Economic Assistance Counseling Emergency and transitional housing Job Opportunities Legal Advocacy Medical care
Youth	<ul style="list-style-type: none"> Tutoring GED Summer Employment Sports and recreational activities
Persons With Disabilities	<ul style="list-style-type: none"> Transportation and escort services to medical appointments, shopping and recreational activities Education Housing Rehabilitation assistance (removal of architectural barriers) Health services Case management and counseling Recreational Activities Education In Home Care Access to technology Education Vocational training Financial management Food preparation Life Skills Personal Hygiene Home Care and Safety Social Integration Transportation Medical Services and equipment
Alcohol and Drug Abusers	<ul style="list-style-type: none"> Detox Rehabilitation Temporary shelter Food services Personal cleanliness Case Management Transportation
Persons with HIV/AIDS	<ul style="list-style-type: none"> Counseling Referral Services Supportive services Economic Assistance Drug Nutritional Services Transportation Economic Assistance
Public Housing Residents	<ul style="list-style-type: none"> Sports clinics Recreational Activities Education program (GED) Training programs (WIA) Job Placement Programs Community organization Self Management Economic Self-sufficiency Education Training Job referral Section 3 compliance Entrepreneur Development Quality of Life Educational service to the youth Social Services Economic Assistance Cultural activities Recreational Activities Prevention

Identified Need

Describe programs for ensuring that persons returning from mental and physical health institutions receive appropriate supportive housing

The Puerto Rico Department of Health has enacted and implemented, under the Social Work Division, a protocol for persons to be discharged from hospitals and clinics. This includes norms and procedures for homeless patients, those in use of controlled substances, mothers with a history of drug abuse, alcoholic patients, patients living alone with conditions affecting their independent living, minors with physical or mental handicaps who do not have a known guardian or tutor, handicapped patients, and those who are mentally ill and/or suicidal. All homeless and potentially homeless patients are referred to the Medical Social Worker before discharge for assessment and coordination of services, generally with the Department of the Family and/or the Mental Health and Anti-Addiction Services Administration and/or with community-based organizations providing services in the patients' community of reference. Procedures may include coordination with institutions for patients unable to live independently due to their condition, the coordination with public and private agencies to identify family or other supporting resources (tutors in the case of minors), or legal advice and coordination with courts under Puerto Rico Law 408 for involuntary institutionalization for those patients unable or unwilling to accept recommended alternatives and who are at risk of harm to self or others.

The Mental Health and Anti-Addiction Services Administration (ASSMCA) of Puerto Rico has enacted and implemented a protocol for case management of homeless persons with mental health and/or substance abuse conditions (under the Assistant Administration for Treatment and Rehabilitation) and the policy for their discharge from mental health residential or hospital settings. This includes guarantees of a continuum of care for these patients through either their referral to less restrictive settings or to supportive housing (permanent or transitional) in the community, with case management follow-up services, and referrals to other public or private service settings for other conditions, such as physical health or HIV, or other needs (employment, education, etc.) that they may have. The case managers assigned these cases serve as the liaisons for service planning, referral and follow-up with discharged patients.

Specify the activities that the jurisdiction plans to undertake during the next year to address the housing and supportive services needs identified in accordance with 91.215(e) with respect to persons who are not homeless but have other special needs. Link to one-year goals. 91.315(e)

During the next year, the Municipality will continue to provide services to special populations throughout its Institutional Structure. The Municipality is the main service provider in Caguas and is the main source of supportive services. The following activities will be undertaken during program year 2020 to address the supportive services needs identified above:

- SANOS- Centro de Servicios Integrados para la Recuperación -\$25,000
- Arranque Empresarial Juvenil (jóvenes)- \$40,000

- MOVIMIENTO PARA EL ALCANCE DE VIDA INDEPENDIENTE (MAVI) \$50,000
- Programa de Control de Animales (OMME) (Salud Ambiental)\$40,000

For entitlement/consortia grantees: Specify the activities that the jurisdiction plans to undertake during the next year to address the housing and supportive services needs identified in accordance with 91.215(e) with respect to persons who are not homeless but have other special needs. Link to one-year goals. (91.220(2))

The homeless population data analysis shows that the identified needs lead towards the continuation of the affordable housing services and supportive service activities already in place to address the needs of this population. The Municipality will continue to encourage the network approach already established with nonprofit organizations partners in serving the homeless population.

Therefore, the Municipality will invest its ESG grant in providing financial assistance to nonprofit organizations for the following purposes: outreach and essential services; shelter operational costs; and prevention and rapid re-housing financial assistance purposes. These activities, in conjunction with other housing and supportive services available through the communities' organizations that collaborate with the Municipality in this respect, will basically cover the immediate needs of the homeless population during the next year.

MA-40 Barriers to Affordable Housing – 91.210(e)

Negative Effects of Public Policies on Affordable Housing and Residential Investment

The Municipality enforces land use policies and regulations to ensure an organized urban development. Existing policies were designed taking into consideration the impact on affordable housing and residential investment. However, some of the municipal and state policies and procedure may have a non intended negative effect of the development of affordable housing. The following are examples:

Zoning Increase Housing Prices

In theory the Municipality has substantial control over the quantity and type of housing that can be built. Through the local zoning code, we can decide how much housing and where will be built. In addition, zoning will determine the level of permitting and environmental review compliance. Longer and complicated permitting and environmental process can result in a higher development cost for the developer.

Municipal Taxes Increases Construction Cost

The Municipality imposes and collects construction excise taxes to most natural and legal persons and any governmental instrumentality that carry out construction, expansion, major repairs, relocations, alterations and other types of permanent improvements to residential, commercial and industrial buildings and structures within the territorial area of the Municipality. The tax is also applicable to infrastructure projects, the installation of machinery, equipment and fixtures, and other types of construction-related activities. All single-family residential construction projects not related to housing development projects, condominiums, or any similar projects, are exempt from construction excise taxes for the first \$100,000 of the project construction costs. In addition, all single-family residential improvement projects are exempt from construction excise taxes for the first \$25,000 of the project improvement costs. Construction taxes are an important revenue source for the Municipality. However, the excise tax increases the cost of housing by 5%.

Permitting Time

To obtain a permit in Puerto Rico developers need to follow a web of ministerial actions necessary for project approval. The Permitting process is a slow one that requires experts for filing and following up on the process. A delayed permit is a delayed project and result in disincentive for the developers interested in producing fast to ensure its profits. According to the report titled Doing Business (World Bank Publication) permitting in Puerto Rico occupies position 143 in comparison within 190 economies of the world. To obtain a construction permit in Puerto Rico requires 22 procedures, takes an average of 165 days, and cost 6.7% of the total development cost. In comparison to other regional economies

Puerto Rico is below Jamaica (#70), Dominican Republic (#80), and Mexico (#93). Our permits process lags below the average of the Latin American and the Caribbean.

Taking into consideration that the median value of an Affordable Housing in Caguas is \$111,000 the permitting process will account for \$7,437 of the total cost of the unit. In other words, it will require a \$7,437 in subsidy just to cover the cost of the permit process. This amount exceeds what other jurisdiction are paying for the permits process.

Decline in Funding Sources

During the last years the Municipality has been receiving less federal funds due to lack of allocation from the U.S. Congress. A widely recognized, yet difficult to overcome barrier to affordable housing in Caguas is the lack of adequate financial resources. Federal resources have not kept pace with demand, especially for programs such as HOME and CDBG which are the primary tools for constructing and/or rehabilitating affordable housing for low-income individuals.

MA-45 Non-Housing Community Development Assets – 91.215 (f)

Introduction

Since 2006 economic conditions in Puerto Rico economy has been in near-continuous recession. The economy of the Island is affected by the same factors of the US economy but at a larger scale. When the housing market and the banking system in the USA collapse, Puerto Rico suffered a bullwhip effect. When the U.S economy began recovery in 2011, Puerto Rico was still trying to cope with the crisis and without options a large group of Puertorrican initiated an out-migration from Puerto Rico causing a population decline and further depressing economic conditions as demand for goods and services in the commonwealth declined. The declining population along with the economic downturn put enormous strain on Local Government finances. Instead of recovering from the recession Puerto Rico entered a depression state that reached its climax with the devastating effects of Hurricane Maria. The outlook of the economy was better in 2019 due to the expectations of the recovery resources. However, in January 2020 we were affected by an earthquake that affected the south part of the Island but paralyzed the whole economy for almost a week. Since February 2020 Puerto Rico as the rest of the world was affected by the Corona Virus. It is still too early to predict the economic cost of the COVID 19, but at the local level it will be devastating when it is expected that a curfew will continue until mid-May 2020 and the at least 10% of the annual municipal sales tax revenues will be lost.

The initiatives needed to jumpstart the economic activity are very different in the curfew than in the long term. Unfortunately, at this point there is enormous uncertainty as to how severe the local decline in output will be, and how domestic economies will be affected. To recover from the crisis the Municipality is seeing multiple opportunities upon which we can implement innovative solutions that can make Caguas a best practice in Housing and Economic and Community Development.

In this section we provide a concise summary of the jurisdiction's priority non-housing community development needs that are eligible for assistance. Unfortunately, the data cannot predict the effect of the COVID and the estimate provided must be revised in the future.

Economic Development Market Analysis

Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	196	0	0	0	0
Arts, Entertainment, Accommodations	4,486	0	10	0	-10
Construction	1,469	0	3	0	-3
Education and Health Care Services	10,613	0	24	0	-24
Finance, Insurance, and Real Estate	2,644	0	6	0	-6
Information	851	0	2	0	-2

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Manufacturing	3,861	0	9	0	-9
Other Services	2,134	0	5	0	-5
Professional, Scientific, Management Services	5,423	0	12	0	-12
Public Administration	3,696	0	8	0	-8
Retail Trade	6,996	0	15	0	-15
Transportation and Warehousing	1,580	0	3	0	-3
Wholesale Trade	1,194	0	3	0	-3
Total	45,143	0	--	--	--

Table 40 - Business Activity

Alternate Data Source Name:
American Community Survey 5-Year Estimate
Data Source
Comments:

Labor Force

Total Population in the Civilian Labor Force	57,227
Civilian Employed Population 16 years and over	48,080
Unemployment Rate	15.92
Unemployment Rate for Ages 16-24	36.92
Unemployment Rate for Ages 25-65	8.65

Table 41 - Labor Force

Data Source: 2011-2015 ACS

Occupations by Sector	Number of People
Management, business and financial	11,190
Farming, fisheries and forestry occupations	2,479
Service	4,135
Sales and office	13,845
Construction, extraction, maintenance and repair	3,480
Production, transportation and material moving	2,869

Table 42 – Occupations by Sector

Data Source: 2011-2015 ACS

Travel Time

Travel Time	Number	Percentage
< 30 Minutes	20,649	46%
30-59 Minutes	16,050	36%
60 or More Minutes	8,115	18%
Total	44,814	100%

Table 43 - Travel Time

Data Source: 2011-2015 ACS

Education:

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	3,065	1,165	5,560
High school graduate (includes equivalency)	8,660	2,170	7,624
Some college or Associate's degree	11,440	1,555	5,430
Bachelor's degree or higher	18,580	1,180	4,023

Table 44 - Educational Attainment by Employment Status

Data Source: 2011-2015 ACS

Educational Attainment by Age

	Age				
	18-24 yrs	25-34 yrs	35-44 yrs	45-65 yrs	65+ yrs
Less than 9th grade	290	729	1,050	3,840	7,583
9th to 12th grade, no diploma	1,310	879	918	2,379	3,025
High school graduate, GED, or alternative	4,229	4,780	4,420	9,269	6,023
Some college, no degree	5,894	3,099	2,405	4,620	1,858
Associate's degree	775	2,505	2,115	3,660	945
Bachelor's degree	1,054	4,173	4,855	7,670	2,571
Graduate or professional degree	30	1,328	2,500	3,275	1,155

Table 45 - Educational Attainment by Age

Data Source: 2011-2015 ACS

Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	224,458
High school graduate (includes equivalency)	310,808
Some college or Associate's degree	443,168
Bachelor's degree	579,471
Graduate or professional degree	700,263

Table 46 – Median Earnings in the Past 12 Months

Data Source: 2011-2015 ACS

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

The information used for the analysis in this section was obtained from the ACS 2018 (One Year Estimates) Table S2403. In this table only the number of jobs by industry is available. Table 45 shows that the major employment sectors in Caguas are: Education and Health Care Services (24%), Retail Trade (15%) and Professional, Scientific, Management Services (12%).

Describe the workforce and infrastructure needs of the business community:

Using employment data provided by the Puerto Rico Department of Labor (http://www.mercadolaboral.pr.gov/Tablas_Estadisticas/Proyecciones/T_Proyecciones_LP_ALDL2.aspx) we identified the workforce needs for the 2020 -2025 period. According to the projections of the Caguas-Guayama labor region the top five occupations in 2025 will be:

1. Combined Food Preparation and Serving Workers, Including Fast Food - Most food and beverage serving, and related workers learn their skills on the job. No formal education or previous work experience is required.
2. Security Guards- Most security guard jobs require a high school diploma. Surveillance officers may need experience with security and video surveillance, depending upon their work assignment.
3. Waiters and Waitresses- Most waiters and waitresses learn on the job. No formal education is required.
4. Registered Nurses- registered nurses require a bachelor degree and a license.
5. Cooks restaurant- Cooks usually need a high school diploma, moderate term on the job training and less than 5 year of experience. (workforce needs: software literacy and use of technology tools)

The forecasted combined number of jobs of the top five occupations is 6,696. The above workforce forecasts were made before the COVID 19. The business landscape will change and some of the occupations may not be as relevant due to the closure establishments (food preparation, waiters, cooks).

The Land Use Plan of the Municipality includes general projects that will drive the economy of Caguas. In general, the following are the infrastructure and workforce needs:

1. Infrastructure

- High Speed Internet
- Development of Urban Center, Revitalization of housing units, Revitalization of key landmarks needed for economic development, Roads and sidewalks
- Roads and public spaces (Citywide)
- Adequate parking spaces
- Sustainable utilities

2. Workforce

- Foreign language literacy
- Trained workforce on connectivity and information technology
- Awareness of importance of higher education
- Vocational Education
- Continuing education
- Renewable energy education
- Better wages and benefits

The Municipality of Caguas serves as the Administrative Center of the Integrated Service Municipal Alliance (AMSI), the local service area under the Workforce Investment Act (WIA), a federal job training program. As head of this labor initiative, the Municipality establishes the public policy for the regional service delivery area and sets the goals and objectives of the workforce development activities within this service area.

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect

job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

This recent COVID 19 risk scenario has potential negative impact in the state and Municipality economy. However, the potential impact of the health crisis is unknown. To most of the service and retail workers in the Municipality the curfew will affect them because they are in-person jobs and if they don't show up to work, they will not get paid. For the business's owners without customer there is no business. The U.S. Chamber of Commerce indicated that the virus will cause disruptions for businesses of all sizes and in all sectors and recommends the following:

- Advocating for immediate unemployment benefits for those who are displaced from their jobs and lack income to make ends meet.
- Supporting a tax credit to help businesses continue to pay people even if they can't be on the job due to quarantines, closings, or limited operations.
- Calling for low- to no-interest business loans to cover lost revenue as a result of the outbreak.

The COVID 19 will aggravate the situation for business owners that were starting to recover from the impact of hurricane Maria. In order to overcome this new crisis business will need grants and/or low-interest loans for working capital assistance, inventory losses, equipment and fixture replacement costs, and other business expenses.

The principal project or initiative that will have major changes and will have an economic impact is the redevelopment of the urban center. Under this project the Municipality will invest significant resources to improve the infrastructure, housing and to generate economic activity.

Higher education is also a priority. The Caguas municipal administration meets on a regular basis with the heads of institutions of higher education to coordinate the labor needs of the region with the institutions' academic curricula.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

At the time of the preparation of this Plan there is no valid comprehensive study that matches local employment opportunities with the education and skills of the current workforce. ACS table B23006 shows that those with a higher education level are more likely to be employed and may earn higher wages (higher education lower unemployment rate). Individuals with a bachelor's degree or higher were more likely to be in the labor force and to be employed than persons with only high school or less. Of the population between 25 and 64, those with a Bachelor's degree or higher had the highest percentage of people in the labor force at 46.07% and the highest percentage of persons employed (97.99%) compared to groups with less education. The unemployment rate was extremely high for

residents with less than a high school (49.52%), and low for those with a bachelor's degree or higher who had a 2.0% unemployment rate.

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

The Municipality participates of Workforce Innovation and Opportunity Act in a consortium with the Municipality of Guayama. Under this program, the Municipality offers a comprehensive range of workforce development activities that benefit job seekers, laid off workers, youth, incumbent workers, new entrants to the workforce, veterans, persons with disabilities, and employers. As a result of the support initiative, the Municipality achieves increases in employment, job retention, earnings, and occupational skills improvement by participants. This, in turn, improves the quality of the workforce, reduces welfare dependency, and improves the productivity and competitiveness of the City.

The draft WIOA Puerto Rico Unified State Plan WIOA 2020 include the following workforce training initiatives that will be a priority during the upcoming fiscal years:

Youth Programs

- Out of school youth. This program provides funding to identify, engage and meet the needs the youth population, stating that a minimum of 75 percent of the program funds, has to be allocated to out of school youth activities, with priority to older youth.
- Registered Apprenticeship program. Apprenticeship is a business and industry driven model that will be included as a strategy to increase youth attainment of industry-recognized credentials, as well as to improve youth outcomes.
- Increasing work experience opportunities. Provides the youth with meaningful work experience opportunities and increasing work experiences for older, out-of-school youth.

Adults and Dislocated Workers Program

- Basic career services
- Individual career services

Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?

No

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

Discussion

Caguas and Puerto Rico were in the path of recovery from Hurricane Maria when the January 2020 and the COVID19 health crisis affected the jurisdiction. During the preparation of the plan the local economy was shut down the economy everywhere, and the Brookings institute predicts that the following sectors will be hard hit: transportation, employment services, travel arrangements, and leisure and hospitality. In addition, the restaurant and services sectors will be directly affected by the shutdown.

As a response to the COVID19 the U.S. Congress approved the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). This Stimulus package provides significant funding for businesses, hospitals, schools, and social support programs, among many other things. The key provisions of the CARES Act are:

- Provides stimulus to individuals, businesses, and hospitals in response to the economic distress caused by the coronavirus (COVID-19) pandemic.
- Creates a \$349 billion loan program for small businesses, including 501(c)(3) non-profits and physician practices. These loans can be forgiven through a process that incentivizes companies to retain employees.
- Allocates \$500 billion for assistance to businesses, states, and municipalities, with no more than \$25 billion designated for passenger air carriers, \$4 billion for air cargo carriers, and \$17 billion for businesses critical to maintaining national security. The remaining \$454 billion may be used to support lending to eligible businesses, states, and municipalities.
- Allocates \$130 billion in relief to the medical and hospital industries, including for medical supplies and drug and device shortages.
- Expands telehealth services in Medicare, including services unrelated to COVID-19 treatments.
- Provides \$1,200 to Americans making \$75,000 or less (\$150,000 in the case of joint returns and \$112,500 for head of household) and \$500 for each child, to be paid "as rapidly as possible."
- Expands eligibility for unemployment insurance and provides people with an additional \$600 per week on top of the unemployment amount determined by each state.
- Expands the Defense Production Act, allowing for a period of two years when the government may correct any shortfall in resources without regard to the current expenditure limit of \$50 million.
- Provides the Secretary of the Treasury with the authority to make loans or loan guarantees to states, municipalities, and eligible businesses and loosens a variety of regulations prior

legislation imposed through the Dodd-Frank Wall Street Reform and Consumer Protection Act, the Economic Stabilization Act of 2008, and others.

We forecast that after the COVID19 is controlled and the CARES act funds start to flow, the economy will bounce back rapidly. This will result in people returning to work and consumers start spending again. The negative effect of the COVID will be deflected in the 2020-2024 period.

MA-50 Needs and Market Analysis Discussion

Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")

To determine the areas with the concentration of housing problems, we used the information from data.census.gov maps tools. Taking into consideration the large number of low-income persons in San Juan, a definition of concentration must include the areas with extreme housing problems and not the median values. For each of the housing problems we established a definition of concentration based on the individual values of each problem.

We have defined concentration as:

- Substandard Housing- Census tracts where household's that lacks plumbing or kitchen facilities as defined by the census and falls within the top interval (using equal interval method). The sources of data is ACS DP04 Table 2018 Data. Substandard Housing problems are concentrated in the following areas:
- Delgado
- Villa Criollos
- Machin
- Villa Flores
- Batista
- Downtown Caguas
- Parcelas Villa Esperanza
- Villas del Rey
- Beatriz

Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")

As stated before, the main racial or ethnic population group identified within the Caguas jurisdiction is the Hispanic or latino group. According to the ACS, this racial group comprises the 99.1% of the City's population. Beside the Hispanic population group, in Caguas no other racial or ethnic group complies with the minimum 10% points higher than the percentage of persons in the category as a whole to be considered to be in a disproportionately greater need.

What are the characteristics of the market in these areas/neighborhoods?

The profile and characteristics of the areas is included in the attachment section

Are there any community assets in these areas/neighborhoods?

For a list of the assets in the above communities see table at the end of this section.

Are there other strategic opportunities in any of these areas?

The assets among the designated communities are the opportunities to promote pro-active actions to build strong and inclusive communities that connect housing with other important community assets: good jobs, quality schools and safe streets. With this comprehensive approach, the Municipality will be able to turn neighborhoods with problems into neighborhoods with promise, giving more families a chance to thrive and succeed.

Given the City's extensive needs and limited resources, the objective is to focus efforts in neighborhoods that offer the greatest potential for realizing benefits from these investments. In order to realize these benefits, the City must direct public funds in areas that can leverage additional public or private funding, or complement investments that have already been committed. This will ensure that the City is not spreading its resources so thin that no neighborhoods benefit.

MA-60 Broadband Needs of Housing occupied by Low- and Moderate-Income Households - 91.210(a)(4), 91.310(a)(2)

Describe the need for broadband wiring and connections for households, including low- and moderate-income households and neighborhoods.

As part of the need assessment the Municipality is required to evaluate need for broadband access for low and moderate-income residents in the communities they serve. The ACS data (Table S2801) shows two variables that allowed us to identify the number of households with computers and broadband internet. According to the ACS there are 9,521 households in Caguas without computers. This represents 20.1% of the households and in comparison, with the Island (28.4%), people in Caguas have less barriers to digital access. Regarding broadband 23.3% of the population in Caguas does not have an internet subscription access to broadband compared to 36.8% at the state level. Based on the above we can conclude that low income persons in Caguas have better access to broadband internet than Puerto Rico.

Describe the need for increased competition by having more than one broadband Internet service provider serve the jurisdiction.

As per the local market description, Puerto Rico is considered among the most advanced telecom markets in Latin America, with one of the highest rates of tele density, mobile penetration, and Internet users per capita. Yet, despite being a US territory, Puerto Rico is far behind the USA in terms of fixed lines and broadband uptake. Mobile telephony is the most dynamic sector in Puerto Rico's telecom industry, while fixed lines become stagnate.

BROADBANDNOW, a comparison and research website, shows the following statistical data for the Caguas:

- Average download speed is 26.94% (37.59% slower than the average for Puerto Rico);
- In total there are 15 internet providers in Caguas with 8 offering residential service;
- In Caguas, approximately 49,000 people do not have access to 25mbps wired broadband.
- Approximately 45,000 people in Caguas don't have access to any **wired** internet.
- The fastest zip code in Caguas for March 2020 is 00726.

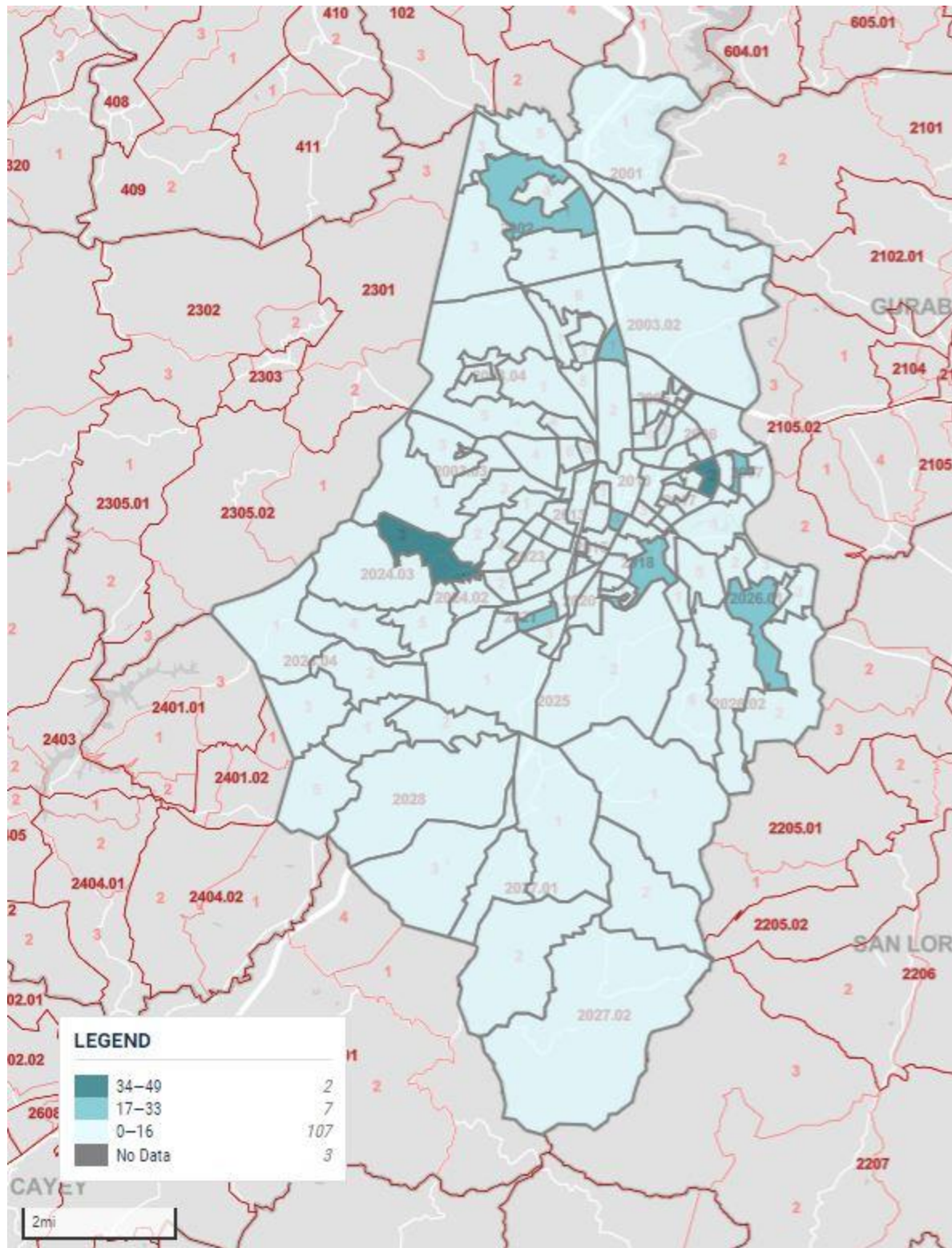
The major service providers with the greater coverage:

- Net (Fixed Wireless) 87.5%
- IP Solutions(Fixed Wireless) 63.6%
- Claro Internet(DSL and Fiber) DSL: 63.2% Fiber: 8.6%
- Liberty Cablevision (Cable) 58.8%

- XAirNet (Fixed Wireless) 13.7%
- HughesNet(Satellite) 99%

The Fastest internet providers in Caguas are:

- Optico Fiber 1,000 Mbps
- Liberty 300 Mbps
- Claro 75 Mbps



Map- Areas Lacking Broadband Internet Connection

MA-65 Hazard Mitigation - 91.210(a)(5), 91.310(a)(3)

Describe the jurisdiction's increased natural hazard risks associated with climate change.

In 2016 the Municipality revised its multihazards mitigation plan to comply with the requirements of 44 CFR §201.6. The multihazards mitigation plan evaluates the current and possible natural hazard risks of the jurisdiction.

The following are the risks identified in the plan with the category of the risk and the potential number of structures/persons affected:

- Earthquake (High Risk) 84,992 persons (Liquation)
- Hurricane (High Risk) 100% of the population
- Drought (High Risk) 100% of the population
- Flood (High Risk)
- Land slide (High Risk) 1,856 persons
- Fires (High Risk)

Describe the vulnerability to these risks of housing occupied by low- and moderate-income households based on an analysis of data, findings, and methods.

No data is available about the risk of housing occupied by low- and moderate-income households.

Strategic Plan

SP-05 Overview

Strategic Plan Overview

Transforming Caguas with a vision into the future requires building on common goals between the different sectors of the City. The strategies proposed in the 2020-2024 Consolidated Plan are aligned with the principles of the Strategic Plan of the Municipality (Caguas 2030). The Strategic Plan includes a set of aspirations of what Caguas should be. The data included in this Consolidated Plan will allow the Municipal Administration to understand the housing and community development needs in order to establish the strategic actions that will benefit the residents and will result in the wellbeing of the community.

The Strategic Plan and this section of the Consolidated Plan will provide ground for the development of short-term, medium- and long-term projects to achieve the shared vision for the future that can capitalize on the changing opportunities before us. This plan is being written during the COVID 19 pandemic and the plan need to address a new reality for Caguas, Puerto Rico and the World.

Caguas 2030 proposes seven (7) strategies that combine: 1) infrastructure, 2) mobility, 3) economic and 4) social development, 5) the environment, 6) culture and 7) healthy coexistence. The Consolidated Plan integrates those priorities and with the goals included in this section. The result is an operational plan that will result in improving the quality of life of all the persons that reside in Caguas.

We are at the beginning of the road and the goals looks far away. However, the experience of previous plans demonstrates that to achieve them it is necessary the commitment from the administration and the resources that are provided in this plan.

Vision

"Caguas Nuestro Nuevo País, a vibrant, safe, beautiful and orderly city, sustainable, healthy, cultured and modern, technologically advanced, supportive in its coexistence, with a dynamic economy, competitive, proud to be the best. Center... and heart of Puerto Rico."

Mission:

"Provide the people with access to effective quality services provided with creativity, through the optimal use of resources and citizen participation."

Values

- Loyalty – loyalty to the people, the institution and the team.

- Professionalism – capacity and art to perform with excellence.
- Commitment – commitment and dedication beyond duty.
- Integrity – moral quality to act responsibly and honestly.
- Courage – dare to serve creatively.
- Humanism - service with love, respect, justice and wisdom

This section of the Strategic Plan provides a general view of the jurisdiction's priority needs and the strategies designed to address the community priority needs included in the Consolidated Plan. All the information used to develop this Strategic Plan was gathered from the Market Analysis and the Needs Assessment information of the Consolidated Plan.

The following are the goals of the Plan:

- Improve the Quality of Life of the residents of Caguas especially those with special needs by providing them Excellent Public Services;
- Provide the residents with resilient, sustainable and XXI century Public Facilities and Infrastructure;
- Provide citizens with safe, sound, affordable, technological and resilient housing;
- Provide tools and economic resources that generate economic activity and promote the creation or retention of jobs;
- Administer and plan with the best administrative practices, with transparency and in full compliance with the regulations.

SP-10 Geographic Priorities – 91.215 (a)(1)

Geographic Area

Table 47 - Geographic Priority Areas

1	Area Name:	Downtown Caguas
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
2	Area Name:	Municipality of Caguas
	Area Type:	Comprehensive-Citywide
	Other Target Area Description:	Comprehensive-Citywide
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	

	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	

General Allocation Priorities

Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA)

The geographic priorities were determined through the citizen participation actions undertaken for this Consolidated Plan. Among the actions undertaken are: a series of community town hall meetings held with communities' representatives and/or residents to discuss their housing, public facility, public improvements, public service and economic development needs.

In addition, *Caguas 2030 Strategic Plan* is a document that was prepared in direct consultation with and participation of all Caguas communities and includes the strategic development and growth vision of the Municipality public policy. Downtown area is a priority of the Caguas 2030 plan and the Consolidated Plan. The revitalization of the urban center is a key focus of economic recovery efforts that will help to improve community and municipal resilience by concentrating residents in easily accessible urban areas with more resilient infrastructure and services. This initiative will also reduce the cost of providing public services. The renovation of the urban center required the provision of adequate infrastructure, including broadband, urban landscape and the repurposing of abandoned properties reducing blight while spurring economic development.

In determining the geographic priorities, high consideration was given to communities with a population of a minimum of 51% of low and moderate income population.

SP-25 Priority Needs - 91.215(a)(2)

Priority Needs

Table 48 – Priority Needs Summary

1	Priority Need Name	Adequate Housing
	Priority Level	High
	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence
	Geographic Areas Affected	Comprehensive-Citywide Downtown Caguas
	Associated Goals	Assistance to Renters Assistance to Homeowners and Homebuyers Assistance to CHDO Homeless Assistance Acquisition rehabilitation and new construction
	Description	The market analysis disclosed a need for the provision of adequate housing at all income levels.
	Basis for Relative Priority	The need assessment section clearly identifies the need for adequate and affordable housing.
2	Priority Need Name	Affordable Housing
	Priority Level	High

	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence
	Geographic Areas Affected	Comprehensive-Citywide Downtown Caguas
	Associated Goals	Assistance to Renters Assistance to Homeowners and Homebuyers Assistance to CHDO Homeless Assistance Acquisition rehabilitation and new construction
	Description	Cost burden for owners and renters is an issue citywide and at all income levels.
	Basis for Relative Priority	The need assessment section clearly identifies the need for adequate and affordable housing.
	3 Priority Need Name	Provision Services, Shelter and Housing Homeless
	Priority Level	High

	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Non-housing Community Development
	Geographic Areas Affected	Comprehensive-Citywide Downtown Caguas
	Associated Goals	Public Services Homeless Assistance
	Description	There is a need for the provision of economic assistance, rapid rehousing, prevention, shelter, outreach and other assistance for the homeless. Sections NA-40 and MA 30 identifies the needs.
	Basis for Relative Priority	There is a need for the provision of economic assistance, rapid rehousing, prevention, shelter, outreach and other assistance for the homeless. Sections NA-40 and MA 30 identifies the needs.
	4 Priority Need Name	Public Improvements
	Priority Level	Low

	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence Non-housing Community Development
	Geographic Areas Affected	Comprehensive-Citywide Downtown Caguas
	Associated Goals	Public Improvements and Infrastructure
	Description	There is a need for the restoration of infrastructure damaged by Hurricane Maria and general improvements that include, but is not limited to, the following: <ul style="list-style-type: none"> • Street improvements • Sidewalks • Water/sewer improvements • Flood drainage improvements • Broadband • Parking facilities • Tree planting • Other
	Basis for Relative Priority	See sections NA-40 and MA-30 for a description of the capital Improvement needs for infrastructure.

5	Priority Need Name	Public Facilities
	Priority Level	High
	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence Non-housing Community Development
	Geographic Areas Affected	Comprehensive-Citywide Downtown Caguas
	Associated Goals	Public Facilities

	Description	<p>There is a need for the restoration of Public Facilities damaged by Hurricane Maria and general need for public facilities including, but are not limited to, the following:</p> <ul style="list-style-type: none"> • Public Facilities for art, entertainment and economic development • Senior centers • Handicapped centers • Homeless facilities • Youth centers • Childcare centers • Neighborhood facilities • Fire stations/equipment • Health facilities • Parks, recreational facilities • Facilities for special needs populations <p>Others</p>
	Basis for Relative Priority	See sections NA-40 and MA-30 for a description of the capital Improvement needs for Public Facilities.
	6	
	Priority Need Name	Supportive Services- Special Populations & others
	Priority Level	High

	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence Non-housing Community Development
	Geographic Areas Affected	Comprehensive-Citywide Downtown Caguas
	Associated Goals	Public Services Homeless Assistance
	Description	The City's overall objective is to ensure that opportunities and services are provided to improve the quality of life and independence for lower-income persons and those with special needs.
	Basis for Relative Priority	The need assessment section shows extreme needs for public services for all segments of the population especially those with special needs.
	7	
	Priority Need Name	Economic Development
	Priority Level	Low

	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence
	Geographic Areas Affected	Comprehensive-Citywide Downtown Caguas
	Associated Goals	Economic Development
	Description	Economic Development is an activity or improvement designed to support, increase, or stabilize business development, as well as to create or retain jobs, or expand the provision of goods and services.
	Basis for Relative Priority	A diverse range of economic and community development activities benefiting low-income persons or low-income communities were determined to be a high priority based on the need for assistance to private, for-profit businesses necessary to strengthen communities by creating and retaining jobs.
8	Priority Need Name	Planning and Administration
	Priority Level	High
	Population	Other
	Geographic Areas Affected	Comprehensive-Citywide
	Associated Goals	Planning and Administration

	Description	Administration funding provides staffing and overall program management, coordination, monitoring, and evaluation of the CPD programs.
	Basis for Relative Priority	Proper planning and administration is key to achieve program goals.

Narrative (Optional)

Caguas and Puerto Rico were in the path of recovery from Hurricane Maria when the January 2020 and the COVID19 health crisis affected the jurisdiction. During the preparation of the plan the local economy was shut down the economy everywhere, and the Brookings institute predicts that the following sectors will be hard hit: transportation, employment services, travel arrangements, and leisure and hospitality. In addition, the restaurant and services sectors will be directly affected by the shutdown.

The above priority needs summary reflects the areas in which the Municipality will invest its Community Development and Housing resources during 2020-2024. Due to the Corona Virus the Municipality understand that one of the highest priorities will be given to public services and economic development. The infrastructure and public facilities will be addressed in part with funds from FEMA. However, the Municipality will also use CPD resources for other necessary improvements that will improve the economic, social and physical condition of Caguas.

SP-30 Influence of Market Conditions – 91.215 (b)

Influence of Market Conditions

Affordable Housing Type	Market Characteristics that will influence the use of funds available for housing type
Tenant Based Rental Assistance (TBRA)	Cost burden and severe cost burden is found citywide. One of the principal activities for addressing the cost burden of rental households is Tenant Based Rental Assistance. TBRA is the fastest way to provide affordable housing to those in need, because it partners with rental housing owners who have vacancies that can be used by voucher holders. According with CHAS data 1,610 extremely low-income households are experiencing severe cost burden.
TBRA for Non-Homeless Special Needs	Persons with special needs also have encounter severe cost burden issues. Similar market characteristics that influence the use of TBRA above, are applicable to the use of TBRA to serve persons with special needs who are not homeless; one could easily argue that their need is greater than the general low-income population which is eligible for TBRA. However, an added market characteristic that may influence the use of TBRA for special needs tenants is the proximity and willingness of service providers to assist the TBRA clients to remain stable in their housing. Effective partnerships between affordable housing developers/providers and special needs (social) service providers may not exist in numbers or with the capacity to meet the need. According to table 7 of the CHAS 822 low income renters with housing problems including cost burden. Other populations also share the same cost burden characteristics.
New Unit Production	As the Needs Assessment and Market Analysis in this Consolidated Plan have clearly shown, thousands of Caguas households are cost-burdened and live at substandard housing units and will be income-eligible for new affordable housing units. ACS data shows need for new housing and the redevelopment of existing housing. The market alone does not produce new housing for low income persons. The cost of land, labor and materials affects the total development costs and the number of units that the City can support in any given year. According to the demands projection there is a need for 994 units.
Rehabilitation	As the Needs Assessment and Market Analysis in this Consolidated Plan have shown, thousands of Caguas households live at substandard housing units. ACS Data shows that 2049 households are occupying substandard housing and are in need of housing rehabilitation assistance.
Acquisition, including preservation	The Needs Assessment and Market Analysis shown that thousands of the City's households are cost-burdened and occupied substandard housing units. They will be income eligible to acquired affordable housing units. Also, historical data from the down payment and closing costs assistance activity shows constant demand for the acquisition of existing housing units.

Table 49 – Influence of Market Conditions

SP-35 Anticipated Resources - 91.215(a)(4), 91.220(c)(1,2)

Introduction

The Municipality of Caguas estimates that the HUD Community and Planning programs allocations for the PY 2020 to PY 2024 period covered by the Consolidated Plan are \$12,136,707. The allocations by CPD programs during the described period are estimated in the following amounts:

- CDBG Program: \$7,978,728
- HOME Program: \$3,479,788
- ESG Program: \$678,191

The estimated amount of funds was determined using the PY 2020 allocation as basis and projected for the 5-program year period, considering a 5% reduction to each annual year projection.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,763,496	0	0	1,763,496	6,215,232	The Community Development Block Grant (CDBG) Entitlement Program provides annual grants on a formula basis to entitled cities and counties to develop viable urban communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low- and moderate-income persons.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	769,119	0	0	769,119	2,710,668	The HOME Investment Partnerships Program (HOME) provides formula grants to states and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. It is the largest Federal block grant to state and local governments designed exclusively to create affordable housing for low-income households.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental	149,897	0	0	149,897	599,588	The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents, (5) rapidly re-house homeless individuals and families, and (6) prevent

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
		assistance) Rental Assistance Services Transitional housing						families/individuals from becoming homeless.
Section 8	public - federal	Rental Assistance	7,887,680	0	0	7,887,680	31,550,720	The housing choice voucher program is the federal government's major program for assisting very low-income families, the elderly, and the disabled to afford decent, safe, and sanitary housing in the private market. Since housing assistance is provided on behalf of the family or individual, participants are able to find their own housing, including single-family homes, townhouses and apartments. The participant is free to choose any housing that meets the requirements of the program and is not limited to units located in subsidized housing projects.
Other	public - federal	Admin and Planning Public Improvements	0	0	0	0	186,059,032	The purpose of the Public Assistance (PA) Grant Program is to support communities recovery from major disasters by providing them with grant assistance.

Table 50 - Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The main source of leverage will be FEMA's public assistance funds. It is expected that during the 2020-2024 the Municipality will use \$186,059,033 for the restoration of the public facilities and infrastructure.

In addition, the CPD Programs allocations will be leveraged by State, Local and private nonprofit resources available within the Caguas jurisdiction. The local municipal annual budget is \$51M and, among the activities undertaken with these local resources, the Municipality includes housing, community improvements and essential and basic public services for the population. All these activities complement the programmatic services included in the Consolidated Plan to address the housing, non-housing community development, homeless population and economic development needs of the low- and moderate-income population of Caguas.

Regarding the HUD programs match, the Municipality of Caguas is required to comply with the HOME and ESG programs requirements. As per the HOME Program, HUD requires that the Participating Jurisdictions (PJs) that receive HOME funds match \$0.25 of every dollar. Based in the estimate amount of HOME funds that the Municipality expects to receive during the Consolidated Plan period, an estimated amount of \$677,667 will need to be matched by the Municipality.

For the ESG Program, a \$1 for \$1 match is required by the regulations. The Municipality will comply with this match using local funds allocated to homeless purposes. A total matching of \$528,294 will be made during the Consolidated Plan period.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

All municipal property necessary to achieve the goals of this plan will be made available to the program.

Discussion

One of the major achievements of the Municipality of Caguas in administering the jurisdiction's public resources is its capability to achieve the targets set forth in its Strategic Plan by effectively managing the local allocation of budgetary and human resources. The Municipality of Caguas strives to allocate resources efficiently by continually evaluating programs, consulting with stakeholders, and measuring performance. Taking this into consideration, the Municipality will maximize the use of available funding streams within the jurisdiction to achieve the Consolidated Plan goals and objectives and address the housing and community development needs of the jurisdiction.

SP-40 Institutional Delivery Structure – 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
CAGUAS	Government	Economic Development Homelessness Non-homeless special needs Ownership Planning Public Housing Rental neighborhood improvements public facilities public services	Jurisdiction
COALICION DE PERSONAS SIN HOGAR DE PR (PR-503)	Continuum of care	Homelessness	
COR3	Government	Planning neighborhood improvements public facilities	
MUNICIPALITY OF SAN JUAN	Government	Non-homeless special needs Planning Rental public services	
INTECO	Regional organization	Economic Development Planning	
Banco de Desarrollo Centro Oriental	Other	Economic Development Non-homeless special needs Ownership Rental	

Table 51 - Institutional Delivery Structure

Assess of Strengths and Gaps in the Institutional Delivery System

The Institutional Delivery System is managed by a seasoned team lead by the Planning Office of the Municipality. This agency, as the lead agency in the development and preparation of the Consolidated Plan, conducts an organized planning and oversight system to ensure that activities are completed on time and in compliance with the regulations.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Counseling/Advocacy	X	X	X
Legal Assistance	X	X	X
Mortgage Assistance		X	
Rental Assistance	X	X	X
Utilities Assistance	X	X	X
Street Outreach Services			
Law Enforcement	X	X	X
Mobile Clinics	X	X	X
Other Street Outreach Services	X	X	X
Supportive Services			
Alcohol & Drug Abuse	X	X	X
Child Care	X	X	X
Education	X	X	X
Employment and Employment Training	X	X	X
Healthcare	X	X	X
HIV/AIDS	X	X	X
Life Skills	X	X	X
Mental Health Counseling	X	X	X
Transportation	X	X	X
Other			
	X	X	X

Table 52 - Homeless Prevention Services Summary

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

The needs to serve the homeless and HIV/ AIDS population is mainly undertaken by the South – Southeast, CoC-PR-503 Continuum of Care, the State Department of Housing and the Department of the Family, major administrator of the Emergency Solutions Grant Program (ESG), the Puerto Rico Department of Health, which administers the Housing Opportunities for Persons with AIDS Program (HOPWA) and Ryan White Program with the Municipality of San Juan and local units governments, that administers the HOME Investment Partnerships Program (HOME) and the Community Development Block Grants (CDBG) programs.

See additional information under SP-60 Section.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above

The most recent Point in Time (2019) shows that the South- South East Puerto Rico(CoC-503) has the capacity of 1,057-year-round beds for 54 Municipalities, including service providers in the Municipality of Caguas that offers outreach, emergency, transitional and permanent housing services. The capacity of beds of the Continuum of Care seems reasonable when compared to the total of homeless individuals in the last Point in Time survey (N=144). In fact, the Municipality of Caguas is one of the strongest Municipalities with a variety of housing modalities that offer services to help people who have experience homelessness maintain housing. Also, the Municipality has a variety of services that makes households experiencing homelessness benefit from many of the same services that those provided to households at risk of homelessness.

However, there still some service gaps that that needs to be improved in services providers including: (1) Adopting Systematically Housing First Approach; (2) Increasing Outreach Activities; (3) Increasing Specialized Mental Health Outreach Personnel; (4) Services for Homeless with Mental Health Illness; (5) Increasing one-bedroom public housing inventory; (6) Increasing Financial Assistance for Owners.

The Municipality of Caguas operates and promotes on ESG's subrecipients the Housing First philosophy recognizing that most people struggle to access services while experiencing homelessness. However, service providers may still transitioning to this new approach and may face difficulties in the implementation phase. The modality, in which housing services are offered to those experiencing homelessness and allows them to choose what and when to access them represents a paradigm change. The acceptance of participants regardless of their sobriety or use of substances, completion of treatment, and participation in services becomes a challenge in which there might be available beds that are not been used. More technical assistance is needed for services providers to embrace the housing first approach.

On the other hand, there is a service gap for outreach programs and mental health services for the homeless population. There is only one Organization that do outreach in the Municipality in a regular basis. Additionally, and there is a need of more projects whose personnel have the expertise to reach individuals with mental health illness.

There is also a service gap for persons who are at the earliest phase of recognizing that there is a problem, even though they are currently living in uninhabitable places and unable to function due to mental illness or suffer from serious addictions to alcohol and/or drugs.

Most homeless are single individuals, therefore, there is a service gap for one-bedroom apartments in public housing facilities, difficulting placement in permanent housing as the first choice.

Finally, there is a service gap for renters and owners who might be at risk of homelessness due to economic hardships, but do not qualify for prevention financial assistance or many other assistances that requires income eligibility.

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs

SP-45 Goals Summary – 91.215(a)(4)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Assistance to Renters	2020	2024	Affordable Housing	Municipality of Caguas	Adequate Housing Affordable Housing	HOME: \$31,323 Section 8: \$39,438,400	Tenant-based rental assistance / Rapid Rehousing: 6625 Households Assisted
2	Assistance to Homeowners and Homebuyers	2020	2024	Affordable Housing	Municipality of Caguas	Adequate Housing Affordable Housing	CDBG: \$1,131,095 HOME: \$2,578,518	Homeowner Housing Rehabilitated: 46 Household Housing Unit Direct Financial Assistance to Homebuyers: 104 Households Assisted
3	Assistance to CHDO	2021	2024	Affordable Housing	Municipality of Caguas Downtown Caguas	Adequate Housing Affordable Housing	HOME: \$521,968	Other: 5 Other
4	Public Facilities	2020	2024	Non-Housing Community Development	Municipality of Caguas Downtown Caguas	Public Facilities	CDBG: \$169,664 FEMA Public Assistance: \$93,029,516	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 131363 Persons Assisted
5	Public Improvements and Infrastructure	2020	2024	Non-Housing Community Development	Municipality of Caguas Downtown Caguas	Public Improvements	CDBG: \$2,955,765 FEMA Public Assistance: \$93,029,516	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 131363 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Public Services	2020	2024	Non-Housing Community Development	Municipality of Caguas	Provision Services, Shelter and Housing Homeless Supportive Services- Special Populations & others	CDBG: \$701,279	Public service activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted
7	Economic Development	2020	2024	Non-Housing Community Development	Municipality of Caguas Downtown Caguas	Economic Development	CDBG: \$180,975	Jobs created/retained: 6 Jobs Businesses assisted: 6 Businesses Assisted
8	Planning and Administration	2020	2024	Planning and Administration	Municipality of Caguas	Planning and Administration	CDBG: \$1,595,745 HOME: \$347,978 ESG: \$56,211	Other: 15 Other
9	Homeless Assistance	2020	2024	Homeless	Municipality of Caguas Downtown Caguas	Adequate Housing Affordable Housing Provision Services, Shelter and Housing Homeless Supportive Services- Special Populations & others	ESG: \$693,274	Tenant-based rental assistance / Rapid Rehousing: 60 Households Assisted Homeless Person Overnight Shelter: 250 Persons Assisted
10	Acquisition rehabilitation and new construction	2020	2024	Affordable Housing	Municipality of Caguas Downtown Caguas	Adequate Housing Affordable Housing	CDBG: \$1,244,205	Rental units rehabilitated: 10 Household Housing Unit Homeowner Housing Added: 10 Household Housing Unit

Table 53 – Goals Summary

Goal Descriptions

1	Goal Name	Assistance to Renters
	Goal Description	ESG, HOME and Section 8 funds resources will be allocated to support renters activities for low income persons.

2	Goal Name	Assistance to Homeowners and Homebuyers
	Goal Description	CDBG, HOME and other funds will be allocated to undertake all type of eligible activities for homeowners and homebuyers including downpayment, owners rehabilitation, ect.
3	Goal Name	Assistance to CHDO
	Goal Description	HOME funds will be allocated to local Community Housing Development Organizations to be used for eligible activities.
4	Goal Name	Public Facilities
	Goal Description	CDBG, Local and FEMA funds will be allocated for the rehabilitation or new construction of public facilities.
5	Goal Name	Public Improvements and Infrastructure
	Goal Description	CDBG, Local and FEMA funds will be allocated for the rehabilitation or new construction of infrastructure.
6	Goal Name	Public Services
	Goal Description	CDBG funds will be provided for the provision of services to special and general population and for HIV/AIDS persons
7	Goal Name	Economic Development
	Goal Description	CDBG Funds will be allocated for economic development purposes.
8	Goal Name	Planning and Administration
	Goal Description	Funds will be allocated for planning and administration of the CPD Programs.
9	Goal Name	Homeless Assistance
	Goal Description	Funds will be provided to undertake eligible ESG activities that benefits the homeless or persons / families at risk
10	Goal Name	Acquisition rehabilitation and new construction
	Goal Description	Funds will be allocated for housing activities that include acquisition and rehabilitation of existing housing, acquisition of standard housing or new construction of projects for rental or sale.

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)

During the 2020-2024 Consolidated Plan Period the Municipality expects to provide affordable housing to 6,795 families. The distribution by income is as follow:

Very Low income families 6,625

Low Income families 170.

SP-50 Public Housing Accessibility and Involvement – 91.215(c)

Need to Increase the Number of Accessible Units (if Required by a Section 504 Voluntary Compliance Agreement)

Section NA-35 includes data provided by the PR-PHA that show a general profile of the public housing projects in Caguas. No information was provided for two (2) of the projects, which are in need of revitalization /rehabilitation work. The information provided includes a broad description of the residents and housing complex characteristics.

Taking into consideration the housing inventory that the PR-PHA manages within the Caguas jurisdiction, there is a total of 1,800 housing units in 12 public housing projects. To comply with the federal requirements, the PR-PHA must have a total of 90 units for persons with mobility disabilities and 36 units with features for persons with hearings or visual disabilities.

Activities to Increase Resident Involvements

The organization of Public Housing Residents' Councils is considered an important tool for encouraging initiatives and developing capacities. These councils have proved to be an effective vehicle for community leadership to identify problems and solutions, and to develop activities that develop a sense of belonging, community cohesion, and social responsibility. It is the responsibility of the Puerto Rico Public Housing Authority and the Private Manager to provide public housing residents with development of activities to involve them in management and homeownership.

Resident initiatives:

- Development of the community and its particular system as a single entity, in view of specific priorities and motivations, to improve the quality of life.
- Promote a comprehensive framework of reference to implement services to residents and community development based on the needs, expectations, interests, values and community participation.
- Establish associations between the Public Housing Administration, the Management Agent, and the Residents' Councils, to promote self-sufficiency.
- Achieve individual, family, and collective economic independence and self-sufficiency.
- Assist residents to achieve fulfillment of their aspirations regarding economic development, education, occupational training, managerial development, social services, and other opportunities.
- Facilitate economic development opportunities to public housing residents, so that they can eliminate barriers and achieve self-sufficiency.
- Increase access of residents to economic opportunities.

- Provide opportunities for education so that residents can improve their scholastic level, emphasizing on young persons to improve their competitiveness.
- Provide occupational training so that residents can improve their skills and thus be able to acquire just and reasonable employment.
- Promote self-suggestion in residents, so that they will seek and retain jobs.
- Develop residents as individuals who are able to operate their own enterprise and achieve financial independence.
- Develop the business capability of residents so that, by developing their own businesses, their neighborhood's economy will be improved.
- Create and promote recycling programs in order to safeguard the environment and improve jobs.

Promote voluntary, planned and organized activity among residents

Is the public housing agency designated as troubled under 24 CFR part 902?

No

Plan to remove the 'troubled' designation

N/A

SP-55 Barriers to affordable housing – 91.215(h)

Barriers to Affordable Housing

The Municipality enforces land use policies and regulations to ensure an organized urban development. Existing policies were designed taking into consideration the impact on affordable housing and residential investment. However, some of the municipal and state policies and procedure may have a non intended negative effect of the development of affordable housing. The following are examples:

Zoning Increase Housing Prices

In theory the Municipality has substantial control over the quantity and type of housing that can be built. Through the local zoning code, we can decide how much housing and where will be built. In addition, zoning will determine the level of permitting and environmental review compliance. Longer and complicated permitting and environmental process can result in a higher development cost for the developer.

Municipal Taxes Increases Construction Cost

The Municipality imposes and collects construction excise taxes to most natural and legal persons and any governmental instrumentality that carry out construction, expansion, major repairs, relocations, alterations and other types of permanent improvements to residential, commercial and industrial buildings and structures within the territorial area of the Municipality. The tax is also applicable to infrastructure projects, the installation of machinery, equipment and fixtures, and other types of construction-related activities. All single-family residential construction projects not related to housing development projects, condominiums, or any similar projects, are exempt from construction excise taxes for the first \$100,000 of the project construction costs. In addition, all single-family residential improvement projects are exempt from construction excise taxes for the first \$25,000 of the project improvement costs. Construction taxes are an important revenue source for the Municipality. However, the excise tax increases the cost of housing by 5%.

Permitting Time

To obtain a permit in Puerto Rico developers need to follow a web of ministerial actions necessary for project approval. The Permitting process is a slow one that requires experts for filing and following up on the process. A delayed permit is a delayed project and result in disincentive for the developers interested in producing fast to ensure its profits. According to the report titled Doing Business (World Bank Publication) permitting in Puerto Rico occupies position 143 in comparison within 190 economies of the world. To obtain a construction permit in Puerto Rico requires 22 procedures, takes an average of 165 days, and cost 6.7% of the total development cost. In comparison to other regional economies

Puerto Rico is below Jamaica (#70), Dominican Republic (#80), and Mexico (#93). Our permits process lags below the average of the Latin American and the Caribbean.

Taking into consideration that the median value of an Affordable Housing in Caguas is \$111,000 the permitting process will account for \$7,437 of the total cost of the unit. In other words, it will require a \$7,437 in subsidy just to cover the cost of the permit process. This amount exceeds what other jurisdiction are paying for the permits process.

Decline in Funding Sources

During the last years the Municipality has been receiving less federal funds due to lack of allocation from the U.S. Congress. A widely recognized, yet difficult to overcome barrier to affordable housing in Caguas is the lack of adequate financial resources. Federal resources have not kept pace with demand, especially for programs such as HOME and CDBG which are the primary tools for constructing and/or rehabilitating affordable housing for low-income individuals.

Strategy to Remove or Ameliorate the Barriers to Affordable Housing

Strategy to Remove or Ameliorate the Barriers to Affordable Housing

Strategy 1- The Planning and Land Use Offices will evaluate the existing zoning categories to identify if there is any variation that can be made to eliminate environmental permitting and compliance requirements.

Strategy 2- The Finance Director of the Municipality will evaluate the impact of reducing construction taxes on housing projects of social interest.

Strategy 3- The Municipality must evaluate how to reduce the steps and the cost of permits to make it more accessible.

Strategy 4- The federal program office will work in collaboration with the Planning Office and Housing Department to identify additional funding sources to complement the housing and community development initiatives included in the plan.

SP-60 Homelessness Strategy – 91.215(d)

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Continuum of Care Strategy of the Municipality of Caguas is linked to the strategies established through the Homeless Continuum of Care (CoC PR-503). The Municipality of Caguas as well as its ESG local subrecipients will work in collaboration with *Coalición de Coaliciones*, Lead Agency of the Coordinated Entry System (CES) to reach unsheltered people and those least likely to apply for assistance.

Special outreach to homeless populations with mental health and/or substance abuse disorders is undertaken through the SAMHSA funded PATH Program to which the Coordinated Entry System (CES) and the CoC-PR 503 has an agreement. Also, Agreements have been established with local governments and homeless service providers for such referrals to the CES as the point of entry for homeless persons seeking assistance, following the No-Wrong Door model.

The Municipality will also work in collaboration with the fifty-four (54) local governments; government agencies, healthcare providers, professional associations, educational settings and Community Based Organizations that provide assistance and refer persons and families with the highest barriers to housing assistance. The CES of the CoC-PR-503 utilizes VI-SPDAT for individuals and families as well as TAY-VISPDAT for Transition Age Youth to determine vulnerability. It is guided by the CoC Written Standards and prioritizes people most in need by chronically homeless status and time of homelessness as approved by the CoC.

Also, the Municipality is committed to implement the strategies developed by the CoC-503 Planning Committee to help homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, by implementing strategies to reduce the length of time that individuals/families remain homeless including:

1. Enforcing in the Municipality and Community Based Organizations, Housing First policy established in the CoC's Written Standards to reduce or eliminate admissions barriers in all projects within the CoC.
2. Using housing navigators to facilitate Rapid Re-Housing placements.
3. Adopting intake and assessment tools for outreach projects focused on housing developed for the Rapid Relocation After Disaster initiative.
4. Promoting 7/24 admissions in Emergency Shelters and the development of Permanent Housing discharge plans in the first week of service.
5. Increasing the number of Permanent Housing options through networking with subsidized Permanent Housing providers (PHAs, MF, Elderly Homes).

The Municipality and ESG subrecipients will collaborate to identify individuals and persons in families with the longest lengths of time homeless using the Coordinated Entry System (CES) and HMIS to develop a Chronic Homeless and Veterans Community Lists, ranking chronic Homeless in order of length of time on the streets, stating homeless with longest time to be housed first.

The Municipality of Caguas adopted this year a homeless admission preference for homeless families with children in their written policies its Public Housing Administration Plan which is one of the two largest PHAs within the CoC- 503 geographic area.

Addressing the emergency and transitional housing needs of homeless persons

The Municipality of Caguas strategy to reach out homeless especially unsheltered persons is undertaken through *Corporación SANOS* and the Department of Housing of the Municipality of Caguas. The Municipality will assist with ESG local funds to undertake outreach activities through two (2) initiatives: Outreach Services and Rapid Re-Housing.

Corporación SANOS is a local nonprofit organization that provides outreach services and rapid re-housing for the homeless in the Municipality of Caguas. The center provides multidisciplinary evaluation services, including health care, psychiatric, psychological and substance abuse evaluation services, referral to access substance abuse treatment and housing services. Services provided allows to connect homeless to emergency shelters, transitional housing, or any other additional identified essential services.

The Municipality, as well as the Community Based Organization *Corporación Milagros de Amor*, will address the needs of homeless through the rapid re-housing initiative. Through this activity, both projects, will provide referrals, case management and housing navigators, individual service plan, transportation, job trainings and job opportunities and among other services.

The Municipality will be allocating its ESG funds to three (3) nonprofit community-based organizations for the delivery of essential and shelter services. Among the essential services funded, the organizations will be providing services related to reaching out to homeless individuals and families and providing them with engagement, case management, emergency health and mental health services, transportation, and other supportive services. As for the shelter services, funds will be used for maintenance, rent, repair, security, fuel, equipment, insurance, utilities, food, furnishings, and supplies necessary for the operation of the emergency shelter.

The Emergency Shelter needs will be fulfilled by FUNDESCO, an emergency shelter facility with twenty (20) beds available for homeless. It provides short-term and immediate shelter when an individual has no place to live. The main objective of this services is to stabilize homeless individuals and families, through a 90 days service enriched program that initiates a wide range of services designed to assist clients in working toward independent living.

The transitional housing needs of the homeless persons will be provided through Guara Bi and La Piedad Project from FUNDESCO, both local Organizations will provide Transitional Housing for homeless men and women. Transitional housing provides a maximum stay of two years. Housing is tied to supportive services to help a homeless individual or household learn to manage their budget, gain life skills, establish long term employment and address other challenges they may face.

The financial support provided by the Municipality of Caguas to these organizations promotes the network and collaboration approach needed to implement the Consolidated Plan strategies and strengthen the organizational capabilities of the nonprofit sector to continue providing services to the homeless population.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

The rapid re-housing needs of homeless persons or families will be addressed through the Department of Housing of the Municipality of Caguas ESG local funds and allocating ESG local funds to a Community Based Organization that provides services to the homeless persons in Caguas. *Corporación Milagros de Amor (CORMA)* will receive a grant from the Municipality ESG Program to rapid re-house individuals in need of housing. CORMA will provide short and/ or medium-term rental assistance to help individuals or families living in shelters or in places not meant for human habitation move as quickly as possible into permanent housing and achieve stability in that housing.

Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to become homeless after being discharged from a publicly funded institution or system of care, or who are receiving assistance from public and private agencies that address housing, health, social services, employment, education or youth needs

The rapid re-housing needs of homeless persons or families will be addressed through the Department of Housing of the Municipality of Caguas ESG local funds and allocating ESG local funds to a Community Based Organization that provides services to the homeless persons in Caguas. *Corporación Milagros de Amor (CORMA)* will receive a grant from the Municipality ESG Program to rapid re-house individuals in need of housing. CORMA will provide short and/ or medium-term rental assistance to help individuals or families living in shelters or in places not meant for human habitation move as quickly as possible into permanent housing and achieve stability in that housing.

During the period of the Consolidated Plan the Municipality of Caguas will actively maximize the benefits of the collaboration relationship established with the local Community Based Organizations serving the homeless population. As presented throughout this Consolidated Plan, the Municipality is one the best local government administration encouraging community participation in its public policy practices and promoting effective collaboration efforts with local parties with interests in serving the community purposes.

The local homeless strategy is essentially based in a partnership collaboration effort, in which the Municipality seeks to maximize the use of all available resources within the Community and supports the services efforts of community organizations totally committed to serve the homeless and special needs populations of Caguas.

Homeless service delivery system 1

LEGAL SERVICES

Servicios Legales, Sociedad Para Asistencia Legal de Puerto Rico and *Pro-Bono, Inc.* provide legal advice and representation to individuals and families that qualifies with agency requirements.

MORTGAGE ASSISTANCE

Mortgage assistance is mainly provided by local governments for families facing economic hardships to address mortgage, rent and utilities arrears. The assistance is intended to prevent homelessness and it is mostly provided by the *Oficina de Ayuda al Ciudadano*.

RENTAL AND UTILITIES ASSISTANCE

Rental and utilities assistance is mainly provided by the Department of the Family ESG funded prevention and rapid re-housing activities in which homeless individuals and families at risk of homelessness are provided with economic assistance for rent and utilities. The assistance is provided by Community Based Organizations and local government agencies. The assistance often stabilizes a participant enough to keep them from becoming homeless. Some of the services include referrals, case management, housing navigators, individual service plan, transportation and job trainings. The economic assistance is provided by the Municipality of Caguas, *Corporación SANOS* and *Corporación Milagros de Amor (CORMA)*.

POLICE DEPARTMENT

The State Police Department provides services through *De Vuelta a la Vida program*. This program is intended to identify individuals in need of substance abuse services and refer to rehabilitation programs. This program is aimed at homeless individuals who seeks help voluntarily for their substance abuse condition.

OUTREACH

Outreach services are mainly provided by non-profit organizations and the PATH Program administered by the State Department of Health, particularly the Mental Health and Anti-Addiction Services (ASSMCA). Organizations provide multidisciplinary evaluation services, including health care, psychological and substance abuse evaluation services, referral to access substance abuse treatment and housing services. Services provided allows to connect homeless to emergency shelters, transitional or permanent housing, or any other additional identified essential services.

Through the outreach, intake, and assessment services, the Organization identifies the individuals and or family's service and housing needs and provide links to appropriate housing and/or service resources. Outreach services may include street outreach to homeless youth or single adults, special mobile health care facilities, and/or access to mental health care workers. Intake and assessment services may also include workers based at emergency shelters or transitional housing facilities, to link the individual or family with the necessary housing and supportive services. The Municipality of Caguas allocate ESG funds to provide outreach services to the Federally Qualified Health Center *Corporación Sanos*. Services are complemented with services provided by the PATH Program of the Mental Health and Anti-Addiction Services (ASSMCA).

Homeless service delivery system 2

ALCOHOL AND DRUG ABUSE TREATMENT

It is mainly provided by the State Mental Health and Anti-Addiction Services (ASSMCA), Community-Based and Private Organizations specialized in the field. Some of the services provided in transitional facilities include meals, case management, life skills training, medical and psychological counseling, substance abuse treatment, nutritional counseling, transportation, education services, employment assistance and job placement and training, counseling, and assistance to obtain federal, state and local assistance, veteran's benefits, Supplemental Security Income, Temporary Assistance for Needy Families (TANF), nutritional economic assistance and placement in permanent housing. Services are provided through the PATH program of the Mental Health and Anti-Addiction Services (ASSMCA) and the Community Based Organizations such as *FUNDESCO*, *Guara Bi*, *Lucha Contra el SIDA*, *Hogar Resurrección*, and Teen Challenge.

CHILD CARE

Childcare services are mainly provided by the Department of the Family, particularly the ACUDEN administration, local government Child Care programs through the Child Care and Head Start programs. The Child Care Program is targeted to low-income parents trying to achieve independence from public assistance. The program promotes parental choices to empower working parents to make their own decisions on the type of childcare that best suits their needs and provides consumer education information to help parents make informed choices about childcare.

Families are also assisted through the Head Start and Early Head Start Programs, administered also by the Department of the Family (ACUDEN). This program is targeted to children from birth to age five (5), as well as, pregnant women and their families. This program promotes access to comprehensive child development programs aim to improve school readiness of young children in low-income families. Through both programs the Municipality of Caguas provides childcare services to low income families.

EDUCATIONAL SERVICES

Educational services are mainly provided by the State Department of Education and private Organizations. Particularly, the Puerto Rico Public School System has a program to attend the needs of homeless children. Also, Community Based Organizations that serve the homeless and HIV/AIDS population develops educational opportunities for their adult participants, including accessing the GED. Community Based Organizations such as *Corporación Milagros de Amor*, *Lucha Contra El SIDA*, *FUNDESCO*, *Guara Bi*, Teen Challenge, *Proyecto MATRIA* and the Administrative Center of the Integrated Service Municipal Alliance (AMSI) provide access to improve educational skills in vulnerable population in the Municipality of Caguas.

SERVICIOS DE ADIESTRAMIENTO Y EMPLEO

Training and employment services are provided through private and non-profit Organizations. The Municipality of Caguas coordinates services with the Administrative Center of the Integrated Service Municipal Alliance (AMSI), the local service area under the Workforce Investment Act (WIA), a federal job training program. As head of this labor initiative, the Municipality establishes the public policy for the regional service delivery area and sets the goals and objectives of the workforce development activities within this service area. The Municipality of Caguas and the Community Based Organizations, *Corporación Milagros de Amor*, *Lucha Contra El SIDA*, *FUNDESCO*, *Guara Bi*, Teen Challenge, *Proyecto MATRIA* and the Administrative Center of the Integrated Service Municipal Alliance (AMSI), provides access to improve educational skills in homeless and HIV/AIDS individuals and families.

Homeless service delivery system 3

MEDICAL CARE

Medical care services are directed to the homeless and HIV/ AIDS population through public and private hospitals including Federally Qualified Health Centers (FQHC) to respond to their health needs. Among the health services provided include medical evaluations for the diagnostic and treatment of diseases, substance and alcohol abuse counseling, coordinating and referring patients to detoxification

treatments or other services, mental health services, vaccination, treatments, X-rays, dental services and community outreach services. The following hospitals provide health care in the Municipality of Caguas: *Hospital HIMA San Pablo, Hospital Menonita, Corporación SANOS, CDT Atención Médica Inmediata* and Healthcare Ambulatory Services.

HIV / AIDS SUPPORTIVE SERVICES

HIV/ AIDS supportive services are mainly provided through the Department of Health and Municipality of San Juan. Both agencies are responsible to administer the HOPWA and Ryan White Programs. The Housing Opportunities for Persons with AIDS (HOPWA) Program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Though this program, the Housing Urban Development (HUD) makes grants to local communities, States, and nonprofit organizations for projects that benefit low-income persons living with HIV/AIDS and their families.

On the other hand, the Ryan White Program provides a comprehensive system of HIV primary medical care, essential support services, and medications for low-income people living with HIV who are uninsured and underserved. The Program funds grants to states, cities/counties, and local community-based organizations to provide care and treatment services to people living with HIV to improve health outcomes and reduce HIV transmission among hard-to-reach populations. Community Based Organizations such as *Corporación Milagros de Amor, Guara Bi, FUNDESCO, Lucha Contra el SIDA* and Teen Challenge are allocated funds to serve the homeless and HIV/AIDS population.

LIFE SKILLS

Life skills services is an essential activity for the homeless population. It is usually undertaken by community-based organizations members of the Puerto Rico continuum of care. Services for the homeless or HIV population is intended to promote and restore daily living skills, such as those that help individuals keep, learn, or improve skills and functioning for daily living. Services may range from how to use public transportation to gain the necessary skills for a person with intellectual or cognitive limitations to live independently in the community. The Municipality of Caguas works in collaboration with Non-Profit and Community Based Organizations, Corporación SANOS, Corporación Milagros de Amor (CORMA), *FUNDESCO, Guara Bi, Lucha Contra el SIDA, Hogar Resurrección, Teen Challenge* and *Movimiento de Alcance Para Vida Independiente (MAVI)*.

MENTAL HEALTH COUNSELING

Mental health counseling is mainly provided by non-profit organizations and the Department of Health, particularly the Mental Health and Anti-Addiction Services (ASSMCA). As part of the program design delivery usually Organizations provide multidisciplinary evaluation services, including psychological and substance abuse evaluation services, referral to access substance abuse treatment and housing services. Domestic Violence providers have mental health services within their scope of services. Mental Health services are provided through the Mental Health and Anti- Addiction Services, APS Health Care, San Juan

Capestrano and Community Based Organizations such as *Corporación SANOS, Corporación Milagros de Amor (CORMA), FUNDESCO, Guara Bi, Lucha Contra el SIDA, Proyecto MATRIA and Teen Challenge.*

Homeless service delivery system 4

TRANSPORTATION

Due to the unreliability of public transportation system most Municipalities and Community Based Organizations within the CoC provide transportation services to the homeless or HIV/AIDS population, to help them maintain adherence to treatment, comply with appointments, attend school or work, and provide access to other supportive services needed for their recuperation process. Community Based Organizations such as: *Corporación SANOS, Corporación Milagros de Amor (CORMA), FUNDESCO, Guara Bi, Lucha Contra el SIDA and Teen Challenge.*

SP-65 Lead based paint Hazards – 91.215(i)

Actions to address LBP hazards and increase access to housing without LBP hazards

Caguas follows HUD's rules for addressing lead-based paint (LBP) hazards when using CPD funds (CDBG, ESG, and HOME). The program and the activity dictate the level of compliance that the Municipality applies to address LBP hazards. During 2020-2024, the Municipality will continue to undertake the required action by the regulation, including the following:

For projects receiving **housing rehabilitation assistance (CDBG and HOME Program)** that were constructed before January 1, 1978:

- Do no harm. Perform the rehabilitation in a way that does not create lead hazard.
- Identify and control lead hazards. Identify lead-based paint hazards and use a range of methods to address the hazards.
- Identify and remediate lead hazards. Identify lead-based paint hazards and remove them permanently.

The level of hazard reduction required depends on the level of assistance provided with federal funding dollars. Specific actions required include:

- Up to \$5,000: Repair of paint disturbed during rehabilitation. Includes repairing disturbed paint and applying a new coat of paint.
- From \$5,000 to \$25,000: Interim controls and standard treatments. Includes addressing friction and impact surfaces, creating smooth and cleanable surfaces, encapsulation, removing or covering lead-based paint components, and paint stabilization.
- Over \$25,000: Remediate. Remediation involves permanently removing lead-based paint hazards, often through paint and component removal and enclosure.

For **Homebuyer activities (HOME)** in units that were constructed before January 1, 1978:

- Notices to purchasers and tenants
- Visual assessment will be performed
- Paint stabilization must be completed, when applicable
- Safe work practices and clearance, when applicable
- LBP Provisions included in all contracts and subcontracts

The Municipality will maintain a copy of each notification lead hazard evaluation report, lead hazard reduction documentation and clearance or abatement report for at least three years or during the affordability period of the unit.

For **TBRA Rental Assistance (ESG, HCV)** in units that were constructed before January 1, 1978 and are to be occupied by a youth that is 6 years or younger:

- Notices to purchasers and tenants.
- Visual assessment must be performed.
- Paint stabilization must be completed (if applicable).
- Safe work practices and clearance (if applicable).
- Provisions included in all contracts and subcontracts.

Other Actions

In addition, the Municipality will take the following actions:

- Seek additional federal funding for lead based paint hazard reduction programs.
- Involve, where possible, nonprofit housing organizations in efforts to reduce lead paint hazards.
- Conduct training for City employees, nonprofit housing agencies, developers and landlords on the dangers of lead based paint poisoning and/or lead abatement and interim hazard control procedures.

How are the actions listed above related to the extent of lead poisoning and hazards?

The age of the housing stock is the key variable for estimating the number of housing units with lead-based paint. Starting in 1978, the use of all lead-based paint on residential property was prohibited. In the Municipality of Caguas, about 22,278 (48.54%) housing units were built prior to 1980 and, thus, household lead exposure is a major concern for the City. The following elements contribute to the existence of lead hazard in housing units:

- Condition
- Age
- Cost of lead abatement and lead paint reduction
- Lack of adequate funds
- Unwillingness or inability of property owners and landlords to bear the cost of lead treatment

Lead encapsulation or abatement are the recommended practices to reduce or eliminate the lead paint hazards in housing. However, the cost of abatement can easily exceed the value of the property. Considering the enormity of the issue, we must establish that Caguas does not have the current resources to address all LBP hazards in the City.

The City's efforts will be concentrated on the assisted units with CPD and HUD's Public Housing Program. In addition, the Puerto Rico Department of Housing will address the issue in the Section 8 and Public Housing projects.

How are the actions listed above integrated into housing policies and procedures?

Federal regulations regarding lead based paint hazards and the requirements for housing renovation are included in the Program Design of the housing activities undertaken by the Municipality. The following are the specific examples on how the regulations are included in the policies:

LBP Housing Policies

PROGRAM	POLICY OR ACTION INCLUDED IN REGULATION
CDBG Housing Rehabilitation Program	<ul style="list-style-type: none"> • Provision of pamphlet Protect Your Family From Lead in Your Home • Paint testing of surfaces to be disturbed, or presume LBP • Safe work practices in rehab. • Repair disturbed paint. • Notice to occupants.
HOME program downpayment and closing cost assistance	<ul style="list-style-type: none"> • Provision of pamphlet Protect Your Family From Lead in Your Home • Visual Assessment. • Paint stabilization. • Disclosure notice must be provided to purchasers before closing so that they are aware that there may be lead in the home they are purchasing.
SECTION 8	<ul style="list-style-type: none"> • Provision of pamphlet Protect Your Family From Lead in Your Home • Visual Assessment. • Paint stabilization. • Notice to occupants.
Emergency Solutions Grant Program	<ul style="list-style-type: none"> • A lead-based paint visual assessment is required any time a child under the age of 6 will be living in the unit and it was constructed before 1978.

LBP Policies

SP-70 Anti-Poverty Strategy – 91.215(j)

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

The Municipality of Caguas 2030, includes the City's vision and mission for the local government public policy. This plan articulates a vision for the community's future that will ensure the vitality and sustainability of the Municipality during the covered period. The plan includes the human development, environmental commitment, economic development, technological and information, social and cultural, and strategic and democratic government strategic alignments of the public policy.

The economic development strategic alignment states the following: *Caguas fosters a new entrepreneurship culture with global perspective, in a competitiveness, sustainability and solidarity economic setting*". This specific alignment is tied to the following general economic development goals:

- Caguas, Enterprising City;
- Caguas, a City with a vibrant Downtown;
- Caguas, Tourism City of world class

Under this strategic principle, the Municipality works to continue building a friendly entrepreneurship environment for new and existing business activity. The creation and retention of businesses activities through the provision of technical assistance, logistics planning and support, financial assistance, and a complete public policy strategy is the backbone of the Municipality Anti-Poverty Strategy. This strategy objective is to enhance competitiveness, increase sustainable growth and ensure that growth is inclusive. Through this economic policy, the City improve the long-term economic and social well-being of people and Communities which objective will be a sustainable increase in living standards, including per capita income, education, health, and environmental protection.

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan

By fostering community, housing and economic development opportunities for the Caguas economic disadvantaged population, the City will be able to build stronger and self-sufficient families throughout the communities. The plan is an effective planning tool to create and promote real alternatives that assess the socioeconomic needs of Caguas low- and moderate-income population.

Providing these population groups, the above-mentioned tool, will promote an empowerment process to the families and their community. This empowerment will be crucial, to develop effective socioeconomic development activities, allowing them to achieve educational, occupational and social skills. These skills will be the cornerstone to build stronger communities with real socioeconomic and development opportunities that will facilitate them to get through these difficult economic times and will reduce the risk factor of increasing the poverty level among the City's communities.

Monitoring Actions

Additional Monitoring Actions

It is policy of the Municipality of Caguas to monitor all sub recipients and activities on an annual basis. Those sub recipients considered high risk will receive on-site monitoring. Monitoring activities for the CDBG program can include:

- Financial Management
- Project Development / Administration
- Quarterly Fiscal Reports
- Compliance with law and regulations of Acquisition and Relocation, Environmental Review,
- Labor Standards, Civil Rights, procurement, Section 504, etc.
- Close out programs
- Rate of expenditure
- Use of Program Income
- Compliance with single audits
- Timeliness

ESG PROGRAM

All activities to be funded with ESG funds will adhere to the guides, procedures and requirements established by 24 CFR 576. The Municipality will monitor compliance with such requirements using HUD's monitoring checklist.

HOME PROGRAM

Program Monitors will ensure that HOME activities are completed, and funds expended in accordance with applicable state and federal rules, regulations, policies, and related statutes. For HOME assisted activities the Municipality will review and will include the following:

- Income Eligibility
- Property Eligibility
- Compliance with the applicable Maximum Purchase Price / After Rehab Value Limits, and the subsidy limits;
- Compliance with State & Local Codes and Property Standards (24 CFR 92.251);
- Verifying compliance with resale or recapture requirements for homebuyer programs, (reviewing provisions in written agreement & deed restrictions);
- Subsidy layering analysis Commitment and disbursement of funds

The Municipality will monitor compliance with such requirements using HUD’s monitoring checklist. In addition, the Municipality will monitor compliance with Consolidated Plan and CAPER requirements.

SP-80 Monitoring – 91.230

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

This section describes how the Municipality undertakes the monitoring activities to the activities and projects funded by the Community Development Block Grant (CDBG) Program, the HOME Investment Partnership Program (HOME), and the Emergency Solutions Grant (ESG) in accordance with regulatory requirements. The Consolidated Plan goals and objectives will be monitored periodically.

The monitoring activity is considered, by HUD standards, as an integral management control technique and a Government Accountability Office (GAO) standard (HUD 6509.2). The monitoring activity is an ongoing process that assesses the quality of a program participant's performance over a period of time. It provides information about program participants that is critical for making informed judgments about program effectiveness and management efficiency. It also helps in identifying instances of fraud, waste and abuse.

The purpose of the monitoring activities is to ensure that the programmatic activities further the goals and objectives of the 5-Year Consolidated Plan for Housing and Community Development Programs. Based in this principle, the Municipality of Caguas undertakes monitoring activities of its CDBG, ESG, and HOME Programs to ensure long-term compliance with program requirements and comprehensive planning requirements. Each program has developed, or adopted, HUD's monitoring procedures tailored to the activities undertaken and the requirements of the regulations. The Municipality has developed an annual oversight and monitoring schedule to assure the proper and timely implementation of the Strategic Plan and the annual Plan. Through this approach, the Municipality:

- ensures that programs and technical areas are carried out efficiently, effectively, and in compliance with applicable laws and regulations;
- assists program participants in improving their performance, developing or increasing capacity, and augmenting their management and technical skills; and
- stays abreast of the efficacy of the administered programs, as other HUD funded programs and technical areas within the communities the program serve.

For the monitoring process, the Municipality uses a broad range of compliance and requirements documents as information tools to define the range of the monitoring and oversight activities performed. The following are the most important documents and standards to be used for the monitoring process:

- 24 CFR Part 570 for the CDBG Program, 24 CFR Part 92 for the HOME Program, 24 CFR Part 576 for the Emergency Solutions Grant Program, 24 CFR Part 91 for Consolidated Submission for CPD

- 2 CFR 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards
- PR Law 81
- HUD 6509.2 Rev-6 CPD Monitoring Handbook
- HUD Notices and Circulars
- 2 CFR 200

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The Municipality of Caguas estimates that the HUD Community and Planning programs allocations for the PY 2020 to PY 2024 period covered by the Consolidated Plan are \$12,136,707. The allocations by CPD programs during the described period are estimated in the following amounts:

- CDBG Program: \$7,978,728
- HOME Program: \$3,479,788
- ESG Program: \$678,191

The estimated amount of funds was determined using the PY 2020 allocation as basis and projected for the 5-program year period, considering a 5% reduction to each annual year projection.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,763,496	0	0	1,763,496	6,215,232	The Community Development Block Grant (CDBG) Entitlement Program provides annual grants on a formula basis to entitled cities and counties to develop viable urban communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low- and moderate-income persons.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	769,119	0	0	769,119	2,710,668	The HOME Investment Partnerships Program (HOME) provides formula grants to states and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. It is the largest Federal block grant to state and local governments designed exclusively to create affordable housing for low-income households.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	149,897	0	0	149,897	599,588	The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents; (5) rapidly re-house homeless individuals and families, and (6) prevent families/individuals from becoming homeless.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Section 8	public - federal	Rental Assistance	7,887,680	0	0	7,887,680	31,550,720	The housing choice voucher program is the federal government's major program for assisting very low-income families, the elderly, and the disabled to afford decent, safe, and sanitary housing in the private market. Since housing assistance is provided on behalf of the family or individual, participants are able to find their own housing, including single-family homes, townhouses and apartments. The participant is free to choose any housing that meets the requirements of the program and is not limited to units located in subsidized housing projects.
Other	public - federal	Admin and Planning Public Improvements	0	0	0	0	186,059,032	The purpose of the Public Assistance (PA) Grant Program is to support communities recovery from major disasters by providing them with grant assistance.

Table 54 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The main source of leverage will be FEMA's public assistance funds. It is expected that during the 2020-2024 the Municipality will use \$186,059,033 for the restoration of the public facilities and infrastructure.

In addition, the CPD Programs allocations will be leveraged by State, Local and private nonprofit resources available within the Caguas jurisdiction. The local municipal annual budget is \$51M and, among the activities undertaken with these local resources, the Municipality includes housing, community improvements and essential and basic public services for the population. All these activities complement the programmatic services included in the Consolidated Plan to address the housing, non-housing community development, homeless population and economic development needs of the low- and moderate-income population of Caguas.

Regarding the HUD programs match, the Municipality of Caguas is required to comply with the HOME and ESG programs requirements. As per the HOME Program, HUD requires that the Participating Jurisdictions (PJs) that receive HOME funds match \$0.25 of every dollar. Based in the estimate amount of HOME funds that the Municipality expects to receive during the Consolidated Plan period, an estimated amount of \$677,667 will need to be matched by the Municipality.

For the ESG Program, a \$1 for \$1 match is required by the regulations. The Municipality will comply with this match using local funds allocated to homeless purposes. A total matching of \$528,294 will be made during the Consolidated Plan period.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

All municipal property necessary to achieve the goals of this plan will be made available to the program.

Discussion

One of the major achievements of the Municipality of Caguas in administering the jurisdiction's public resources is its capability to achieve the targets set forth in its Strategic Plan by effectively managing the local allocation of budgetary and human resources. The Municipality of Caguas strives to allocate resources efficiently by continually evaluating programs, consulting with stakeholders, and measuring performance. Taking this into consideration, the Municipality will maximize the use of available funding streams within the jurisdiction to achieve the Consolidated Plan goals and objectives and address the housing and community development needs of the jurisdiction.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Assistance to Renters	2020	2024	Affordable Housing	Municipality of Caguas	Adequate Housing Affordable Housing	Section 8: \$7,887,680	Tenant-based rental assistance / Rapid Rehousing: 1325 Households Assisted
2	Assistance to Homeowners and Homebuyers	2020	2024	Affordable Housing	Downtown Caguas	Adequate Housing Affordable Housing	CDBG: \$250,000 HOME: \$576,839	Homeowner Housing Rehabilitated: 10 Household Housing Unit Direct Financial Assistance to Homebuyers: 21 Households Assisted
3	Assistance to CHDO	2021	2024	Affordable Housing	Municipality of Caguas	Adequate Housing Affordable Housing	HOME: \$113,368	Other: 1 Other
4	Public Facilities	2020	2024	Non-Housing Community Development	Municipality of Caguas	Public Facilities	CDBG: \$37,500	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2295 Persons Assisted
5	Public Improvements and Infrastructure	2020	2024	Non-Housing Community Development	Municipality of Caguas	Public Improvements	CDBG: \$653,297	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2295 Persons Assisted
6	Public Services	2020	2024	Non-Housing Community Development	Municipality of Caguas	Provision Services, Shelter and Housing Homeless	CDBG: \$155,000	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
7	Economic Development	2020	2024	Non-Housing Community Development	Municipality of Caguas	Economic Development	CDBG: \$40,000	Jobs created/retained: 5 Jobs Businesses assisted: 5 Businesses Assisted
8	Planning and Administration	2020	2024	Planning and Administration	Municipality of Caguas	Planning and Administration	CDBG: \$352,699 HOME: \$76,912 ESG: \$11,242	Other: 3 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	Homeless Assistance	2020	2024	Homeless	Municipality of Caguas	Provision Services, Shelter and Housing Homeless	ESG: \$138,655	Tenant-based rental assistance / Rapid Rehousing: 12 Households Assisted Homeless Person Overnight Shelter: 63 Persons Assisted
10	Acquisition rehabilitation and new construction	2020	2024	Affordable Housing	Municipality of Caguas	Adequate Housing Affordable Housing	CDBG: \$275,000	Homeowner Housing Added: 3 Household Housing Unit

Table 55 – Goals Summary

Goal Descriptions

1	Goal Name	Assistance to Renters
	Goal Description	Housing Choice Voucher program funds will be allocated to provide affordable rental housing.
2	Goal Name	Assistance to Homeowners and Homebuyers
	Goal Description	CDBG funds will be allocated for owner rehabilitation. HOME Funds will be allocated for the acquisition of existing housing.
3	Goal Name	Assistance to CHDO
	Goal Description	HOME funds will be allocated to support the development of housing by local CHDO
4	Goal Name	Public Facilities
	Goal Description	CDBG resources will be allocated for improvement at two (2) Public Facilities.
5	Goal Name	Public Improvements and Infrastructure
	Goal Description	CDBG funds will be allocated for public improvement (repavement of local roads) at four communities.
6	Goal Name	Public Services
	Goal Description	CDBG funds will be allocated to five public service projects.

7	Goal Name	Economic Development
	Goal Description	CDBG funds will be allocated for eligible microenterprise / economic development activities.
8	Goal Name	Planning and Administration
	Goal Description	CDBG, HOME and ESG funds will be allocated for eligible Planning and Administration Costs.
9	Goal Name	Homeless Assistance
	Goal Description	ESG resources will be allocated for shelter, outreach, rapid rehousing and Prevention activities. In addition, funds will be used for eligible HMIS costs.
10	Goal Name	Acquisition rehabilitation and new construction
	Goal Description	CDBG funds will be allocated for the acquisitions of existing units citywide.

Projects

AP-35 Projects – 91.220(d)

Introduction

During program year 2020 the Municipality will address most of the priority needs identified in the Consolidated Plan. To achieve this the Municipality will use CDBG, ESG, HOME, Section 8, and other federal and local resources. The following are the activities to be undertaken during program year 2020 with CDBG, ESG and HOME Funds. The appendix Section of the plan includes the location maps of the funded activities. In addition to the projects included on this section the Municipality will undertake multiple public facilities and infrastructure projects that will be funded with the FEMA Public Assistance funds. In the attachment section we include a list of the damage inventory of the potential projects that will be funded by FEMA.

Projects

#	Project Name
1	Downpayment and Closing cost Assistance 2020
2	CHDO Set Aside 2020
3	HOME Program Administration 2020
4	ESG20-Caguas
5	Public Services 2020
6	Improvement to Existing Public Facilities in Eligible Communities 2020
7	Improvements to Infrastructure 2020
8	Economic Development 2020
9	Housing Rehabilitation 2020
10	Housing Acquisition 2020
11	CDBG Planning and Administration 2020
12	Housing Choice Voucher 2020

Table 56 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Allocation priorities were chosen based on input from the citizens, alignment with the Caguas Consolidated Plan goals, consistency with HUD objectives for CDBG / HOME / ESG, and input / approval by City Legislature. Our number one priority for this Action Plan, was to effectively use HUD's programs (CDBG, HOME and ESG) to address underserved needs after Hurricane Irma and Maria. Financial resource constraints represented the biggest obstacle to addressing underserved needs.

AP-38 Project Summary

Project Summary Information

1	Project Name	Downpayment and Closing cost Assistance 2020
	Target Area	Municipality of Caguas
	Goals Supported	Assistance to Homeowners and Homebuyers
	Needs Addressed	Adequate Housing Affordable Housing
	Funding	HOME: \$576,839
	Description	HOME funds will be provided for Downpayment and Closing cost assistance program.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that a total of 21 low income families will benefit from the funded activities.
	Location Description	Eligible families citywide.
2	Planned Activities	Provision of down payment and closing cost assistance and eligible project delivery cost. The Municipality will ensure that anticipated annual income of all adults in the family is determined using the Internal Revenue Service (IRS) adjusted gross income definition from IRS Form 1040.
	Project Name	CHDO Set Aside 2020
	Target Area	Municipality of Caguas
	Goals Supported	Assistance to CHDO
	Needs Addressed	Adequate Housing Affordable Housing
	Funding	HOME: \$115,368
	Description	The Municipality is allocated 15% of the HOME program for the required Community Housing Development Organization Set aside.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	To be determined (this is a set aside).
	Location Description	To be determined (this is a set aside).
	Planned Activities	Eligible CHDO activity.
3	Project Name	HOME Program Administration 2020
	Target Area	Municipality of Caguas
	Goals Supported	Planning and Administration
	Needs Addressed	Planning and Administration
	Funding	HOME: \$76,912
	Description	The Municipality is allocating 10% of the HOME grant for planning and administration purposes.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Cityhall.
	Planned Activities	Eligible planning and administration activities of the HOME program.
4	Project Name	ESG20-Caguas
	Target Area	Municipality of Caguas
	Goals Supported	Homeless Assistance
	Needs Addressed	Provision Services, Shelter and Housing Homeless
	Funding	ESG: \$149,897
	Description	ESG funds will be used to prevent, prepare for, and respond to the coronavirus pandemic (COVID-19) among individuals and families who are homeless or receiving homeless assistance. In addition 2020 ESG funds will be used for the following eligible activities: Street Outreach, Shelter, Homeless Prevention, Rapid Re-Housing, Data Collection (HMIS) and Administration.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	A total of 75 persons will benefit from the activity.
	Location Description	Citywide.
	Planned Activities	ESG funds will be used for the following eligible activities: Street Outreach Shelter Homeless Prevention Rapid Re-Housing Data Collection (HMIS) Administration
5	Project Name	Public Services 2020
	Target Area	Municipality of Caguas
	Goals Supported	Public Services
	Needs Addressed	Provision Services, Shelter and Housing Homeless
	Funding	CDBG: \$155,000
	Description	The Municipality is allocating CDBG funds to multiple public services that will be provided during PY 2020 including: SANOS- Centro de Servicios Integrados para la Recuperacion-\$25,000 Arranque Empresarial Juvenil (jovenes)\$40,000 MAVI- Movimiento para el Alcance de Vida Independiente-\$50,000 Programa de Control de Animales (OMME)\$40,000
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	With this project the municipality will benefit 100 persons including persons with disabilities, substance abusers and the general population.
	Location Description	Citywide.

	Planned Activities	<p>The following are the proposed activities</p> <p>SANOS- Centro de Servicios Integrados para la Recuperación-\$25,000. Services to drug abusers homeless and other persons with substance addiction.</p> <p>Arranque Empresarial Juvenil (Youth) \$40,000. This program provide the youth academic workshop with the purpose of creating capacity for entrepreneurship</p> <p>MAVI- Movimiento para el Alcance de Vida Independiente-\$50,000. Provide services for persons with disabilities.</p> <p>Programa de Control de Animales (OMME)\$40,000. This program provide animal control services in eligible areas.</p>
6	Project Name	Improvement to Existing Public Facilities in Eligible Communities 2020
	Target Area	Municipality of Caguas
	Goals Supported	Public Facilities
	Needs Addressed	Public Facilities
	Funding	CDBG: \$37,500
	Description	CDBG funds will be used for the rehabilitation of existing public facilities at two communities.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	A total of 2,195 persons will benefit from the rehabilitation of the facilities.
	Location Description	Basketball Court at Urb. José Delgado Community. Sporta and Recreational Facilities - Guara Bi
	Planned Activities	CDBG funds will be used for the rehabilitation of the existing facilities.
7	Project Name	Improvements to Infrastructure 2020
	Target Area	Municipality of Caguas
	Goals Supported	Public Improvements and Infrastructure
	Needs Addressed	Public Improvements
	Funding	CDBG: \$653,297

	Description	Improvement to municipal roads (repavement) at multiple eligible communities.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 2,295 persons will benefit from the activity.
	Location Description	The following local roads will be repaved: San Alfonso Bairoa, Santa Juana III-Calles 9,10,10 ^a ,11 y 12 Bairoa, Las Carolinas – PR-156 -Calle Amapola Pueblo – Villa Blanca – Calles Garrido, Rubi and Brillante
	Planned Activities	The Municipality will use the funds for all the eligible cost related to the repavement of existing municipal roads.
8	Project Name	Economic Development 2020
	Target Area	Municipality of Caguas
	Goals Supported	Economic Development
	Needs Addressed	Economic Development
	Funding	CDBG: \$40,000
	Description	Funds will be used for economic development activities.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately five (5) businesses will be assisted with the funds.
	Location Description	Eligible businesses citywide.
9	Planned Activities	Provision of technical assistance to eligible business persons. Caguas Compite is a business training program, incubator and mentorship project for micro-entrepreneurs.
	Project Name	Housing Rehabilitation 2020
	Target Area	Municipality of Caguas
	Goals Supported	Assistance to Homeowners and Homebuyers

	Needs Addressed	Adequate Housing Affordable Housing
	Funding	CDBG: \$250,000
	Description	CDBG funds will be allocated to the local housing rehabilitation program.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 10 housing units will be assisted with the activity.
	Location Description	Eligible households citywide.
	Planned Activities	CDBG funds will be provided to eligible households for building materials and other eligible costs.
10	Project Name	Housing Acquisition 2020
	Target Area	Municipality of Caguas
	Goals Supported	Acquisition rehabilitation and new construction
	Needs Addressed	Adequate Housing Affordable Housing
	Funding	CDBG: \$275,000
	Description	CDBG funds will be used for the acquisition of existing housing.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 3 families will benefit from the activity.
	Location Description	Citywide.
11	Project Name	CDBG Planning and Administration 2020
	Target Area	Downtown Caguas
	Goals Supported	Planning and Administration

	Needs Addressed	Planning and Administration
	Funding	CDBG: \$352,699
	Description	CDBG funds will be allocated for eligible planning and administration costs of the CDBG program.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Location Description Planning Office Municipal Government Bldg CT 2010 BG 1.
	Planned Activities	Eligible planning and administration activities of the CDBG program.
12	Project Name	Housing Choice Voucher 2020
	Target Area	Municipality of Caguas
	Goals Supported	Assistance to Renters
	Needs Addressed	Adequate Housing Affordable Housing
	Funding	Section 8: \$7,887,680
	Description	Housing Choice Voucher program funds will be used for the provision of Tenant Based Rental Assistance to very low income households.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 1,325 households will benefit from the activity.
	Location Description	Eligible Households Citywide.
	Planned Activities	Provision of Tenant Based Rental Assistance.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The following are the 2020 project by program and location:

HOME

- First Time Homebuyer
- \$576,839.25 Citywide Availability

ESG

- Prevencion (CORMA)- \$ 20,000.00 Citywide Availability
- Rapid Rehousing (CORMA, SANOS)- \$ 40,000.00 Citywide Availability
- Outreach (SANOS, GUARA-BI)- \$30,000.00 Downtown
- Shelter (FUNDESCO, GUARA-BI)- \$42,655.00 Downtown

CDBG

- Sanos Public Service- \$25,000.00 Citywide Availability
- Arranque Empresarial Public Service- \$40,000.00 Citywide Availability
- MAVI Public Service- \$50,000.00 Citywide Availability
- Control de Animales Public Service - \$40,000.00
- Techado Cancha Jose Delgado Public Facilities- \$10,500.00 Jose Delgado
- Centro Deportivo Guara-Bi Public Facilities- \$27,000.00
- Pavimentacion San Alfonso Public Improvement- \$ 193,500.00 San Alfonso
- Pavimentacion Bairoa Public Improvement- \$173,000.00 Bairoa
- Pavimentacion Bairoa Calle Amapola Public Improvement- \$103,796.80 Bauria
- Pueblo Public Improvement- \$183,000.00 Downtown
- Desarrollo Economico- Promo Caguas Economic Development- \$40,000.00 Citywide Availability
- Housing Rehabilitation Rehabilitation- \$250,000.00 Citywide Availability
- Acquisition Homeowners- \$275,000.00 Citywide Availability

Geographic Distribution

Target Area	Percentage of Funds
Municipality of Caguas	88
Downtown Caguas	12

Table 57 - Geographic Distribution

2020-2024

CAGUAS

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Consolidated Plan

Rationale for the priorities for allocating investments geographically

As stated in the SP-10 Section, the geographic priorities were determined through the Citizen Participation actions undertaken for this Consolidated Plan. Among the actions undertaken are included a series of community town hall meetings held with communities representatives and/or residents to discuss their housing, public facility, public improvements, public service and economic development needs. Additional references were made to the Municipality Strategic Plan of the New Generation Caguas 2010-2020. This Plan was prepared in direct consultation and participation of all the Caguas communities and includes the strategic development and growth vision of the Municipality public policy.

To determine the geographic priorities for the selected assisted communities, high consideration was given to these communities because a minimum of 51% of the population residing in these communities have low and moderate income individuals.

Discussion

Priorities for allocating resources based in geographic consideration were given to communities with a minimum of 51% of the population within the low and moderate income levels.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

During Program year 2020 the Municipality will continue to work toward the provision of affordable housing opportunities to eligible persons and/or families within the local jurisdiction. The following are the affordable housing goals:

- Promote and support the rehabilitation of existing housing units;
- Provision of economic assistance for the acquisition of housing units;
- Provision of rental assistance to homeless persons or persons at risk of becoming homeless; and
- Provision of Tenant Based Rental Assistance to low income population or persons with special needs.

Through the goals described above, the Municipality of Caguas will address the needs of the low income population of safe, decent and sanitary housing opportunities within the Municipality geographic limits.

One Year Goals for the Number of Households to be Supported	
Homeless	12
Non-Homeless	1,356
Special-Needs	0
Total	1,368

Table 58 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	1,337
The Production of New Units	0
Rehab of Existing Units	10
Acquisition of Existing Units	21
Total	1,368

Table 59 - One Year Goals for Affordable Housing by Support Type

Discussion

During program year 2020 the Municipality provide affordable housing to 1,368 households. The assistance will be provided with the CDBG, HOME, ESG and Housing Choice voucher Programs. The

breakdown of the unit by program is as follow:

- CDBG- 10 households
- HOME - 21 housholds
- ESG- 12 households
- Housing Choice Voucher Program - 1,325 households

The housing assistance will be provided by the Municipal Department of Housing at the following location:

Consolidated Medical Plaza
4to Nivel – Oficina 407
Caguas, Puerto Rico

(787) 653-8833
(787) 744-8833
ext. 1500, 1510, 1511

AP-60 Public Housing – 91.220(h)

Introduction

The main level of responsibility in planning, implementing and managing the public housing policy within the local jurisdiction is from the State Puerto Rico Public Housing Administration (PR-PHA). In the described task, the Municipality serves as a partner of the State Government in addressing the community's needs of the population residing in the projects.

In addition to serving as a primary partner of the State Government in carrying-out the public housing strategy, the Municipality acts as a HUD's Public Housing Agency for the administration and management of the Housing Choice Voucher Program (HCVP), commonly known as the Section 8 Program.

The Municipality will continue to support the State Government in their responsibility of providing decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities. As part of this support, the Municipality will continue to provide the basic and essential public services activities to the general population, which includes the public housing population, and will address any community facility, public improvement or economic development need presented by this population group, if such need is not covered and/or is in the State Government pipeline of service to be delivered to this communities.

Some of the services provided by the Public Housing Administration as indicated in its PHA Plan are as follows:

- Economic Self-sufficiency program - designed to motivate, support, habilitate, help, leading or facilitate the economic independence of families served by the Home Urban Development Department (HUD)
- Secondary school under the Education program of Law 217
- Training sessions to residents of public housing
- Employment program where residents are allocated to different job opportunities
- Residents' Councils
- Community Digital Libraries

Actions planned during the next year to address the needs to public housing

No CPD funded activity will directly serve any of the Public Housing projects located within the Municipality boundaries. Nevertheless, the local public policy service strategy includes the public housing population among the service delivery groups that benefits of the Municipality's public services and community development activities. Various activities included in the 2019 action plan benefit the

public housing residents, among them:

- Servicios a la Familia (Homecare Assistants)
- Corporacion SANOS (Access to Health Care)
- Arranque Empresarial Juvenil (Economic development for youth)
- Caguas Compite- PromoCaguas (Technical Assistance for the creation of businesses)
- Promo Caguas PAFE

In addition, the Housing Department of the Municipality provide opportunities to the Public Housing Residents through:

- Down Payment and Closing Cost Assistance
- Tenant Based Rental Assistance (Section 8)

Other municipal departments provide services to the Public Housing Residents. Among the services are:

- Educational services at the Head Start Centers
- Sport Clinics
- Summer Camps
- Cultural Activities
- Fines Arts workshops
- College Board workshops
- Adult Education
- Educational grants to high school students
- School supplies

The Puerto Rico Public Housing Administration will provide the following services:

- Economic Self Sufficiency Program- The program is designed to motivate, support, train, assist, direct or facilitate the economic independence of Public Housing Residents. The services that will be provided by the PRPHA include: Education, Training, Employment, and Business Development;
- High School Equivalency Program- In collaboration with the Puerto Rico Department of Education, public housing residents will receive assistance to obtain a high school diploma. In addition, the students will receive counselling to allow them to continue with college education;
- Job Placement program- will provide career assessment and planning, connections to job training and education, job readiness, career advancement and asset building skills to help tenants who are or want to be part of the workforce achieve greater financial stability or independence;
- Micronterprise assistance- interested tenant will receive technical assistance and resources to

- form microenterprises;
- Educational service- The digital library program will allow public housing youth to access educational resources available on the Internet.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

This is direct responsibility of the PR Public Housing Authority. Therefore, the Municipality of Caguas will support all the measures and initiatives that the State Government takes in order to encourage the projects residents to be involved in management and homeownership initiatives. However, the Municipality of Caguas will provide down payment and closing cost assistance to public housing tenants interested in acquiring an affordable housing unit.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

No financial assistance will be provided to the PR Public Housing Authority if it is designated as troubled. The Municipality will be willing to provide technical assistance to the PR-PHA in management, budget, administration, planning and programmatic compliance aspects, which will have the effect of improving the management and administration capabilities of the State employees and the service structure of the PR-PHA, as a public agency.

Discussion

The Municipality of Caguas has the double task of serving as main partner of the State Government in the public housing projects strategy and serving as a designated agency to manage and administer the local Section 8 Program. In both acts, the Municipality is a main character in addressing the needs of the public housing population that by the Municipality's means is a local special needs population groups due to their particular and characteristics housing and supportive service needs.

The Municipality is committed to continue supporting the internal and external efforts of providing effective and efficient services to the City's public housing residents and to create a collaborative and inclusive environment toward this population in the local public policy structure in order to effectively serve their particular needs and lead their way into an improved community environment and living conditions.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

During program year 2020 the Municipality will use the ESG and CDBG resources to support housing, shelter and services activities for the homeless or for those at risk of becoming homeless. The Municipality will continue to work closely with the PR503 Coalition to align priorities and funding to address the needs of residents experiencing or at risk of homelessness. Housing director serves on the CoC Committee. The ESG program will be administered by the Municipal Department of Housing.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

During the PY 2020, the Municipality will undertake outreach through *Corporación SANOS*, a local nonprofit organization serving the homeless population and the Municipal Police Department. This initiative will be funded with ESG Program resources (\$20,000) and the objective is to provide essential services related to reaching out to unsheltered homeless individuals and families and providing them with urgent, non-facility-based care. The services provided will allow the homeless to connect with emergency shelter, housing, or additional identified critical services. The Municipality will promote the provision of the following series of direct services: engagement, case management, emergency health and mental health services, transportation, and other services. Guara-Bi will also provide outreach services and the Municipality allocated ESG Funds (\$10,000) to the organization.

Addressing the emergency shelter and transitional housing needs of homeless persons

To address the emergency shelter and transitional housing needs of the homeless persons, the Municipality relies in the nonprofit organization's structures serving the homeless persons within the jurisdiction and that are part of the service delivery partnership toward this population.

The Municipality will be allocating its ESG funds to 2 nonprofit community-based organizations (NPO) for the delivery of essential and shelter services. Among the essential services funded, the NPO's will be providing services related to reaching out to homeless individuals and families and providing them with engagement, case management, emergency health and mental health services, transportation, and other supportive services. As for the shelter services, funds will be used for maintenance, rent, repair, security, fuel, equipment, insurance, utilities, food, furnishings, and supplies necessary for the operation of the emergency shelter. During this program year FUNDESCO and Guara Bi will receive funding for the operation of Homeless Shelters. FUNDESCO shelter, Albergue Los Peregrinos, will provide services to male homeless (including chronic). Guarabi, a nonprofit organization, will provide shelter and supportive

services to male homeless. The Municipality allocated a total of \$42,655 from the ESG program.

The transitional housing needs of the homeless persons will be provided through the Continuum of Care funds allocated to NPO's serving in the Municipality and that are part of the PR-503 Homeless Coalition. This organization already had been allocated with these funds and the Municipality will promote the maximization in the use of the existing resources within the community to address these housing needs of the homeless population.

Under the HOPWA program two 2 organizations from Caguas (Remanso de Paz & Albegue Los Peregrinos) are expected to receive funding for the HIV/AIDS population that includes homeless persons.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The rapid re-housing needs of homeless persons or families will be addressed through CORMA and SANOS. A total of \$40,000 will be provided for this purpose. *The Municipal Housing Department* will receive a grant from the Municipality ESG Program funding stream for the provision of housing short- and/or medium-term rental assistance as necessary to help individuals or families living in shelters or in places not meant for human habitation to move them as quickly as possible into permanent housing and achieve stability in that housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The Municipality will address these needs through the allocation of ESG funds for prevention initiatives. This service component is designed to provide assistance to the program participant in order to regain stability in the program participant's current permanent housing or move into other permanent housing and achieve stability in that housing. ESG funds are allocated to provide rental assistance and/or housing

relocation and stabilization services to eligible individuals.

Discussion

During the PY 2020, the Municipality of Caguas will actively maximize the benefits of the collaboration relationship established with the local NPO's serving the homeless population groups. As presented throughout this Action Plan, the Municipality is one the best local government administration encouraging community participation in its public policy practices and promoting effective collaboration efforts with local parties with interests in serving the community purposes.

To manage the activities for the homeless population and assessing the individual needs of the individuals, the Municipality relays in the organizational capabilities of the Consolidated Plan Institutional Delivery System. This system includes the internal local government service structure and the nonprofit organizations that are part of the existing and functional network of partners delivering services to the homeless population. The Municipality encourages the use of existing proved services among the Citizens Service Office and the PR-503 Coalition Organizations for outreach and initial assessment evaluation of the homeless population and support these activities with the allocation of a portion of its own ESG and CDBG Program funds to available and eligible nonprofit organizations for the provision services and housing.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

In this section, the Municipality will describe the planned actions to remove and/or ameliorate the effect of these elements considered barrier for the development of affordable housing units within the Caguas jurisdiction.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

During Program year 2020 the Municipality will take the following actions to ameliorate the negative effects of public policies that serve as barriers to affordable housing:

- Action 1- Urban Center- Will continue to provide the land use exemption for housing projects to be located in the Urban Center.
- Action 2- To expedite the permit process, the Municipality will continue to provide developers with access to the electronic filing system that allows for the submission of documentation and transmittal of permits documents using the internet. The Municipal Housing Department uses a Fast Track process to evaluate projects that will produce affordable housing.
- Action 3- Cost of housing- To reduce the cost of housing, the Municipality will provide developers and homebuyers with subsidies for development and rehabilitation of existing housing units and educational workshops. In this area the Municipality is active by providing:

Tenant Based Rental Assistance to reduce to the cost of Housing - Housing Choice Voucher Program (Section 8)

Downpayment and closing cost assistance (HOME Program). Provision of grants to reduce the cost of housing by providing the low income persons funds to be used for downpayment and closing cost during the acquisition of a housing unit.

Educational workshops- The Housing Department will continue providing educational workshops, financial counseling services, housing consulting programs through their personnel and agencies such as Consumer Credit Counseling, One Stop Career Center among other HUD certified agencies to assist Section 8 participants, HOME program eligible families, other housing program participants and the general public of the municipality of Caguas.

Provision of tax exemption for the production of affordable housing. Proposed project that will produce affordable housing units will be provided with construction taxes exemption in accordance with the

applicable regulations and codes.

With collaboration with the Puerto Rico Department of Housing CDBG-DR funds will be use for the rehabilitation or reconstruction of housing units damaged by Hurricane Maria.

Using local funds the Municipality has developed a land bank. Developers interested in producing low income housing can benefit and access low cost land in exchange for the dwelling that will be developed.

Discussion:

The Municipality will continue to take a pro-active approach to reduced and/or eliminate the possible effect that the identified elements could have in the development process of affordable housing activities.

The Puerto Rico Department of Housing will undertake a statewide Housing Reconstruction Program that will provide assistance to homeowners to repair damaged homes or rebuild substantially damaged homes in place in non-hazard areas.

AP-85 Other Actions – 91.220(k)

Introduction:

In this Section of the Municipality presents the actions that it will undertake during the PY 2020 to address obstacles to meeting underserved needs, to foster and maintain a stable affordable housing stock; to reduce the risk of exposure to lead based paint hazards; to reduce the number of poverty-level families; to develop the institutional structure and to enhance coordination between public and private housing and social service agencies.

On September 2017 Hurricanes Irma and Maria devastated Puerto Rico, bringing sustained winds well in excess of 150 miles per hour, heavy rains, and catastrophic flooding the likes of which the island had never seen before. The storms caused nearly complete devastation, including the catastrophic failure of the Island's power grid, water and wastewater infrastructure, and communications networks. The economy of Caguas ground to a halt in the face of physical damages, loss of supporting infrastructure, and the absence of power and water. Roads and bridges failed or were blocked by debris across the City, leaving communities stranded and unable to obtain life-saving aid, food, water and medicine for a period of weeks. A recent study published by HUD reflects that municipalities with a large population and received the most damaged from the hurricane. The Municipality of Caguas ranks in 3rd position of Municipalities with most damaged homes, in relation to total population. The report shows more than 10,000 housing units are in need of assistance. Local data shows that more than 2,900 housing units were destroyed or experienced major damages, forcing the residents to seek refuge in shelters and the homes of family and friends.

The Municipal Public Facilities and infrastructure were severely affected. The most recent damage inventory shows that 838 sites suffered damaged totaling \$186,059,033 million.

According to HUD the Municipality of Caguas is one of the most impacted areas of Puerto Rico. For the CDBG-DR allocation HUD calculated the unmet need for the Municipality of Caguas in 58.8 million with more than 1,352 housing units with serious unmet need. Unfortunately, the Commonwealth of Puerto Rico Central Government determined not to allocate CDBG-DR funds to the Municipality of Caguas. This situation constitutes the Main impediments of the Municipality for meeting the underserved needs.

In situations of catastrophic proportions, nothing that technology or preparedness has provided can prevent the inherent discontinuity in our lives caused by major disasters. Such events must be responded to through a cooperative federal, Commonwealth, and local effort.

When a disaster occurs, it is the responsibility first of the local community and then the Commonwealth to respond. Often, their combined efforts are not sufficient to cope effectively with the direct results of the disaster. This situation calls for federal assistance to supplement Commonwealth and local efforts. The Robert T. Stafford Disaster Relief and Emergency Assistance Act, 42 U.S.C. §5121 - 5207, authorizes the President to provide such assistance. Assistance is coordinated through the FEMA, a component of

the Department of Homeland Security.

During this program year additional resources will be received by the Municipality from FEMA to address the Infrastructure and Public Facility's needs.

In addition, during this program year the Municipality will receive two additional allocations from HUD to address the COVID 19 health emergency.

Actions planned to address obstacles to meeting underserved needs

All of the activities to be undertaken during program year 2020 will benefit underserved populations. The Municipality will strive to overcome the three main obstacles of the underserved by:

1. Providing services at the Atencion Ciudadana Center, this center is a point of contact for those in need. Services requests are evaluated and redirected to the appropriate municipal department.
2. Provide services to youth population at the Early Head Start and Head Start Centers.
3. Oficina de Servicios a la Mujer- Provision of services (mental health, economic, physical, counselling)to women.
4. Support the educational needs- Provision of economic assistance to low income students in need. Provide library services and internet access at the different centers located citywide.
5. Provide recreational and sports activities citywide.
6. Provide cultural activities citywide and the municipal Museums,"Archivo Historico, Mercado Criollo, and the Teatro Luis M. Arcelay".
7. C3TEC- The Center offers a unique educational experience for people of all ages: children, adults, educators and families. Our visitors are exposed to an approach beyond theory, interacting firsthand the amazing world of science, technology, engineering and mathematics in a permanent exhibition.
8. Affordable Health Service through SANOS-Corporacion de Salud Asegurada por Nuestra Organizacin Solidaria, Inc (SANOS)
9. Planning Office-Leveraging its resources the Planning Office will continue to implement programs through grants and to support funding applications for various non-profit organizations.
10. The Municipal External Resources Office will continue to research, apply for, and manage

competitive grant opportunities to fund and enhance community development activities in Caguas.

11. Assisting households increase their income and assets the Municipality will continue to fund public services including job training programs and other assistance programs (WIA, Economic Development) to help individuals secure a job to increase their family income.

12. Helping families build assets, the HOME funded First Time Homebuyer Program provides financial assistance to income eligible households that otherwise could not afford to purchase a home due to the lack of funds for downpayment and other fees associated with a home purchase.

13. Making housing and services available for the underserved- the Municipality will prioritize housing and services to those in most need including populations with special needs.

14. Rapid re-housing activities using ESG funds will target homeless individuals and those who are victims of domestic violence.

15. ASSMCA- Provide multiple services including: Crisis Management, Metadona Treatment Center, Mental Health Center, Rape Victims assistance Center.

16. AMSI- Provide Tutoring, remedial education and courses leading to high school diploma and other educational services, Summer employment opportunity with emphasis on the learning of occupational and academic skills, work experience, with or without pay and internships and multiple educational and work-related counselling.

Actions planned to foster and maintain affordable housing

During 2020 the Municipality will allocate CDBG, ESG and HOME funds to foster and maintain affordable housing. Specifically, the Municipality will allocate funding to the following activities:

HOME

- HOME First Time Homebuyer Assistance \$ 576,839.25

ESG

- CORMA Prevention \$ 20,000
- CORMA Rapid Rehousing \$15,000
- SANOS Rapid Rehousing \$25,000

CDBG

- Housing Rehabilitation \$250,000

- Acquisition of Housing \$275,000

To address the affordability needs of the very low-income population, Tenant Based Rental Assistance will continue to be provided by the Section 8 Program. The following are additional actions taken by the Municipality to foster and maintain affordable:

- Continue with the implementation of an agreement between the Municipality and One Stop Career Center to provide Housing Counseling to prevent foreclosure;
- Continue with the implementation of an agreement between the Municipality and Consumer Credit Counseling to provide credit counseling for the acquisition of housing units;

Actions planned to reduce lead-based paint hazards

The following are the actions to be taken on each funded program to reduce the lead based paint hazards:

- HOME: The municipality provides notices of lead based paint hazards to purchasers. Visual assessments are performed as part of the property standards inspections. The owner must disclose known lead-based paint hazards to all potential buyer prior to execution of the sale agreement.
- Emergency Solutions Grant: To determine whether there are any identified problems with paint surfaces, program staff will conduct a visual assessment prior to providing ESG financial assistance to the unit.
- Housing Choice Voucher Program: For each assisted unit the Municipality will perform visual assessment for the identification of deteriorated paint (i.e., peeling, chipping, flaking) surfaces at initial and annual inspections; In addition the municipality will require that clearance is conducted when require Notification Every owner occupant will be provided with the pamphlet "Protect Your Family from Lead in Your Home" before starting rehabilitation work.
- Public Housing Project- It is a requirement of all Public Housing Modernization projects to be tested for lead based paint. If lead paint is found, removal or encapsulation will be conducted in accordance with the regulations.

Actions planned to reduce the number of poverty-level families

During Program Year 2020 the Municipality will continue to take actions to reduce the number of persons below the poverty line by providing many services and creating development opportunities for persons who are in poverty. The Municipality will carry the following strategies and actions over the next year to help families achieve financial stability:

Increasing income

- Provide Economic Development Assistance using CDBG and local Funds
- Fund job training and educational programs to increase a person's potential income using WIA, CDBG and Local Funds
- Work with businesses to increase the number of jobs available providing incentives

Acquiring Assets

- Provide direct homeownership assistance to potential homebuyers to help increase a household's assets
- The Department of Economic Development will provide assistance to managers and retailers who decide to relocate or establish their investment in Caguas. Furthermore, this Office has joined efforts with the Puerto Rico Small Business Development Center Network (PR-SBDC), an entity resulting from a cooperative agreement between the Inter American University of Puerto Rico and the U.S. Small Business Administration, with the objective of increasing the small business community access to capital and job creation. Another important matter is that PR-SBDC is expanding management, technical and financial assistance, to those small businesses in need of support.
- Another important step toward the future economic development of the City is the East Central Technology Initiative. Promoted by the municipal's government of the east central area of the Island, this initiative groups the Academia, the private industry and the government in a technology-driven economic development model.
- **Reducing the Burden**
- Provision of services to the elderly at different service centers citywide.
- With local and federal resources provide nutritional services, homecare services, and supportive services to the elderly population.
- Provide transportation services to the elderly and persons with impediments.
- Provide childcare and services through Centros Infantiles Criollos.

Actions planned to develop institutional structure

The Municipality of Caguas operates with a method of sustainable development which enables the design and implementation of strategies by listening the voice of the residents of the communities. As a result of this method that includes dialog, identification of needs and analysis of priority issues, the Municipality adopted the model of Democratic Governance. This vision has transformed Caguas in a community to be emulated and followed by others in the Island. This vision became an imagined future, which after more than two decades of management and program evaluation, is stronger every day.

To leverage CPD resources the Municipality will work in collaboration with the Puerto Rico Department of Housing (CDBG-DR Funds) and the COR3 (FEMA PA Funds).

Actions planned to enhance coordination between public and private housing and social service agencies

The development of the Consolidated Plan, Action Plan and strategies therein established, is a direct responsibility of the Planning Office. A combination of public agencies and nonprofit organizations contribute to the configuration of the Consolidated and Action Plan. The Municipal Department of Housing is mainly responsible for housing programs, including First-Time Home Buyers, Minimal Housing Rehabilitation, and Section 8 Program, as well as affordable housing projects. The new Main Engineer Office carries out large projects of community development, while small projects are carried out by the Department of Public Works. Programs are designed and implemented by several municipal departments, including the Planning Office, Housing, Sports and Recreation, Culture, Education, Citizen Affairs, Municipal Police, Economic Development and the Department of Social Development & Empowerment. Programs designed to assist the homeless and persons with special needs are coordinated with private non-profit institutions, for the most part. There are programs conducted by the Municipality's Family and Housing Departments, that offer benefits to low and moderate income residents. The programs also assist populations with special needs, by providing the same level of service and benefits. As an active participant, the local government maintains open lines of communication with housing and social services providers, including federal and state agencies, private sector and nonprofit organizations.

Discussion:

The Municipality of Caguas Housing and Community Development strategy is based in a collaborative effort vision. There are a number of ongoing collaborative efforts in the community that involve the Public Sector, the State and Federal Government for the benefit of the community. The Municipality of Caguas will continue to partner with entities in order to achieve common goals.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

This Section includes a description of the Specific Program requirements that the Municipality of Caguas will be met for the CDBG, HOME and ESG Program.

Specific HOME Program requirements

To calculate the annual (gross) income for the HOME Program, the Municipality choosed the IRS Adjusted Gross Income (1040) definition as outlined in the Federal income tax IRS Form 1040.

Families wishing to apply for the First Time Homebuyer Program will be required to complete an application and attend an orientation meeting. Once oriented they are entered into a waiting list that is organized using by application date (no preferences are used). Selection is made based on the position the participant occupies in the waiting list (first come first served). Applicants can apply or receive additional information at:

Consolidated Medical Plaza
4to Nivel – Oficina 407
Caguas, Puerto Rico
(787) 653-8833
(787) 744-8833
ext. 1500, 1510, 1511

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

- | | |
|---|---------|
| 1. The amount of urgent need activities | 0 |
| | |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 100.00% |

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

In compliance with 24 CFR 92.205 (b) (1), the Municipality of Caguas will not use other forms of investment for the HOME Program than the deferred payment loans, already approved by Program regulations. The Municipality of Caguas will use the deferred payment loan as a direct subsidy that will reduce the purchase price from fair market value and will provide direct assistance to the homebuyer for the down payment and/or closing costs. This will be a non interest-bearing loan that will require the property as a collateral security to guarantee the recapture provision. The security will be implemented as a "soft second mortgage" through a lien to the fee simple ownership annotated in the Department of Justice Property Register. The loan will be considered paid in full at the end of the affordability period and repayment only triggered and required through the aforementioned recapture provisions in case of sale or transfer of the property executed before the completion of the affordability period.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The Municipality of Caguas HOME Program selected the recapture provision as the method to comply with the affordability period requirement of the HOME Program established in 24 CFR 92.254.

The HOME subsidy is the financial assistance provided directly to the homebuyer by the Municipality of Caguas HOME Program to reduce the purchase price of the housing unit from fair market value to an affordable price. It does not include any development subsidy made available to the developer to make the housing unit affordable to the homebuyer. It is the amount of HOME funds actually disbursed for down-payment and/or closing costs. This financial assistance to the homebuyer will

constitute a deferred payment loan, secured through a soft second mortgage through a lien on the fee simple ownership annotated in the Puerto Rico Department of Justice Property Register. A deferred payment loan does not bear any interest on the principal.

The written standards are included in the attachment section.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The written standards are included in the attachment section. We are also including the revised subordination policy.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

During program year 2019 HOME funds will not be used to refinance existing debt of multifamily housing projects.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The ESG written standards are included in the attachment section.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC PR-503 Coordinated Entry System (CES) works closely in collaboration with the 54 local governments and homeless housing and supportive service providers in the CoC's entire geographic area, including Puerto Rico Government Agencies and ESG Recipients and Sub-recipients, HOPWA, SAMHSA's PATH, SAMHSA's CABHI and GBHI, Homeless Veteran Programs (HUD-VASH, SSVF, GPD). It is designed to reach homeless individuals and families with the highest barriers to accessing assistance.

The referral process begins with the use of the Homeless Management Information System (HMIS). Through this process services are coordinated to assure that participants are directed to appropriate housing and/or services. Using the Conexión Boricua HMIS Project data entry tools, the CES initiates psychosocial evaluation and assessments of the needs of homeless individuals and

families seeking assistance, including VI-SPDAT, to appropriately identify and direct them to housing options and services according to their needs. The CES works with the Lead Agency of the Domestic Violence Shelter Network, and other specific population dedicated providers, to ensure protected access to the housing and services options to individuals and families fleeing domestic violence. Transportation is provided or coordinated with the CoC PR503 network of homeless housing and service providers.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The Municipality uses a competitive method to distribute the ESG funds. Organizations interested in receiving the Funds are required to present proposals that are evaluated to determine compliance with the applicable regulation and consistency with the Consolidated Plan.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The Municipality of Caguas, as ESG representative, is an active member of the COC-503. The CoC Board has two homeless representation. Other members are former homeless as well. At this operational level, homeless participate in the decision making of policies and funding decisions. Also, this year a homeless committee was created in the CoC by laws to improve the level of participation of this population. Also, as part of the planning process the Municipality consults with the Collaborative Entity regarding funding, facilities and services to be paid with ESG funds.

5. Describe performance standards for evaluating ESG.

As required by the regulations, Performance Standards have to be developed to evaluate sub-recipients or service provider's effectiveness on how well they succeeded at: targeting those who need the assistance most; reducing the number of people living on the streets or emergency shelters; shortening the time people spend homeless; and, reducing each program participant's barriers or housing stability risks.

The Municipality has established the following ESG performance standards:

- Emergency shelter must be provided an average length of 60 days stay or less
- At least 40% of emergency shelter clients are successfully transitioned to permanent housing units
- At least 60% of clients receiving street outreach services will access shelter
- At least 50% of rapid re-housing clients will obtain and maintain permanent housing
- At least 50% of homeless prevention clients will maintain permanent housing

- HMIS data quality reports will achieve an accuracy reporting rate of at least 90%
- Subrecipients expend 100% of ESG award and document verifiable eligible matching source(s)

Attachments

PO Box 907, Caguas, Puerto Rico 00725 • Teléfono (787) 653-8833 Ext. 2500 • Fax (787) 744-0256

[illegible]

MÉTAS Y OBJETIVOS

Figure 1. The effect of the concentration of the solution on the adsorption of the dye. The concentration of the solution was 0.01, 0.02, 0.03, 0.04, 0.05, 0.06, 0.07, 0.08, 0.09, 0.1, 0.2, 0.3, 0.4, 0.5, 0.6, 0.7, 0.8, 0.9, 1.0, 1.5, 2.0, 3.0, 4.0, 5.0, 6.0, 7.0, 8.0, 9.0, 10.0, 15.0, 20.0, 30.0, 40.0, 50.0, 60.0, 70.0, 80.0, 90.0, 100.0, 150.0, 200.0, 300.0, 400.0, 500.0, 600.0, 700.0, 800.0, 900.0, 1000.0, 1500.0, 2000.0, 3000.0, 4000.0, 5000.0, 6000.0, 7000.0, 8000.0, 9000.0, 10000.0, 15000.0, 20000.0, 30000.0, 40000.0, 50000.0, 60000.0, 70000.0, 80000.0, 90000.0, 100000.0, 150000.0, 200000.0, 300000.0, 400000.0, 500000.0, 600000.0, 700000.0, 800000.0, 900000.0, 1000000.0, 1500000.0, 2000000.0, 3000000.0, 4000000.0, 5000000.0, 6000000.0, 7000000.0, 8000000.0, 9000000.0, 10000000.0, 15000000.0, 20000000.0, 30000000.0, 40000000.0, 50000000.0, 60000000.0, 70000000.0, 80000000.0, 90000000.0, 100000000.0, 150000000.0, 200000000.0, 300000000.0, 400000000.0, 500000000.0, 600000000.0, 700000000.0, 800000000.0, 900000000.0, 1000000000.0, 1500000000.0, 2000000000.0, 3000000000.0, 4000000000.0, 5000000000.0, 6000000000.0, 7000000000.0, 8000000000.0, 9000000000.0, 10000000000.0, 15000000000.0, 20000000000.0, 30000000000.0, 40000000000.0, 50000000000.0, 60000000000.0, 70000000000.0, 80000000000.0, 90000000000.0, 100000000000.0, 150000000000.0, 200000000000.0, 300000000000.0, 400000000000.0, 500000000000.0, 600000000000.0, 700000000000.0, 800000000000.0, 900000000000.0, 1000000000000.0, 1500000000000.0, 2000000000000.0, 3000000000000.0, 4000000000000.0, 5000000000000.0, 6000000000000.0, 7000000000000.0, 8000000000000.0, 9000000000000.0, 10000000000000.0, 15000000000000.0, 20000000000000.0, 30000000000000.0, 40000000000000.0, 50000000000000.0, 60000000000000.0, 70000000000000.0, 80000000000000.0, 90000000000000.0, 100000000000000.0, 150000000000000.0, 200000000000000.0, 300000000000000.0, 400000000000000.0, 500000000000000.0, 600000000000000.0, 700000000000000.0, 800000000000000.0, 900000000000000.0, 1000000000000000.0, 1500000000000000.0, 2000000000000000.0, 3000000000000000.0, 4000000000000000.0, 5000000000000000.0, 6000000000000000.0, 7000000000000000.0, 8000000000000000.0, 9000000000000000.0, 10000000000000000.0, 15000000000000000.0, 20000000000000000.0, 30000000000000000.0, 40000000000000000.0, 50000000000000000.0, 60000000000000000.0, 70000000000000000.0, 80000000000000000.0, 90000000000000000.0, 100000000000000000.0, 150000000000000000.0, 200000000000000000.0, 300000000000000000.0, 400000000000000000.0, 500000000000000000.0, 600000000000000000.0, 700000000000000000.0, 800000000000000000.0, 900000000000000000.0, 1000000000000000000.0, 1500000000000000000.0, 2000000000000000000.0, 3000000000000000000.0, 4000000000000000000.0, 5000000000000000000.0, 6000000000000000000.0, 7000000000000000000.0, 8000000000000000000.0, 9000000000000000000.0, 10000000000000000000.0, 15000000000000000000.0, 20000000000000000000.0, 30000000000000000000.0, 40000000000000000000.0, 50000000000000000000.0, 60000000000000000000.0, 70000000000000000000.0, 80000000000000000000.0, 90000000000000000000.0, 100000000000000000000.0, 150000000000000000000.0, 200000000000000000000.0, 300000000000000000000.0, 400000000000000000000.0, 500000000000000000000.0, 600000000000000000000.0, 700000000000000000000.0, 800000000000000000000.0, 900000000000000000000.0, 1000000000000000000000.0, 1500000000000000000000.0, 2000000000000000000000.0, 3000000000000000000000.0, 4000000000000000000000.0, 5000000000000000000000.0, 6000000000000000000000.0, 7000000000000000000000.0, 8000000000000000000000.0, 9000000000000000000000.0, 10000000000000000000000.0, 15000000000000000000000.0, 20000000000000000000000.0, 30000000000000000000000.0, 40000000000000000000000.0, 50000000000000000000000.0, 60000000000000000000000.0, 70000000000000000000000.0, 80000000000000000000000.0, 90000000000000000000000.0, 100000000000000000000000.0, 150000000000000000000000.0, 200000000000000000000000.0, 300000000000000000000000.0, 400000000000000000000000.0, 500000000000000000000000.0, 600000000000000000000000.0, 700000000000000000000000.0, 800000000000000000000000.0, 900000000000000000000000.0, 10000000

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|--------|--|
| Mesa 1 | Segunda etapa de la reforma de la educación superior y los planes de desarrollo institucional de las universidades |
| Mesa 2 | Desarrollo de la ciencia y la tecnología y la formación de recursos humanos para el siglo XXI |
| Mesa 3 | Proyecto de Cuadrante de vivienda Social, Seguros, Asistencia, Tecnología y Planificación |
| Mesa 4 | Proyecto de desarrollo turístico y turístico, que tiene como finalidad atraer a una gran afluencia de turistas a la zona de la zona de |
| Mesa 5 | Asesorar a las y planificar los programas con las mejores prácticas académicas |

[illegible]

Los que dicen: "El alcoholismo es una enfermedad", son personas que no saben lo que tienen. Es alcohol de los que se va al enfermo a la gloria, según, edad e color de piel, que todos los nombres pueden constar con acotón e enmendamiento, educación y salud.

Conciencia Plan Ciudadano: Mejores in Calidad de Vida de los ciudadanos y de las pólizas son en cantidad equitativa a través de un compromiso de servicios públicos de excelencia.

Il Gruppo industriale, controllato elettronicamente, ha dato un nuovo volto all'azienda ed ha iniziato l'attività; l'obiettivo è quello di creare un polo di sviluppo per il centro-sud, soprattutto in termini di servizi, turismo, sviluppo di energie rinnovabili e cultura, in linea con le due strategie di sviluppo del territorio: l'obiettivo è quello di creare un polo di sviluppo per il centro-sud, soprattutto in termini di servizi, turismo, sviluppo di energie rinnovabili e cultura, in linea con le due strategie di sviluppo del territorio.

5. Después de leer, cada estudiante de pregrado, según sus conocimientos, se aplicará uno o varios de los preceptos o principios de la filosofía de la ciencia de la biología, al estudio de los temas de esta asignatura, para analizar y comprender la aplicación de los saberes de la biología en la ciencia y la tecnología, en la agricultura, en la medicina, en la industria, en la conservación de la naturaleza, en la gestión de los recursos naturales, en la gestión de los residuos, en la gestión de la energía, en la gestión de la información, en la gestión de la salud, en la gestión de la educación, en la gestión de la cultura, en la gestión de la economía, en la gestión de la política, en la gestión de la sociedad, en la gestión de la vida.

Comunicado: Plan Curricular: Proyecto al Grado (selecciona de los 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 8

El Consejo y sus miembros, a través del fortalecimiento de los vínculos con la comunidad, buscan promover el desarrollo económico de la zona, mejorar la calidad de vida de la población y fomentar la participación ciudadana en la gestión pública.

[illegible][illegible]

Guatemala: Plan Ceibal/Redes. Texto a la Historia de Internet y de las Tecnologías de la Información y las Comunicaciones y del Siglo XXI

13. Cuestión de competencia: ¿cómo se la reparten los diferentes poderes de la administración central, de la de las regiones y de la de los municipios de las diferentes comunidades autónomas? ¿cómo se reparten las competencias que corresponden a cada uno de ellos? ¿cómo se reparten las competencias que corresponden a cada uno de ellos?

Contribución Pilar Concluyente: Adecuar y planificar los programas con los mejores prácticas administrativas y de gestión (frecuencia de consulta a los reguladores).

18. Cargas del Tiempo al Punto: contribuye al desarrollo de competencias relacionadas con el manejo de la información, la comunicación y el trabajo en equipo, así como con el pensamiento crítico y la resolución de problemas. Se espera que los estudiantes sean capaces de identificar y analizar las cargas del tiempo al punto en un contexto específico, y que sean capaces de aplicar los conocimientos adquiridos en la práctica.

Coordinando Plan Colectivo: Administrar y planificar los programas con las mejores prácticas de intervención de merced terapéutica y de servicios a los jugadores.

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PLAN DE ACCIÓN 2020-2021

PROCESS OF MINUTE PROCEEDINGS INCLUDES: JURY

México: Profesor al Quetzacoatl y Huasteca State, Colima, Aguascalientes, Toluca y Querétaro.

actividad y plantar los piquetes, con los mejores productos comerciales y a menor costo posible y de acuerdo a la reglamentación.

Ladder / Ladder Index	8.6.479A
Distributed Floating Denominator Degradation	590.002A
Mineralogy / Mineralogy	0.576.002A
Global Performance Programs / GPPC	590.002A

RECEIVED: 10/10/2008; REVISED: 11/10/2008; ACCEPTED: 12/10/2008.

Indice	Señalar y planificar los programas con las mejores prácticas e iniciativas de los mercados más exitosos.
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mejorar la calidad de vida de los ciudadanos y a las políticas con necesidad, especialmente a través de un fortalecimiento de Servicio Público de ciudadanía.

Proveer al Ciudadano con la Sana, Segura, Accesible, Tecnológica y Fácil

[illegible]

AVISO PÚBLICO

El 25 de marzo de 2020, se presentó una solicitud ante la Comisión Federal de Comercio para poder obtener el consentimiento para transferir el control de las licencias de WAKQ(QM) 580 KHz San Juan PR, WKAQ-FM 104.7 MHz San Juan, WUKQ(M) 1430 KHz Ponce, WUKQ-FM 96.7 MHz Mayaguez y WYEL(M) 650 KHz Mayaguez de la Autorizada de Unilison Holdings, Inc. (Cesionario a las Nuevas Autorizadas de Unilison Holdings, Inc. (Cesionario). Copias de la solicitud y el material relacionado está disponible para inspección pública en www.fcc.gov.

Los Accionistas actuales del 10 por ciento o más de Univision Holdings, Inc. son: SCG Investment II, LLC y Multimoda Telecom S.A. de C.V.

[illegible]

AVISO PÚBLICO

El 26 de mayo de 2000, se presentó una solicitud ante la Comisión Federal de Comunicaciones para obtener el reconocimiento para transferir el control de las licencias de WLLM-DT Canal 11 Casque Pier, WSGU-DT Canal 9 Ponca, WOLE-DT Canal 12 Aguadilla y WSTW-DT Canal 7 Ponca de los propietarios de Livestock Holdings, Inc. (Deslinde) a los Nuevos Autorizados de Livestock Holdings, Inc. (Cesionario). Copia de la solicitud y el material relacionado está disponible para inspección pública en www.fcc.gov.

Los Accionistas actuales del IC son: Bank of America, Citicorp, Citicorp Holdings, Inc. con 50% Investment II, LLC y Multimedia Telecom S.A. de C.V.

[illegible]

ESTADO LIBRE ASOCIADO DE PUERTO RICO, MUNICIPIO AUTÓNOMO DE CAGUAS
OFICINA DE PLANIFICACIÓN
ABASTADO 307 - CAGUAS, PUERTO RICO 00725-2007 TEL: (787) 744-8882 EXT: 2200 FAX: (787) 744-8289

AVISO DE AUDIENCIA PÚBLICA

El Municipio Autónomo de Caguas, a través de las dependencias de la Ley Federal del Departamento de Vivienda y Desarrollo Urbano (HUD) en inglés, conmuta a crédito de Plan Comunal 2020-2024 y a Plan de Acción 2020-2021, sus los Programas:

- 4080: Community Development Block Grant (CDBG) en el Scope de Desarrollo Comunal
HOME: HOME Investment Partnerships (Programa de Asistencia a Hogares)
4356: Emergency Solution Grant (Programa de Soluciones de Emergencia para Personas sin Hogar)

Estos programas van dirigidos a mejorar vivienda decente y asequible, con énfasis a vivienda social y a la oferta de servicios de las comunidades. El Plan Comunal 2020-2024 y el Plan de Acción 2020-2021, así como la normativa técnica para vivienda social, los planes de desarrollo comunal y el presupuesto municipal, son parte de los programas de Planificación y Desarrollo Comunal. En un proceso colaborativo en el que la comunidad establece sus prioridades para los programas de desarrollo comunal, el Plan Comunal y el Plan de Acción 2020-2021, se han identificado los programas de vivienda y estrategias necesarias para desarrollarlos. El Plan Comunal y el Plan de Acción 2020-2021, se han diseñado para abordar las necesidades de vivienda y la estabilidad de las comunidades, así como la oferta de servicios de las comunidades. El Plan Comunal y el Plan de Acción 2020-2021, se han diseñado para abordar las necesidades de vivienda y la estabilidad de las comunidades, así como la oferta de servicios de las comunidades.

Se invita a la comunidad a participar en la audiencia pública para presentar sus comentarios y sugerencias sobre los programas de vivienda y la oferta de servicios de las comunidades. La audiencia pública se llevará a cabo el día 18 de febrero de 2020, a las 2:00 p.m. en el Centro de Gobierno Municipal, Calle Ponce, Edificio José Martí, Caguas, Puerto Rico.

<p>En la audiencia se recibirá información sobre los programas de vivienda y la oferta de servicios de las comunidades.</p>	<p>III. Vivienda</p> <p>Se recibirá información sobre la necesidad de rehabilitar vivienda para personas de bajos ingresos, al igual que la necesidad de vivienda para estudiantes y personas con discapacidades.</p>
<p>I. Continuidad de la Ciudad de Personas sin Hogar</p> <p>Objetivo: El Programa Emergency Solution Grant (ESG) presenta los siguientes objetivos:</p>	<p>IV. Desarrollo Comunal</p> <p>Se recibirán las necesidades comunitarias relacionadas a programas y proyectos para:</p>
<p>• Mantener la necesidad de las personas sin hogar y en riesgo de volver a ser sin hogar o de sufrir violencia doméstica.</p> <p>• Asesorar y proporcionar ayuda para que las personas sin hogar encuentren estabilidad.</p>	<p>A. Prevención del delito B. Desarrollo económico C. Mejoramiento de la construcción D. Facilidades públicas E. Programas de asistencia a la vivienda y a la rehabilitación</p>
<p>Necesidades de atención de la necesidad de los siguientes servicios de apoyo en estas poblaciones:</p>	<p>V. Servicio Público</p> <p>Se recibirán las necesidades de los servicios públicos, el agua, el drenaje, el alumbrado, el transporte, los programas recreativos y culturales, los servicios de seguridad pública, vivienda equitativa y asequible, los servicios de emergencia y los programas de asistencia social, los servicios de salud y los programas de asistencia a la energía, así como la oferta de los servicios de los programas de bienestar social.</p>
<p>A. Asistencia al Empleo B. Asistencia al Empleo y al Comercio C. Tratamiento y Rehabilitación de Sustancias D. Servicios de Salud Mental E. Dedicación de Vivienda F. Asistencia a la Desempeño de Vida</p>	<p>VI. Desarrollo Económico</p> <p>Se recibirán las propuestas para el desarrollo económico y la creación de empleos, así como la oferta de los servicios de los programas de desarrollo económico y la creación de empleos.</p>
<p>Los servicios anteriores van dirigidos a beneficiar las personas de las siguientes poblaciones:</p>	<p>A. Embarcadero B. Embarcadero en Estado de San Felipe C. Mejoramiento Urbano D. Desarrollo de la propiedad E. Programas de Asistencia a la Energía F. Programas de Asistencia a la Energía y al Comercio</p>
<p>II. Poblaciones Especiales</p> <p>Se recibirán las necesidades en las poblaciones especiales de las siguientes poblaciones:</p>	<p>A. Embarcadero B. Embarcadero en Estado de San Felipe C. Mejoramiento Urbano D. Desarrollo de la propiedad E. Programas de Asistencia a la Energía F. Programas de Asistencia a la Energía y al Comercio</p>
<p>A. Embarcadero B. Embarcadero en Estado de San Felipe C. Mejoramiento Urbano D. Desarrollo de la propiedad E. Programas de Asistencia a la Energía F. Programas de Asistencia a la Energía y al Comercio</p>	<p>A. Embarcadero B. Embarcadero en Estado de San Felipe C. Mejoramiento Urbano D. Desarrollo de la propiedad E. Programas de Asistencia a la Energía F. Programas de Asistencia a la Energía y al Comercio</p>
<p>A. Embarcadero B. Embarcadero en Estado de San Felipe C. Mejoramiento Urbano D. Desarrollo de la propiedad E. Programas de Asistencia a la Energía F. Programas de Asistencia a la Energía y al Comercio</p>	<p>A. Embarcadero B. Embarcadero en Estado de San Felipe C. Mejoramiento Urbano D. Desarrollo de la propiedad E. Programas de Asistencia a la Energía F. Programas de Asistencia a la Energía y al Comercio</p>
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Las propuestas y peticiones de la comunidad deben dirigirse al grupo de personas que se han designado para recibir las propuestas y peticiones. Deben presentarse las propuestas y peticiones en la oficina de la Oficina de Planificación y Desarrollo Comunal, Calle Ponce, Edificio José Martí, Caguas, Puerto Rico, el día 18 de febrero de 2020, a las 2:00 p.m.

Se requiere entregar dos copias de cada propuesta y/o petición, una para el grupo de personas que se han designado para recibir las propuestas y peticiones, y otra para el grupo de personas que se han designado para recibir las propuestas y peticiones. La fecha límite para presentar las propuestas y peticiones es el 18 de febrero de 2020, a las 2:00 p.m.

En Caguas, Puerto Rico, a 20 de noviembre de 2019.

William E. Miranda Torres
ALCALDE

FORMULARIO 307 - CAGUAS, PUERTO RICO 00725-2007 TEL: (787) 744-8882 EXT: 2200 FAX: (787) 744-8289

**OFICINA DE PLANIFICACION
UNIDAD DE PLANIFICACION Y DESARROLLO COMUNAL
REGISTRO DE ASISTENCIA
AUDIENCIA PUBLICA
PLAN CONSOLIDADO 2020-2024
PLAN DE ACCION 2020-2021**

NOMBRE	DIRECCION (Asociación, Institución Departamento Municipal o Estatal u Otro que represente)	NUM. TELEFONO	E-MAIL	DEPONDRA MARQUE CON X	SI	NO
1. Maggueli Maria	MSSS DUC ave Roosevelt #12-	758-7700 cel 627-4105	Maria.Maria@MSSS.pr			X
2. Carmel M. Diaz Borja	Planificac	787-744-8833 X 2500	C.diaz@casaguaros.pr			X
3. Dagmar Lirio	" "	787-744-8833 X 2500	dlirio@casaguaros.pr			X
4. Ivan Urearte	Guara Bi Borinquen CASUAL continuo de Ciudad	787-449-0410	imorale@guacbi.org			
5. Ivette Sse Sussandra	CAC-503	87-459-5423	imussens@casaguaros.pr			X
6. Raquel Hernandez	Servicios al Ciudadano	787-744-8833	rhernandez@casaguaros.pr	X		
7. Lina Leticia Ramirez	Desarrollo Economico	787-653-8833 X2922	lramirez@casaguaros.pr		X	
8. Doris A. Diaz	Vivienda	" "	ddiaz@casaguaros.pr		X	

NOMBRE	DIRECCION (Asociación, Institución Departamento Municipal o Estatal u Otro que represente)	NUM. TELEFONO	E-MAIL	DEPENDENCIA	
				MARQUE CON X	SI NO
10 <i>Jacqueline J. Botas</i>	<i>Vivienda</i>	<i>"</i>	<i>Jacqueline.Botas@agui</i>		<i>X</i>
11 <i>Jorge Aguila</i>	<i>Vivienda</i>	<i>"</i>	<i>Jorge.aguila@agui</i>		<i>X</i>
12 <i>Carmin D. Flores</i>	<i>Asoc. Comunitaria</i>	<i>---</i>	<i>---</i>		<i>X</i>
13 <i>Ramón Guadalupe</i>	<i>Residente de Villa</i>	<i>787-379-463</i>	<i>ramonguadalupe@agui</i>		<i>X</i>
14 <i>Tennifer Z. Glaz</i>	<i>CIMATEC</i>		<i>jglaz@agui</i>		<i>X</i>
15 <i>Elena Jellon Benitez</i>	<i>CIMATEC</i>	<i>(787) 961-7190</i>	<i>ejellon@agui</i>		<i>X</i>
16 <i>Vanessa Suarez</i>	<i>Municipio Aguas</i>	<i>787 653-8833</i>	<i>VSU2020@agui</i>		<i>X</i>
17 <i>Angie Flores Dept. Ser. Ciudadano</i>	<i>Corporación</i>	<i>787-392-7076</i>	<i>agui@agui</i>		
18 <i>Madison Roby</i>	<i>Corporación</i>	<i>787-745-4605</i>	<i>madison@agui</i>	<i>X</i>	
19 <i>Edgar Aguila</i>	<i>UAGM</i>	<i>787-513-1800</i>	<i>edgar@agui</i>		<i>X</i>
20 <i>Alberto J. Diaz</i>	<i>UAGM</i>	<i>787-376-7225</i>	<i>alberto@agui</i>		<i>X</i>
21 <i>Yolanda Peña</i>	<i>UAGM</i>	<i>787 633-3585</i>	<i>yolanda@agui</i>		
22 <i>Lisette Diaz</i>	<i>Planificación</i>	<i>787-231-1896</i>	<i>lisette@agui</i>		
23 <i>Patricia E. Linares</i>	<i>Planificación</i>	<i>787-653-8833</i>	<i>patricia@agui</i>		<i>X</i>

NOMBRE	DIRECCION (Asociación, Institución Departamento Municipal o Estatal u Otro que represente)	NUM. TELEFONO	E-MAIL	DEPONDRA MARQUE CON X	SI	NO
24 Carlos Mirasol	Promoción	(983) 428-162-9	Carosmirasol@gmail.com			X
25						
26						
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28 de enero de 2020

Hon. Rolando Ortiz Velázquez
Alcalde
Gobierno Municipal de Cayey
PO Box 371330
Cayey, Puerto Rico 00737-1330

Honorable alcalde Ortiz-Velázquez:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de planificación e identificación de necesidades, estamos solicitando a los Municipios contiguos, que identifiquen las estrategias de desarrollo en las áreas geográficas que colindan con el Municipio. Además, se requiere identificar toda necesidad de residentes de su Municipio que debido a la colindancia geográfica de nuestros Municipios reciban servicios en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica zdiaz@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar mayor información, no dude en comunicarse con el Plan. Zaid Díaz Isaac, Director de la Oficina de Planificación al (787)653-8833, ext. 2500-2501 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


William E. Miranda Torres
Alcalde

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Hon. Javier Carrasquillo
Alcalde
Gobierno Municipal de Cidra
PO Box 729
Cidra, Puerto Rico 00739-0729

Honorable alcalde Carrasquillo:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
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La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica zdiaz@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar mayor información, no dude en comunicarse con el Plan, Zaid Diaz Isaac, Director de la Oficina de Planificación al (787)653-8833, ext. 2500-2501 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


William E. Miranda-Torres
Alcalde

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Hon. José R. Román Abreu
Alcalde
Gobierno Municipal de San Lorenzo
PO Box 1289
San Lorenzo, Puerto Rico 00754-1289

Honorable alcalde Román-Abreu:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

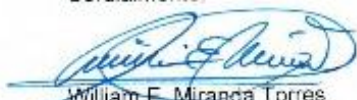
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de planificación e identificación de necesidades, estamos solicitando a los Municipios contiguos, que identifiquen las estrategias de desarrollo en las áreas geográficas que colindan con el Municipio. Además, se requiere identificar toda necesidad de residentes de su Municipio que debido a la colindancia geográfica de nuestros Municipios reciban servicios en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica zdiaz@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar mayor información, no dude en comunicarse con el Plan. Zaid Díaz Isaac, Director de la Oficina de Planificación al (787)653-8833, ext. 2500-2501 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


William E. Miranda Torres
Alcalde

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES - ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. William Rodriguez
Administrador
Administración de Vivienda Pública
PO Box 363188
Hato Rey, PR 00936-3188

Estimado señor Rodriguez:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con las Agencias de Vivienda Pública sobre los proyectos de vivienda pública para Caguas incluidos en el Comprehensive Grant Program de la Agencia, así como las Estrategias de Identificación y Mitigación de Pintura de Plomo en las unidades de vivienda pública ubicadas en Caguas. Además, solicitamos nos identifique si su Agencia tiene lotes de terrenos en la jurisdicción de Caguas y qué planes de uso tiene para los mismos.

Es por ello, que solicitamos nos provea toda información disponible sobre los aspectos descritos de los proyectos de vivienda pública en Caguas. La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisotte Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-853-8833, extension 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES - ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. Eddie A. García Fuentes
Secretario Interino
Administración de Familia y Niños
PO Box 11398
San Juan, PR 00910

Estimado señor García-Fuentes::

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre programas de servicios sociales, educativos y preventivos, la descripción y la disponibilidad de estos servicios para las personas de ingresos bajos y moderados del Municipio.

Es por ello que solicitamos nos provea toda información sobre los servicios y datos estadísticos de los programas de servicios sociales, educativos y preventivos disponibles en el Municipio Autónomo de Caguas. La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

Agradecemos grandemente su atención sobre este asunto. De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Lda. Stephanie García Vidal
Administradora
Administración para el Sustento de Menores (ASUME)
PO Box 15091
San Juan PR 00902

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

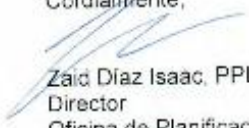
Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con la Agencia que administra los programas de sustento para menores y personas de edad avanzada, la descripción y disponibilidad de servicios para las personas de ingresos bajos y moderados del Municipio y las necesidades que presentan los grupos descritos.

Solicitamos nos provea toda información y datos estadísticos sobre los programas de sustento que su Agencia hace disponible en el Municipio de Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sra. Rosita Alicea Rodríguez
Presidenta
Asociación de Arrendadores
#558 Calle Juan J. Jiménez
San Juan, PR 00918

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

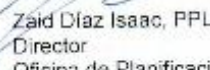
Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre el mercado de alquiler de viviendas sobre las condiciones y características del mercado de alquiler en el Municipio, con mayor énfasis al segmento de viviendas de interés social. La consulta se concentra en proveernos la siguiente información:

- las condiciones y características del mercado alquiler en el Municipio,
- la disponibilidad de unidades de vivienda actual en el referido mercado, y
- la proyección de desarrollo de nuevos proyectos dentro del Municipio Autónomo de Caguas

Es por ello que solicitamos nos provea toda información disponible sobre el mercado de alquiler en Caguas. De ser posible, la información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

Agradecemos grandemente su atención sobre este asunto. De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDligno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. Ramón Flores
Vicepresidente Regional
AT&T Puerto Rico and U.S. V.I.
996 calle San Roberto
Rio Piedras, Puerto Rico 00926-2735

Estimado señor Flores:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas de servicios de acceso a la internet, incluyendo la descripción de la necesidad de infraestructura existente en nuestra jurisdicción municipal para continuar expandiendo la red de servicios y ampliar el área de cobertura en nuestro territorio municipal.

Solicitamos nos provea toda información disponible sobre los siguientes elementos:

- Descripción de los servicios de internet que su compañía ofrece dentro del territorio municipal,
- Descripción de la necesidad de infraestructura que su compañía ha identificado en Caguas,
- Recomendaciones para mejorar y ampliar la infraestructura de telecomunicación necesaria para ofrecer servicios de acceso a internet; e
- Identificación de que barrios o comunidades considera están siendo sub-atendidos por falta de infraestructura de comunicación para acceder a la internet.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM F. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,



Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



25 de enero de 2020

Agro. Juan Luis Rodríguez Reyes
Director Ejecutivo
Autoridad de Tierras
Box 9745
San Juan, PR00908-9745

Estimado señor Rodríguez Reyes:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas y estrategias relacionadas a Planes de Emergencias y Resiliencia dirigidos a atender y mitigar el efecto de situaciones creadas por la ocurrencia de desastres naturales o desastres ocasionadas por la intervención humana.

Es por ello que solicitamos nos provea toda información disponible sobre los siguientes elementos:

- Copia del Plan de Manejo del Recursos de la Tierra que la Agencia tiene en función para Puerto Rico, incluyendo el Municipio de Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM F. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,



Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



28 de enero de 2020

Sr. Silvio López
Primer Vice-Presidente Popular Mortgage
Banco Popular de Puerto Rico
1901 Ave. Jesús T. Piñero
Suite 610
San Juan, PR 00931

Estimado señor López:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con instituciones de banca hipotecaria sobre las condiciones y características del mercado hipotecario en el Municipio, con mayor énfasis al segmento de viviendas de interés social. La consulta se concentra en proveernos información sobre los siguientes aspectos del mercado hipotecario de Caguas, especialmente sobre el mercado correspondiente a las familias de ingresos bajos y moderados:

- las condiciones y características del mercado hipotecario de Caguas incluyendo el mercado de alquiler y venta de propiedades,
- la disponibilidad de unidades de vivienda actual en ambos renglones,
- la proyección de desarrollo de nuevos proyectos dentro de los límites del Municipio, y
- listado de las propiedades reposadas por el Banco en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. Fredy Molfino
Presidente & CEO
Banco Santander de Puerto Rico
PO Box 362589
San Juan, PR 00936-2589

Estimado señor Molfino:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con instituciones de banca hipotecaria sobre las condiciones y características del mercado hipotecario en el Municipio, con mayor énfasis al segmento de viviendas de interés social. La consulta se concentra en proveernos información sobre los siguientes aspectos del mercado hipotecario de Caguas, especialmente sobre el mercado correspondiente a las familias de ingresos bajos y moderados:

- las condiciones y características del mercado hipotecario de Caguas, incluyendo el mercado de alquiler y venta de propiedades,
- la disponibilidad de unidades de vivienda actual en ambos renglones,
- la proyección de desarrollo de nuevos proyectos dentro de los límites del Municipio, y
- Lista de propiedades reposesidas por el Banco en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.




OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



25 de enero de 2020

Sr. Enrique Ortiz de Montellano
Presidente
Claro de Puerto Rico
PO Box 360998
San Juan PR 00936-0998

Estimado señor Ortiz:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020-2024
PLAN DE ACCIÓN 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas de servicios de acceso a la internet, incluyendo la descripción de la necesidad de infraestructura existente en nuestra jurisdicción municipal para continuar expandiendo la red de servicios y ampliar el área de cobertura en nuestro territorio municipal.

Es por ello que solicitamos nos provea toda información disponible sobre los siguientes elementos:

- Descripción de los servicios de internet que su compañía ofrece dentro del territorio municipal;
- Descripción de la necesidad de infraestructura que su compañía ha identificado en Caguas.
- Recomendaciones para mejorar y ampliar la infraestructura de telecomunicación necesaria para ofrecer servicios de acceso a internet; e
- Identificación de que barrios o comunidades considera están siendo sub-atendidos por falta de infraestructura de comunicación para acceder a la internet.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,



Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



28 de enero de 2020

Sra. Ivelisse Mussendeu
Directora Ejecutiva
Coalición de Personas Sin Hogar de Puerto Rico (PR-503)
Municipio de Caguas
PO Box 907
Caguas, PR 00726-0907

Estimada señora Mussendeu:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCIÓN 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

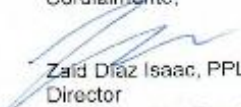
Como parte del proceso de planificación descrito, la reglamentación federal requiere que se consulte con las Coaliciones de Cuidados Continuos a Personas sin Hogar para identificar los siguientes aspectos:

- Actividades de servicios elegibles bajo el Programa ESG para el área geográfica servida y la cantidad de fondos asignadas a las mismas;
- La política pública institucional de servicios aplicables a las personas sin hogar;
- Los niveles de desempeño aplicables a las actividades disponibles; y
- Los procesos de evaluación aplicables a los servicios disponibles.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



25 de enero de 2020

Sr. Gabriel Corchado Méndez
Defensor Interino
Defensoría de las Personas con Impedimentos
PO Box 41309
San Juan, PR 00940-1309

Estimada señora Corchado:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

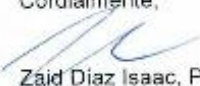
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con las Agencias Públicas responsables de proveer servicios a la población de personas con impedimentos o discapacidades o velar por el bienestar de las mismas, especialmente a las de ingresos bajos o moderados del Municipio. La consulta se concentra en proveernos información sobre la descripción y disponibilidad de servicios para las personas impedidas de ingresos bajos y moderados del Municipio, así como las necesidades que presentan los segmentos poblacionales servidos y las proyecciones de servicios a los mismos.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. Eddie García Fuentes
Secretario Interino
Departamento de la Familia
PO Box 11398
San Juan, PR 00910-1398

Estimado señor García-Fuentes:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con agencias públicas que provean servicios para atender las necesidades de poblaciones con necesidades especiales. La consulta va dirigida a identificar las diferentes necesidades de servicios y los programas disponibles para atender a las siguientes poblaciones:

- Mujeres Maltratadas
- Niños Maltratados
- Deambulantes
- Pacientes VIH/SIDA
- Envejecientes
- Personas con Impedimentos
- Adictos a Drogas y Alcohol

Además, solicitamos nos provea toda información correspondiente a incidencias de pinturas de plomo en la población infantil de Caguas, así como una descripción de la política de dar de alta a participantes del Programa de Hogares Sustitutos y/o bajo la custodia del Departamento sin causar un episodio de deambulancia a los mismos.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,



Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



25 de enero de 2020

Dr. Rafael Rodríguez Mercado
Secretario
Departamento de Salud
P.O. Box 70184
Rio Piedras, PR 00936

Estimado doctor Rodríguez-Mercado:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con la Agencia Pública que prestan servicios de salud a las poblaciones de ingresos bajos o moderados de Caguas.

En cumplimiento con la reglamentación federal le solicitamos nos provea información relacionada a los siguientes aspectos:

- Necesidades de salud identificadas para las siguientes poblaciones, así como un inventario de las facilidades físicas utilizadas para prestarles servicio:
 - Mujeres Maltratadas
 - Niños Maltratados
 - Deambulantes
 - Pacientes VIH/SIDA
 - Envejecientes
 - Personas con Impedimentos
 - Adictos a Drogas y Alcohol
 - Personas de ingresos bajos
- Casos de envenenamiento por plomo reportados para nuestra jurisdicción, incluyendo casos de población infantil reportados;
- Descripción de política de dar de alta a pacientes sin causar un episodio de deambulancia a los mismos



OFICINA DE PLANIFICACIÓN


WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



28 de enero de 2020

Lda. Briseida Torres Reyes
Secretaria
Departamento del Trabajo y Recursos Humanos
P.O Box 195540
San Juan, PR 00919-5540

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:


- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con agencias públicas que provean servicios de oportunidades de empleos para atender las necesidades de poblaciones de ingresos bajos y moderados, personas sin hogar y poblaciones con necesidades especiales en el Municipio Autónomo de Caguas. La consulta va dirigida a identificar los diferentes programas de empleos disponibles para atender a las poblaciones de ingresos bajos y moderados de Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Hon. Manuel Laboy Rivera
Secretario
Departamento de Desarrollo Económico y Comercio
Programa de Desarrollo de la Juventud
PO Box 362350
San Juan, PR 00936-2350

Estimado secretario Laboy-Rivera:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:


- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con agencias públicas que provean servicios al segmento poblacional de jóvenes, en especial los de ingresos bajos o moderados del Municipio. La consulta se concentra en proveernos información sobre la descripción y disponibilidad de servicios para la población de jóvenes de ingresos bajos y moderados del Municipio, las necesidades que presentan los segmentos poblacionales servidos y las proyecciones de servicios a los mismos.

De ser posible, la información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Diaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Dr. Eligio Hernández Pérez
Secretario
Departamento de Educación
P. O. BOX 190759
San Juan, Puerto Rico 00919-0759

Estimado secretario Hernández-Pérez:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con agencias públicas que provean servicios educativos para atender las necesidades de poblaciones de ingresos bajos y moderados, personas sin hogar y poblaciones con necesidades especiales en el Municipio de Guayama. La consulta va dirigida a identificar los diferentes programas servicios educativos que su Agencia hace disponible para atender a las poblaciones de ingresos bajos y moderados de Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Ing. Dennis G. González Ramos
Secretario Interino
Departamento de la Vivienda
PO Box 21365
San Juan, PR 00926-1365

Estimado ingeniero González-Ramos:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

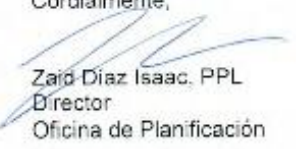
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas de vivienda subsidiada, entiéndase proyectos de alquiler o proyectos de venta, en construcción o en proceso de planificación, dentro de nuestro territorio Municipal.

Es por ello, que solicitamos nos provea toda la información disponible sobre proyectos de vivienda subsidiados en planes o en desarrollo en el Municipio Autónomo de Caguas. De ser posible, la información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

Agradecemos grandemente su atención sobre este asunto. De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extension 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



January 25, 2020

Mr. Jesús Cuartas
Puerto Rico and Caribbean Director
Federal Emergency Management Agency (FEMA)
FEMA Region 2, Caribbean Area Office
PO Box 70105, San Juan, PR 00936-8105

**REQUEST OF INFORMATION AUTONOMOUS MUNICIPALITY OF CAGUAS
HOUSING AND COMMUNITY DEVELOPMENT CONSOLIDATED PLAN 2020- 2024
ACTION PLAN 2020-2021**

Dear Mr. Cuartas:

The Autonomous Municipality of Caguas has begun the planning and preparation phases of the Community Development Consolidated Plan 2020-2024 and the Annual Plan for the period covered from 2020 to 2021. This plan includes the housing, community and economic development strategies that the Municipality intends to undertake during the covered period under the following programs:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

As part of the process of preparing the Consolidated Plan and the Annual Plan, Section 24.91.100 CFR of the Federal Regulation requires the consultation with Emergency Management Entities regarding initiatives and strategies related to Emergency and Resilience Plans aimed at addressing and mitigating the effect of situations created by the occurrence of natural disasters or man related disasters events.

In order to comply with the described federal regulation, we request the available information about the following elements:

- Copy of the Emergency and / or Resilience Plan that the Agency that you represent has developed and that includes the Municipality of Caguas within the Service Delivery Area;
- Description of Protocols of Intervention in emergency situations related to natural disasters or those originated by human intervention, applicable to the Municipality of Caguas local territory;
- Recommendations for infrastructure projects or public facilities that could better assist or minimize the impact of natural or man-made disasters in the municipal territory of Caguas.



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



The information requested can be delivered to Office 301, located on the Third Level of the Municipal Government Center. You can also send it to the to the following electronic address planificacion@caguas.gov.pr, on or before Friday, February 21, 2020.

If you need more information, feel free to contact Mrs. Lisette Díaz Vázquez, Acting Supervisor of the Community Planning and Development Unit at (787)653-8833, extension 2500 or through the electronic address previously provided.

Sincerely,


Zaid Díaz Isaac, PPL
Director
Planning Office

ZDI/gno



28 de enero de 2020

Sr. Marcos Molina
Gerente Programa HOPWA
Municipio de San Juan
PO Box 70184
San Juan, PR 00396-8184

Estimado señor Molina:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

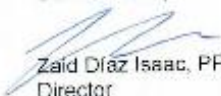
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas generales para desarrollar una estrategia regional para atender las necesidades de las personas que padecen de VIH/SIDA y sus familias. La consulta va dirigida a identificar las necesidades de vivienda y servicios de apoyo que la referida población presenta cuando solicitan servicios del Programa HOPWA.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • AL CALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sra. Jackelina Rodríguez Mont
Directora Ejecutiva
Instituto Socio-Económico Comunitario, Inc. (INSEC)
269 Ave. Ponce de León
Hato Rey, PR 00917

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

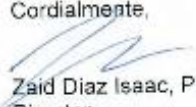
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre programas de servicios para las poblaciones de ingresos bajos y moderados de Caguas, especialmente para deambulantes y personas de edad avanzada, las necesidades que presentan las poblaciones servidas y las proyecciones de servicios a las mismas dentro de nuestro territorio Municipal.

Es por ello que solicitamos nos provea toda información y datos estadísticos disponibles sobre los servicios que su Agencia presta o hace disponibles en el Municipio de Caguas. La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Diaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES - ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sra. María del Carmen Gordillo Pérez
Presidente
Junta de Planificación
Apartado 41119
Santurce P.R. 00940-1119

Estimada señora Gordillo-Pérez:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24.91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas y estrategias relacionadas a Planes de Emergencias y Resiliencia dirigidos a atender y mitigar el efecto de situaciones creadas por la ocurrencia de desastres naturales o desastres ocasionada por la intervención humana.

Es por ello que solicitamos nos provea toda información disponible sobre los siguientes elementos:

- Copia del Plan de Uso de Terrenos que la Agencia tiene en función para Puerto Rico, incluyendo el Municipio Autónomo de Caguas.
- Copia de los Mapas de Zonas Inundables más recientes aprobados para Puerto Rico, incluyendo al Municipio Autónomo de Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. Naji Khoury
Presidente
Liberty Puerto Rico
PO Box 719
Luquillo, P.R. 00773-0719

Estimado señor Khoury:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020-2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas de servicios de acceso a la internet, incluyendo la descripción de la necesidad de infraestructura existente en nuestra jurisdicción municipal para continuar expandiendo la red de servicios y ampliar el área de cobertura en nuestro territorio municipal.

Es por ello que solicitamos nos provea toda información disponible sobre los siguientes elementos:

- Descripción de los servicios de internet que su compañía ofrece dentro del territorio municipal,
- Descripción de la necesidad de infraestructura que su compañía ha identificado en Caguas,
- Recomendaciones para mejorar y ampliar la infraestructura de telecomunicación necesaria para ofrecer servicios de acceso a internet; e
- Identificación de que barrios o comunidades considera están siendo sub-atendidos por falta de infraestructura de comunicación para acceder a la internet.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM F. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



25 de enero de 2020

Sr. Miguel L. Neris-Rodríguez, P.h.D.
Director
Oficina Municipal de Manejo de Emergencias y
Administración de Desastres
Gobierno Municipal
PO Box 907
Caguas, PR 00726-0907

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas y estrategias relacionadas a Planes de Emergencias y Resiliencia dirigidos a atender y mitigar el efecto de situaciones creadas por la ocurrencia de desastres naturales o desastres ocasionadas por la intervención humana.

Solicitamos nos provea toda información disponible sobre los siguientes elementos:

- Copia del Plan de Emergencia y/o de Resiliencia que el Municipio ha desarrollado para atender situaciones de emergencias ocurridos dentro del territorio municipal;
- Copia del Plan de Mitigación Multi-Riesgo que el Municipio ha desarrollado para atender situaciones de emergencias ocurridos dentro del territorio municipal;
- Recomendaciones de proyectos de infraestructura o facilidades públicas que ayuden a atender mejor o minimizar el impacto de desastres naturales o causados por el hombre en el municipio de Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM F. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



28 de enero de 2020

Sra. Dimas Rodriguez
Presidenta
Mortgage Bankers Association
PO Box 192097
San Juan, PR 00919-2097

Estimada señora Rodriguez:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

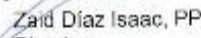
Como parte del proceso de planificación descrito, la reglamentación federal requiere que se consulte con instituciones de banca hipotecaria sobre las condiciones y características del mercado hipotecario en el Municipio, con mayor énfasis al segmento de viviendas de interés social. Específicamente, la consulta se concentra en los siguientes elementos:

- las condiciones y características del mercado hipotecario del Municipio, incluyendo el mercado de alquiler y venta de propiedades,
- la disponibilidad de unidades de vivienda actual en ambos renglones, y
- la proyección de desarrollo de nuevos proyectos dentro de los límites jurisdiccionales de Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extension 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Hon. Javier García Pérez
Alcalde
Gobierno Municipal de Aguas Buenas
PO Box 128
Aguas Buenas, Puerto Rico 00703-0128

Honorable alcalde García-Pérez:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de planificación e identificación de necesidades, estamos solicitando a los Municipios contiguos, que identifiquen las estrategias de desarrollo en las áreas geográficas que colindan con el Municipio. Además, se requiere identificar toda necesidad de residentes de su Municipio que debido a la colindancia geográfica de nuestros Municipios reciban servicios en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica zdiaz@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar mayor información, no dude en comunicarse con el Plan. Zaid Díaz Isaac, Director de la Oficina de Planificación al (787)653-8833, ext. 2500-2501 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


William E. Miranda Torres
Alcalde

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES, ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Hon. Carmen Yulín Cruz Soto
Alcaldesa
Gobierno Municipal de San Juan
PO Box 70179
San Juan, Puerto Rico 00936-8176

Honorable alcaldesa Cruz-Soto:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCIÓN 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de planificación e identificación de necesidades, estamos solicitando a los Municipios contiguos, que identifiquen las estrategias de desarrollo en las áreas geográficas que colindan con el Municipio. Además, se requiere identificar toda necesidad de residentes de su Municipio que debido a la colindancia geográfica de nuestros Municipios reciban servicios en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica zdiaz@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar mayor información, no dude en comunicarse con el Plan. Zaid Díaz Isaac, Director de la Oficina de Planificación al (787)653-8833, ext. 2500-2501 o a través de la dirección electrónica anteriormente provista.

Cordialmente


William E. Miranda Torres
Alcalde

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Lcdo. Guillermo Torruella Farinacci
Comisionado
Negociado del Cuerpo de Emergencias Médicas de Puerto Rico
PO Box 2161
San Juan, PR 00922-2161

Estimado licenciado Torruella-Farinacci:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

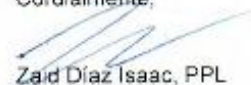
Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con agencias públicas que provean servicios de emergencias médicas a familias de ingresos bajos o moderados en Caguas, sobre lo siguiente:

- la descripción y disponibilidad de servicios.
- las necesidades que presentan las poblaciones de ingresos bajos en el Municipio,
- las proyecciones de servicios a las mismas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. Ottmar J. Chavez Piñeiro
Director Ejecutivo
Oficina Central de Recuperación, Reconstrucción y Resiliencia
P.O. Box 195014
San Juan, PR 00918-5014

Estimado señor Chávez Piñeiro:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de planificación e identificación de necesidades, el FR 81 90997 requiere que se consulte con aquellas agencias que atiendan el tema de la resiliencia es por eso que estamos solicitando a la Oficina Central de Recuperación, Reconstrucción y Resiliencia, mejor conocido como COR³, identifique qué proyectos están siendo evaluados por la agencia para Asistencia Pública (PA) en todas las categorías permanentes, C a G, para el territorio municipal de Caguas. Les solicitamos que la información provista sea dividida por cada uno de los sectores incluidos en el Plan de Recuperación.

De ser posible, la información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



Agradecemos grandemente su atención sobre este asunto. De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



28 de enero de 2020

Sr. Jesús Vélez Vargas
Director Ejecutivo
Oficina para el Desarrollo Socioeconómico y
Comunitario de Puerto Rico (ODSEC)
1208 Ave. Franklin D. Roosevelt
San Juan, PR 00920

Estimado señor Vélez-Vargas:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con agencias públicas responsables de promover actividades de desarrollo comunitario y urbano que impacten la calidad de vida de las familias de ingresos bajos y moderados en el Municipio. La consulta se concentra en proveernos información sobre lo siguiente:

- la descripción de programas disponibles de desarrollo urbano y comunitario en nuestra jurisdicción municipal y el impacto en las familias de ingresos bajos y moderados;
- descripción de proyectos en alguna etapa de concepto o planificación para ser desarrollado en nuestro Municipio, incluyendo el área geográfica, y
- descripción de toda estrategia de servicio público que su Agencia tenga en agenda para ser desarrollada en Caguas y que beneficien las familias de ingresos bajos y moderados del Municipio.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA JORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,



Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



25 de enero de 2020

Lcda. Lersy G. Boria Vizcarrondo
Procuradora - Interina
Oficina de la Procuradora de las Mujeres
PO Box 11382
Fernández Juncos Station
San Juan, PR 00910-1382

Estimada licenciada Boria-Vizcarrondo:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

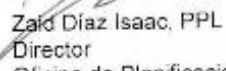
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con las Agencias Públicas responsables de proveer servicios a la población de mujeres o velar por el bienestar de las mismas, especialmente a las de ingresos bajos o moderados del Municipio. La consulta se concentra en proveer información sobre la descripción y disponibilidad de servicios para las mujeres de ingresos bajos y moderados del Municipio, así como las necesidades que presentan los segmentos poblacionales servidos y las proyecciones de servicios a los mismos.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extension 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM F. MIRANDA TORRES • AL CALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



25 de enero de 2020

Dra. Carmen Delia Sánchez Salgado
Procuradora
Oficina del Procurador de las Personas de Edad Avanzada
P.O. Box 191179
San Juan, PR 00919-1179

Doctora Sánchez:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

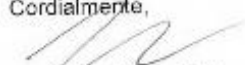
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con las Agencias Públicas responsables de proveer servicios a la población envejeciente o velar por el bienestar de los mismos, especialmente a los de ingresos bajos o moderados del Municipio. La consulta se concentra en proveer información sobre la descripción y disponibilidad de servicios para los envejecientes de ingresos bajos y moderados del Municipio, así como las necesidades que presentan los segmentos poblacionales servidos y las proyecciones de servicios a los mismos.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM F. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



28 de enero de 2020

Sr. Jim Meek
Presidente Junta de Directores
Scotiabank Puerto Rico
Ave. Ponce de León 273
Plaza Scotiabank
San Juan, PR

Estimado señor Meek:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR requiere que se realicen consultas con instituciones de banca hipotecaria sobre las condiciones y características del mercado hipotecario en el Municipio, con mayor énfasis al segmento de viviendas de interés social. La consulta se concentra en proveernos información sobre los siguientes aspectos del mercado hipotecario de Caguas, especialmente sobre el mercado correspondiente a las familias de ingresos bajos y moderados:

- las condiciones y características del mercado hipotecario de Caguas, incluyendo el mercado de alquiler y venta de propiedades,
- la disponibilidad de unidades de vivienda actual en ambos renglones,
- la proyección de desarrollo de nuevos proyectos dentro de los límites del municipio, y
- el listado de propiedades reposesidas por el Banco en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.




OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Diaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



25 de enero de 2020

Arq. Carlos Rubio Cancela
Director Ejecutivo
Oficina Estatal de Conservación Histórica
PO Box 9023935
San Juan, PR 00902-3935

Estimado arquitecto Rubio-Cancela:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020-2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

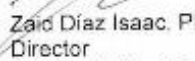
- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas con la Agencia Pública responsable de emitir opiniones sobre aspectos de conservación y preservación histórica sobre edificaciones en nuestra jurisdicción municipal. La consulta se concentra en proveernos información sobre la descripción y ubicación de propiedades inmuebles ubicadas en el Municipio que se encuentren en el Registro de Propiedades Históricas, así como si la Oficina que usted dirige tiene ante su consideración solicitud alguna de declarar histórica alguna propiedad ubicada en la jurisdicción municipal en un futuro inmediato o a mediano plazo.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la siguiente dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM F. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



25 de enero de 2020

Sr. Jorge Martel
Vicepresidente-Gerente General
T-Mobile Puerto Rico
100 San Patricio Ave.
Guaynabo, Puerto Rico 00969

Estimado señor Martel:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020-2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:

- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de preparar el Plan Consolidado y el Plan Anual, la Sección 24 91.100 CFR de la Reglamentación Federal requiere que se realicen consultas sobre iniciativas de servicios de acceso a la internet, incluyendo la descripción de la necesidad de infraestructura existente en nuestra jurisdicción municipal para continuar expandiendo la red de servicios y ampliar el área de cobertura en nuestro territorio municipal.

Es por ello que solicitamos nos provea toda información disponible sobre los siguientes elementos:

- Descripción de los servicios de internet que su compañía ofrece dentro del territorio municipal,
- Descripción de la necesidad de infraestructura que su compañía ha identificado en Caguas.
- Recomendaciones para mejorar y ampliar la infraestructura de telecomunicación necesaria para ofrecer servicios de acceso a la internet; e
- Identificación de que barrios o comunidades considera están siendo sub-atendidos por falta de infraestructura de comunicación para acceder a la internet.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica planificacion@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.




OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



De necesitar más información, puede comunicarse con la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal al 787-653-8833, extensión 2500 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


Zaid Díaz Isaac, PPL
Director
Oficina de Planificación

ZDI/gno



28 de enero de 2020

Hon. Rosachely Rivera Santana
Alcaldesa
Gobierno Municipal de Gurabo
PO Box 3020
Gurabo, Puerto Rico 00778-3020

Honorable alcaldesa Rivera Santana:

**SOLICITUD DE INFORMACIÓN – PLAN CONSOLIDADO 2020- 2024
PLAN DE ACCION 2020-2021**

El Municipio Autónomo de Caguas ha dado inicio al proceso de preparación del **Plan Consolidado 2020-2024 de Vivienda y Desarrollo Comunal** para el ciclo que comprende el **Año 2020-2021**. Este plan es requerido por el 24 CFR 91 y en el mismo se incluyen las estrategias de vivienda, desarrollo comunitario y económico que el Gobierno Municipal ha de promover bajo los siguientes programas:


- Community Development Block Grant (CDBG)
- HOME
- Emergency Solutions Grant (ESG)

Como parte del proceso de planificación e identificación de necesidades, estamos solicitando a los Municipios contiguos, que identifiquen las estrategias de desarrollo en las áreas geográficas que colindan con el Municipio. Además, se requiere identificar toda necesidad de residentes de su Municipio que debido a la colindancia geográfica de nuestros Municipios reciban servicios en Caguas.

La información solicitada podrá ser entregada en la Oficina 301, ubicada en el Tercer Nivel del Centro de Gobierno Municipal. También puede enviarla a la dirección electrónica zdiaz@caguas.gov.pr en o antes del viernes, 21 de febrero de 2020.

De necesitar mayor información, no dude en comunicarse con el Plan. Zaid Díaz Isaac, Director de la Oficina de Planificación al (787)653-8833, ext. 2500-2501 o a través de la dirección electrónica anteriormente provista.

Cordialmente,


William E. Miranda Torres
Alcalde

ZDI/gno



OFICINA DE PLANIFICACIÓN

WILLIAM E. MIRANDA TORRES • ALCALDE
MUNICIPIO AUTÓNOMO DE CAGUAS



Grantee Unique Appendices

ATTACHMENT 2- ADDITIONAL DOCUMENTATION

1. Evaluation of Past Performance

This evaluation details the outcomes achieved by the Municipality of Caguas during the first four (4) years of the Consolidated Plan. Since the 2015- 2020 Consolidated Plan is under implementation, the narratives included in this section detail the results of the 2015- 2018 program years.

Summary by program year:

2015- 2016

This is the annual report regarding progress made in PY 2015-2016, the first year of the Municipality of Caguas 2015-2019 Consolidated Plan of Housing and Community Development. The Plan set the goals and strategies to address community and economic development needs as well as affordable housing needs over the five-year planning period. As the reader will find the Municipality has made progress in meeting its 2015 goals and objectives and is moving forward the 5-year goals. The activities described in this document were undertaken using its three federal entitlement grant funds: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), and HOME Investment Partnerships Program (HOME). In addition, other funds were used to support the goals and to leverage the federal resources.

Affordable Housing

Under this category the Municipality assisted 1,484 households exceeding the proposed by 4%.

Homeless

Services to the homeless were provided in a combined effort between the Municipality and nonprofit organizations. During the PY the Municipality provided services to 410 individuals exceeding the proposed of 39.

Non-Housing Community Development

In this area the Municipality benefited 4,140 persons. For most of the proposed goals of this category the Municipality achieved its goals. All of the multiyear projects included in this category are proceeding as planned and will attain stated goals once they are completed and placed in service.

Planning and Administration

The Municipality continued with the planning and administration efforts for the CDBG, ESG and HOME programs.

During the program year, the major initiatives accomplished through the use of CDBG funds included deferred homeowner rehabilitation, Repavement of Municipal Roads, and public services (Homecare Assistance and Corporacion SANOS). HOME funds were utilized for down payment assistance, and the provision of assistance to the local CHDO. ESG funds were allocated to agencies that provided services to those who are homeless or at risk of becoming homeless. Some of the activities completed during this program year were funded with funds from prior year allocations. The Planning Office of the Municipality continuously works with partners and other municipal departments to assess progress, provide extensions where necessary, and reallocate unused funds where necessary. The Municipality continues to make progress on meeting our stated goals and objectives from the Action Plan and the Consolidated Plan.

2016- 2017

This is the annual report regarding progress made in PY 2016-2017, the second year of the Municipality of Caguas 2015-2019 Consolidated Plan of Housing and Community Development. The Plan set the goals and strategies to address community and economic development needs as well as affordable housing needs over the five-year planning period. As the reader will find the Municipality has made progress in meeting its 2015 goals and objectives and is moving forward the 5-year goals. The activities described in this document were undertaken using its three federal entitlement grant funds:

- Community Development Block Grant (CDBG);
- Emergency Solutions Grant (ESG);
- HOME Investment Partnerships Program (HOME).

In addition, other local and federal funds were used to support the goals and to leverage the federal resources. The following is a summary of the progress made by the Municipality to carry out the 5-year strategic Plan:

Economic Development

For economic development purposes, the Municipality allocated a total of \$65,000 of CDBG Program funds. During the program year the Municipality assisted 45 (23 low income) businesses that helped to support the local economy.

Housing

For affordable housing purposes, the Municipality allocated the following amount of resources in the PY 2016 Annual Action Plan: \$207,394 of CDBG Program funds for housing rehabilitation purposes, \$449,105 of HOME Programs funds for homebuyer purposes and \$8,186,166 of Section 8 Programs funding for tenant based rental assistance activities. The Municipality continued to provide funds to maintain and enhance the inventory of affordable housing. Various households were assisted with

the following activities: Rehabilitation (133 households), Down payment and Closing Cost Assistance (18 homeowners) and Tenant Based Rental Assistance (1,384).

Homeless

For homeless services, the Municipality allocated a total of \$150,294 of ESG Program funds.

Public Facilities and Improvement

Various communities citywide benefitted from the CPD Resources. For Non-Housing Community Development purposes, the Municipality allocated a total of \$119,000 of CDBG Program funds to undertaken public facilities improvements projects in low income communities. A total of 2,685 persons were provided with better public facilities or improvements at their communities.

Public Services

The Municipality allocated \$246,915 of CDBG Program funds for public services purposes. The CPD funds allocated provided funding for activities that served 1,250 individuals.

The general assessment of the results obtained through the undertaken of the planned activities is that the Municipality was able to further its Consolidated Plan agenda and was able to continue addressing the housing and community development needs of the low income population groups of Caguas.

2017- 2018

This is the annual report regarding progress made in PY 2017-2018, the third year of the Municipality of Caguas 2015-2019 Consolidated Plan of Housing and Community Development. The Plan set the goals and strategies to address community and economic development needs as well as affordable housing needs over the five-year planning period. As the reader will find the Municipality has made progress in meeting its 2017 goals and objectives and is moving forward the 5-year goals. The activities described in this document were undertaken using its three federal entitlement grant funds:

- Community Development Block Grant (CDBG);
- Emergency Solutions Grant (ESG);
- HOME Investment Partnerships Program (HOME).

In addition, other local and federal funds were used to support the goals and to leverage the federal

resources. The following is a summary of the progress made by the Municipality to carry out the 5-year strategic Plan:

Economic Development

For economic development purposes, the Municipality allocated a total of \$68,028 of CDBG Program funds with a total disbursement of \$31,236.50. During the program year the Municipality assisted 45 (23 low income) businesses that helped to support the local economy. In accordance with IDIS PR-23 the activity generated a total of 265 jobs (this figure can include previous years activities).

Housing

For affordable housing purposes, the Municipality allocated the following amount of resources in the PY 2017 Annual Action Plan: \$149,484 of CDBG Program funds for housing rehabilitation purposes, \$434,230 of HOME Programs funds for homebuyer purposes and \$8,221,855 of Section 8 Programs funding for tenant based rental assistance activities. The Municipality continued to provide funds to maintain and enhance the inventory of affordable housing. Various households were assisted with the following activities (From IDIS PR23): Rehabilitation (584 housing units), Down payment and Closing Cost Assistance (12 homeowners) and Tenant Based Rental Assistance (1,325).

Homeless

For homeless services, the Municipality allocated a total of \$148,194 of ESG Program funds. To support the Homeless the Municipality allocated CPD resources that helped to provide shelter to 125 individuals.

Public Facilities and Improvement

Various communities citywide benefitted from the CPD Resources. For Non-Housing Community Development purposes, the Municipality allocated a total of \$149,484 of CDBG Program funds to undertaken public facilities improvements projects in low income communities. A total of 93,051 persons were provided with better public facilities or improvements at their communities.

Public Services

The Municipality allocated \$237,912 of CDBG Program funds for public services purposes. The CPD funds allocated provided funding for activities that served 111 individuals with a total, including previous year activities, of 1,477.

The general assessment of the results obtained through the undertaken of the planned activities is that the Municipality was able to further its Consolidated Plan agenda and was able to continue addressing the housing and community development needs of the low income population groups of

Caguas.

2018- 2019

Planning Administration Activities

According to IDIS the Municipality committed the following resources for planning and administration activities:

- CDBG: \$347,917
- ESG: \$4,151,54

Economic Development

For economic development purposes, the Municipality allocated a total of \$60,000 of CDBG funds. The total disbursement during the program year (including previous year funds) totaled \$65,739.80. During the program year the Municipality provided technical assistance to 45 potential businesses. In accordance with IDIS PR-23 the economic development activities generated a total of 175 jobs (this figure can include previous years activities).

Housing

During PY 2018 the Municipality allocated a large amount of resources for affordable housing purposes. For example, a total of \$225,000 of CDBG funds were allocated for housing rehabilitation purposes, \$131,000 of HOME Programs funds for homebuyer and \$8,424,850 by the Section 8 program for tenant based rental assistance activities.

The Municipality continued to provide funds to maintain and enhance the inventory of affordable housing. Various households were assisted with the following activities (From IDIS PR23): Rehabilitation (584 housing units), Down payment and Closing Cost Assistance (10 homeowners) and Tenant Based Rental Assistance (1,325).

Homeless

For homeless activities the Municipality allocated \$231,761 of ESG Program funds. The ESG CAPER (SAGE-Q05a) disclosed that a total of 276 individuals were served by the Municipality of its ESG subrecipients.

Public Facilities and Improvement

Various communities citywide benefitted from the CPD Resources. For Non-Housing Community Development purposes, the Municipality allocated a total of \$149,484 of CDBG Program funds to undertake public facilities improvements projects in low income communities. A total of 93,051 persons were provided with better public facilities or improvements at their communities.

Public Services

The Municipality allocated \$237,912 of CDBG Program funds for public services purposes. The CPD funds allocated provided funding for activities that served 111 individuals with a total, including previous year activities, of 1,477.

The general assessment of the results obtained through the undertaken of the planned activities is that the Municipality was able to further its Consolidated Plan agenda and was able to continue addressing the housing and community development needs of the low income population groups of Caguas.

Status of Goals and Objectives 2015- 2018

The following table summarizes the status of the goals and objectives included in the 2015- 2020 Consolidated Plan:

Municipality of Caguas										
Summary of Past Performance										
2015- 2018										
Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Assistance to Community Housing Organizations	Affordable Housing	HOME: \$	Other	Other	1	2	200.00%			
Economic Development	Non-Housing Community Development	CDBG: \$	Jobs created/retained	Jobs	13	311	2,392.31 %			
Economic Development	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	0	95		45	45	100.00%
Emergency Shelter for the Homeless	Homeless	ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	1482	587	39.61%	18	210	1,166.67 %

Municipality of Caguas										
Summary of Past Performance										
2015- 2018										
Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Homeless Outreach and Services	Homeless	ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	817	1483	181.52%	142	233	164.08%
Planning and Administration	Planning and Administration	CDBG: \$ / HOME: \$ / ESG: \$	Other	Other	15	12	80.00%	3	3	100.00%
Promote & Support - Rehabilitation of Housing	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	362	893	246.69%	15	88	586.67%
Provision of Funds Housing Acquisition	Affordable Housing	CDBG: \$30000 / HOME: \$	Homeowner Housing Added	Household Housing Unit	12	12	100.00%	2	0	0.00%
Provision of Funds Housing Acquisition	Affordable Housing	CDBG: \$30000 / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	71	68	95.77%	25	10	40.00%
Provision of Rental Assistance for the Homeless	Homeless	ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	43	1429	3,323.26 %	19	43	226.32%
Public Facilities	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	22000	35555	161.61%			
Public Facilities	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Public Improvements	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	22000	69378	315.35%			

Municipality of Caguas										
Summary of Past Performance										
2015- 2018										
Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Public Improvements	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		2700	0	0.00%
Public Services	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2671	2972	111.27%	120	118	98.33%
Public Services	Non-Housing Community Development	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0				
Repayment of Section 108 Loan	Section 108	CDBG: \$	Other	Other	5	4	80.00%	1	1	100.00%
Tenant Based Rental Assistance	Affordable Housing	Section 8: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	1325	4097	309.21%	1325	1325	100.00%

2. Consultation

1	Agency/Group/Organization	PR Department of Family
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Homeless Services - Victims Child Welfare Agency Other government - State
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent to the Puerto Rico Department of Family to obtain information and statistics of children, elderly, homeless, battered and abused women and other special populations.
2	Agency/Group/Organization	PR Department of Health
	Agency/Group/Organization Type	Housing Services-Health Health Agency Other government - State

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information related to needs of the battered and abused women and children, the homeless, the chronic homeless, HIV/AIDS persons and families, the elderly, persons with disabilities, Drug and alcohol abusers and other low-income population. In addition, it was requested an inventory of the facilities where the services to these populations are provided. The number of lead-based paint poisoning cases reported. Long-term goals (2020-2024) and short-term goals (2020- 2021), Goals and objectives aimed at improving the quality in the provision of direct services, Needs identified in the city of Caguas, Number of people waiting care for the next five years with HIV, physical or mental disability, elderly and homeless. Estimates of population to be served in the area of Caguas for 2015-2016.
3	Agency/Group/Organization	PR Department of Housing
	Agency/Group/Organization Type	Housing Services - Housing Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Homelessness Strategy Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted	A letter was sent requesting information related to Goals and Objectives of the PR Department of

	<p>and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Housing 2020-2024 (Long term) and those of the Public Housing Administration for the period 2020-2021 (Short term). New Housing Units projected to be built during 2020- 2024 in the Municipality of Caguas, activities related to lead-based paint that impact families: a. Number of people who were informed and guided about the dangers of lead paint in 2019. b. Number of people who have filed complaints about the possibility that their homes are contaminated with lead-based paint in 2019. c. Number of residences that have been examined for the existence of this type of material in 2019. Activities related to the development of adequate and affordable housing (Fair Housing): a. the number of residents who were informed about their rights to Fair Housing. b. the number of people who have been attended by some kind of complaint related to possible discrimination, remove impediments related to affordable housing activities (Barriers to Affordable Housing) a. impediments to obtaining affordable housing in the area of Caguas. b. activities undertaken or proposed to remove these impediments., Public Housing Needs a. a summary of the requirements to Product Line public housing in the jurisdiction of Caguas, include the following: i. public housing ii. the number of public housing units iii. the physical condition of the units and if there is a need to revitalize, strategies to meet the needs of public housing a. a summary to Product Line strategies for Agency: i. Serving people with extremely low, low and moderate income residents in public housing complexes located within the jurisdiction of Caguas ii. Addressing the needs of revitalization and restoration within the jurisdiction of Caguas iii. Addressing the need to increase the number of affordable units when required by a Voluntary Compliance Agreement Section 504 iv. Encourage public housing residents to become more involved in administering the program and become homeowners.</p>
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4	Agency/Group/Organization	Puerto Rico Land Authority
	Agency/Group/Organization Type	Other government - State Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the plans the Authority has for emergency management and resiliency directed to attend and mitigate different situations created by a natural disaster, especially the Land Resource Management Plan.
5	Agency/Group/Organization	Department of Education
	Agency/Group/Organization Type	Services- Children Other government - State
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the different education program services that the Agency has available for Caguas citizens that are part of the low- and moderate-income families.
6	Agency/Group/Organization	Puerto Rico Public Housing Administration
	Agency/Group/Organization Type	PHA Services - Housing Other government - State

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on public housing projects in our municipality included in the Comprehensive Grant Program of the Agency, Description of Identification and Mitigation Strategies Lead Paint in public housing units located in our municipality. Projections use and programming of the Public Housing Administration has lots of land for which the Agency is available in our city, especially where Public Housing Projects previous existed. Profile of public housing population served in our city; and Profile of the population included in Agency Waiting Lists for projects in our municipality.
7	Agency/Group/Organization	Department of Work and Human Resources
	Agency/Group/Organization Type	Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the different employment and training program services that the Department has available for Caguas citizens that are part of the low- and moderate-income families.
8	Agency/Group/Organization	Women's Advocate Office
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services - Victims Other government - State

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the availability of services to the population of women of low and moderate income of Municipality; Description of the needs presented by the served population segments and projected services to them; and Population profile low and moderate income your agency serves within the limits of our City.
9	Agency/Group/Organization	Asociacion de Arrendadores de PR
	Agency/Group/Organization Type	Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the conditions and characteristics of the rental market in the municipality, The availability of current housing units in that market, and the projected development of new projects within the Municipality of Caguas.
10	Agency/Group/Organization	Banco Popular de Puerto Rico
	Agency/Group/Organization Type	Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the conditions and characteristics of the mortgage market of the Municipality, including the rental market and selling property, The availability of current housing units in both categories, The projected development of new projects within the limits of the municipality, and List and description of housing units repossessed by the Bank in the area of the municipality.

11	Agency/Group/Organization	Caguas Board of Realtors
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the conditions and characteristics of the real estate market for low or moderate income Caguas; the availability of existing housing units in that market, and the projection of market development of real estate for families of low or moderate in the Municipality.
12	Agency/Group/Organization	MORTGAGE BANKERS ASSOCIATION
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the conditions and characteristics of the mortgage market of the Municipality, including the rental market and selling property, The availability of current housing units in both categories, and The projected development of new projects within the jurisdictional limits of the municipality.
13	Agency/Group/Organization	Puerto Rico Planning Board
	Agency/Group/Organization Type	Other government - State Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Economic Development

		Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on needs of people with low and moderate incomes in our municipality; Description of the needs of people with special needs of this Municipality; Provision of statistical data related to the socio-economic characteristics of our city; Understanding the Impact of Land Use Plan of Puerto Rico on communities of low and moderate income of the municipality; and Description of regional development strategies that impact communities of low and moderate income of our city.
14	Agency/Group/Organization	Alliance Municipal Integrated Services
	Agency/Group/Organization Type	Services-Employment Other government - Local Regional organization
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the availability of services for the population of young low- and moderate-income Citizenship, Description of the needs presented by the youth population (Municipality); and Socioeconomic profile of young people in Caguas.
15	Agency/Group/Organization	Department of Economic Development and Commerce
	Agency/Group/Organization Type	Services-Employment Other government - State
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the availability of services for the population of young low- and moderate-income Citizenship, Description of the needs presented by the youth population (Municipality); and Socioeconomic Profile of young population (Municipality).
16	Agency/Group/Organization	Oficina del Procurador de Personas con Impedimentos
	Agency/Group/Organization Type	Services-Elderly Persons Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the availability of services for the persons with disabilities and the profile of the population served. In addition, information was requested on short and, needs identified in the disable population in Caguas, and population estimates for the 2020- 2024 period.
17	Agency/Group/Organization	Banco Santander de Puerto Rico
	Agency/Group/Organization Type	Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the conditions and characteristics of the mortgage market of the Municipality, including the rental market and selling property, The availability of current housing units in both categories, The projected development of new projects within the limits of the municipality, and List and description of housing units repossessed by the Bank in the area of the municipality.

18	Agency/Group/Organization	Oficina del Procurador de Personas de Edad Avanzada
	Agency/Group/Organization Type	Services-Elderly Persons Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the availability of services for the elderly and the profile of the population served. In addition information was requested on short and Long-term goals (2020-2024), needs identified in the elderly population in Caguas, and population estimates for the 2020-2024period.
19	Agency/Group/Organization	Scotiabank of Puerto Rico
	Agency/Group/Organization Type	Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the conditions and characteristics of the mortgage market of the Municipality, including the rental market and selling property, The availability of current housing units in both categories, The projected development of new projects within the limits of the municipality, and List and description of housing units repossessed by the Bank in the area of the municipality.
20	Agency/Group/Organization	INSEC
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Education

		Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the service Programs for the aging populations, low-income populations in Caguas. In addition, the letter requested statistical data which the Agency makes available about the results that the program services of the Agency obtained with the population of Caguas.
21	Agency/Group/Organization	Municipal Office of Emergency Management
	Agency/Group/Organization Type	Health Agency Other government - State Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the services that are provided to the low- income population in Caguas.
22	Agency/Group/Organization	HOPWA
	Agency/Group/Organization Type	Housing Services-Persons with HIV/AIDS Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs HOPWA Strategy Market Analysis

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the needs of the HIV/AIDS population within the EMSA.
23	Agency/Group/Organization	Negociado de Cuerpo de Emergencias Medicas de Puerto Rico
	Agency/Group/Organization Type	Health Agency Other government - State Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the services that are provided to the low- income population in Caguas.
24	Agency/Group/Organization	PR- 503 South- Southeast Puerto Rico CoC
	Agency/Group/Organization Type	Services-homeless Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A letter was sent requesting information on the homeless population in Caguas. In addition, various meetings were held with the organization to establish the homeless strategy. To identify the needs of the homeless including: shelter, emergency, transitional and permanent housing, rehabilitation programs, nutritional programs, mental health care,

		jobs training and placement, transportation and housing. Service activities eligible under the ESG Program Geographic Area Served and the amount of funds allocated to them; Institutional Services public policy applicable to the homeless; Performance Levels applicable to the activities available; and Processes for services available evaluation.
25	Agency/Group/Organization	Oficina para el Desarrollo Socioeconomico y Comunitario de Puerto Rico
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Employment Services - Victims Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted regarding the socioeconomic needs of the low-income communities in Caguas and request the description of the service activities available for the Municipality low income persons and communities.
26	Agency/Group/Organization	Municipio de San Lorenzo
	Agency/Group/Organization Type	Other government - Local

	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted this adjacent Municipality regarding the community development plans for public facilities and infrastructure, for economic development activities in the geographic areas where both Municipalities shares boundaries. In addition, the Municipality consulted regarding the needs of the population living in the communities near Caguas jurisdiction.
27	Agency/Group/Organization	Municipio de Gurabo
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted this adjacent Municipality regarding the community development plans for public facilities and infrastructure, for economic development activities in the geographic areas where both Municipalities shares boundaries. In addition, the Municipality consulted regarding the needs of the population living in the communities near Caguas jurisdiction.
28	Agency/Group/Organization	Municipio de Cayey
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes	The Municipality consulted this adjacent Municipality regarding the community development plans for public facilities and infrastructure, for economic

	of the consultation or areas for improved coordination?	development activities in the geographic areas where both Municipalities shares boundaries. In addition, the Municipality consulted regarding the needs of the population living in the communities near Caguas jurisdiction.
29	Agency/Group/Organization	Municipio de Cidra
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted this adjacent Municipality regarding the community development plans for public facilities and infrastructure, for economic development activities in the geographic areas where both Municipalities shares boundaries. In addition, the Municipality consulted regarding the needs of the population living in the communities near Caguas jurisdiction.
30	Agency/Group/Organization	Municipio de Aguas Buenas
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted this adjacent Municipality regarding the community development plans for public facilities and infrastructure, for economic development activities in the geographic areas where both Municipalities shares boundaries. In addition, the Municipality consulted regarding the needs of the population living in the communities near Caguas jurisdiction.

31	Agency/Group/Organization	Administracion de Familias y Ninos
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services - Victims Child Welfare Agency Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality made a written consultation to the agency regarding information about preventive, educational and social services programs available for the Caguas low- and moderate-income children and families population groups.
32	Agency/Group/Organization	ACUDEN
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services-homeless Services-Education Services - Victims Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs

		Homeless Needs - Families with children Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality made a written consultation to the agency regarding information about preventive, educational and social services programs available for the Caguas low and moderate income children and regarding the available information of lead base paint among the children population in Caguas.
33	Agency/Group/Organization	FEMA
	Agency/Group/Organization Type	Health Agency Other government - State Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality made a written consultation to the agency requesting information regarding initiatives and strategies related to the emergency and resilience plans; including protocols of interventions in emergency situations, and recommendations for municipal infrastructure projects.
34	Agency/Group/Organization	Administracion para el Sustento de Menores
	Agency/Group/Organization Type	Services-Children Services - Victims Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Families with children Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes	Consultation was by letter sent to the Administracion para el Sustento de Menores; Agency under PR Department of Family; to obtain information about economic support programs and services available

	of the consultation or areas for improved coordination?	for children of low and moderate income families in Caguas and needs of the children served by the Agency.
35	Agency/Group/Organization	Municipio de San Juan
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted this adjacent Municipality regarding the community development plans for public facilities and infrastructure, for economic development activities in the geographic areas where both Municipalities shares boundaries. In addition, the Municipality consulted regarding the needs of the population living in the communities near Caguas jurisdiction.
36	Agency/Group/Organization	Municipio de Trujillo Alto
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted this adjacent Municipality regarding the community development plans for public facilities and infrastructure, for economic development activities in the geographic areas where both Municipalities shares boundaries. In addition, the Municipality consulted regarding the needs of the population living in the communities near Caguas jurisdiction.
37	Agency/Group/Organization	AT&T Puerto Rico and Virgin Islands

	Agency/Group/Organization Type	Regional organization Services- Broadband
	What section of the Plan was addressed by Consultation?	Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted the communications company regarding the internet services that the company offers in the Municipality of Caguas; recommendations to expand and improve telecommunications infrastructure needed to offer internet services; and the different warts that are considered not cared for.
38	Agency/Group/Organization	Claro of Puerto Rico
	Agency/Group/Organization Type	Regional organization Services- Broadband
	What section of the Plan was addressed by Consultation?	Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted the communications company regarding the internet services that the company offers in the Municipality of Caguas; recommendations to expand and improve telecommunications infrastructure needed to offer internet services; and the different warts that are considered not cared for.
39	Agency/Group/Organization	Liberty Cablevision
	Agency/Group/Organization Type	Regional organization Services- Broadband
	What section of the Plan was addressed by Consultation?	Non Housing Community Development needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted the communications company regarding the internet services that the company offers in the Municipality of Caguas; recommendations to expand and improve telecommunications infrastructure needed to offer internet services; and the different warts that are considered not cared for.
40	Agency/Group/Organization	T- Mobile of Puerto Rico
	Agency/Group/Organization Type	Regional organization Services- Broadband
	What section of the Plan was addressed by Consultation?	Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted the communications company regarding the internet services that the company offers in the Municipality of Caguas; recommendations to expand and improve telecommunications infrastructure needed to offer internet services; and the different warts that are considered not cared for.
41	Agency/Group/Organization	State Historic Preservation Office (SHPO)
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Non Housing Community Development needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Municipality consulted the state agency regarding description and location of real estate located in the Municipality that are registered as Historic Properties, or any pending request to declare a property as Historic Property.

3. HOME Program Recapture Provision

The Municipality of Caguas HOME Program selected the recapture provision as the method to comply with the affordability period requirement of the HOME Program established in 24 CFR 92.254. The Method selected will allow the Municipality to recapture the entire amount of the direct HOME Subsidy provided to the homebuyer before the homebuyer receives a return.

The HOME subsidy is the financial assistance provided directly to the homebuyer by the Municipality of Caguas HOME Program to reduce the purchase price of the housing unit from fair market value to an affordable price. It is the amount of HOME funds actually disbursed for down-payment and/or closing costs. This financial assistance to the homebuyer will constitute a deferred payment loan, secured through a soft second mortgage through a lien on the fee simple ownership annotated in the Puerto Rico Department of Justice Property Register. A deferred payment loan does not bear any interest on the principal.

For the purpose of this plan the following definitions will be used:

- **Direct HOME subsidy** - is the amount of HOME assistance, including any program income, that enabled the homebuyer to buy the unit. The direct subsidy includes downpayment, closing costs, interest subsidies, or other HOME assistance provided directly to the homebuyer. In addition, direct subsidy includes any assistance that reduced the purchase price from fair market value to an affordable price.
- **Net proceeds** - are defined as the sales price minus superior loan repayment (other than HOME funds) and any closing costs. Under no circumstances the Municipality will recapture more than is available from the net proceeds of the sale. The computation for net proceeds is as follows:

Sales Price	\$ _____
Less Closing costs	\$ _____
Mortgage Loan Repayment	\$ _____
Net Proceeds	\$ _____

During the affordability period, the following rules related to the buyers investment and the HOME program funds are applicable:

- The dwelling acquired with the HOME subsidy will be the sole residence of the participant, and will not be rented or use for other purposes.
- The participant will not engage the property to obtain a mortgage loan, or gift, or sell or exchange the property, without the written consent of the Municipality.

- The Municipality may inspect the property to assure that the participant is in compliance with these requirements during the affordability period of the property.
- The non-compliance with the terms and conditions mentioned in this provision will obligate the participant to reimburse the total amount of the subsidy to the Municipality.

The Affordability Period Requirement for the Home Program is as follows:

HOME Funds provided	Term of Affordability
Less than \$15,000	5 years
15,000 to \$40,000	10 years
\$40,000 or more	15 years

If the participant housing unit is sold (voluntary or involuntary), or is no longer used as a principal residence prior to the end of the affordability period, the Municipality of Caguas will recapture the entire amount of the HOME investment if the homebuyer acquired the home through the direct assistance of HOME funds. However, in the event of a sale such repayment shall be limited to the net proceeds, if any of the sale.

Voluntary Payment of Subsidy

There may be situations, particularly in growing markets with increases in property values, where the homebuyer desires to repay the whole amount of the HOME subsidy to the Municipality and requests cancellation of the soft second mortgage annotated as a lien on the fee simple ownership deed. In those cases, the appraised value of the property at the time of the request to the Municipality will be substituted for the "Sales Price" and the following formula will be used to compute the share of the equity recapture:

Appraised Value:	\$_____
Less:	\$_____
(a) Whole HOME subsidy to be returned	
(b) Homeowner's Cash Investment	\$_____
(Down payment and closing costs, Cost of home improvements)	
Net Surplus Equity to be divided between PJ and homeowner, on the basis of that there are sufficient net proceeds to satisfy alternative I and II	\$_____

Subordination Conditions

In the past various participants has requested the modification of the terms of the recapture conditions. This situation has occurred with participants that due to medical conditions cannot afford their housing costs. When this situation happens the Municipality of Caguas will subordinate:

- if proceeds will be used to consolidated debts and reduce the total monthly payment of all the households monthly debts;
- if the new mortgage payment will be lower than the total monthly payments of the debts that will be consolidated;
- if the participant will not receive any cash amount;
- if the new mortgage amount will be the current amount of the principal plus the equity accumulated by the participant.

4. Municipality of Caguas ESG Standards

1. Policies and procedures for evaluating individuals' and families' eligibility for assistance under Emergency Solutions Grant (ESG)

To evaluate eligibility of individuals and families a case manager of the Municipality of a subrecipient will interviewed the applicant in accordance with the ESG program requirements. The initial assessment of the applicant will be completed using the centralized assessment system developed by the CoC (this system is under preparation). This initial assessment will determine the potential eligibility of the client, the kind and amount of assistance that the client needs in order to stabilize its housing condition. The initial assessment must be conducted in accordance with the requirements set forth under 24 C.F.R. 576.400(d) and these written standards. The interview will be conducted at the street level or at the offices were the services are provided.

Case managers must assist each program participant, as needed, to obtain appropriate supportive services, including assistance in obtaining permanent housing, medical health treatment, mental health treatment, counseling, supervision, and other services essential for achieving independent living; housing stability case management; and other Federal, State, local, or private assistance available to assist the program participant in obtaining housing stability including:

- Medicaid
- Supplemental Nutrition Assistance Program
- Women, Infants and Children (WIC)
- Federal-State Unemployment Insurance Program
- Child and Adult Care Food Program, and

- Other mainstream resources such as housing, health, social services, employment, education

2. Standards for targeting and providing essential services related to street outreach;

The following are the minimum policies for Street Outreach activities funded with ESG funds:

Targeting/Engagement:

Providers of Street Outreach services shall target unsheltered homeless individuals and families, meaning those with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station airport or camping ground.

Assessment/Service Provision/Referral/Prioritization:

Individuals and families shall be offered an initial need and eligibility assessment and qualifying program participants, including those meeting special population criteria, will be offered the following Street Outreach services, as needed and appropriate: engagement, case management, emergency health and mental health, transportation services.

When appropriate based on the individual's needs and wishes, the provision of or referral to rapid rehousing services that can quickly assist individuals to obtain safe, permanent housing shall be prioritized over the provision of or referral to emergency shelter or transitional housing services.

3. Policies and procedures for admission, diversion, referral, and discharge by emergency shelters assisted under ESG, including standards regarding length of stay, if any, and safeguards to meet the safety and shelter needs of special populations, e.g., victims of domestic violence, dating violence, sexual assault, and stalking; and individuals and families who have the highest barriers to housing and are likely to be homeless the longest;

The following are the policies for Emergency Shelter activities funded with ESG funds:

Admission:

Providers of Emergency Shelter services shall admit individuals and families who meet the HUD definition of “homeless,” as specified in 24 CFR 576.2 (1, 2, 3 & 4) and agencies’ eligibility criteria.

Assessment:

Individuals and families shall be offered an initial need and eligibility assessment and qualifying program participants, including those meeting special population criteria, will be offered Emergency Shelter services, as needed and appropriate.

Prioritization/Diversion/Referral:

When appropriate based on the individual’s needs and wishes, the provision of or referral to Homeless Prevention or Rapid Rehousing services that can quickly assist individuals to maintain or obtain safe, permanent housing shall be prioritized over the provision of Emergency Shelter or Transitional Housing services.

Reassessment:

Program participants will be reassessed as case management progresses, based on the individual service provider’s policies.

Discharge/Length of Stay:

Program participants shall be discharged from Emergency Shelter services when they choose to leave or when they have successfully obtained safe, permanent housing. Any Length of Stay limitations shall be determined by the individual service provider’s policies and clearly communicated to program participants.

Referrals are done at the judgment of the case manager. Every eligible program participant or program participant household is to be assigned a case manager who has experience in working with people who are homeless as well as people at-risk of homelessness. The case manager must work directly with each program participant or program participant household, meeting no less than once per week. The case manager is responsible for ongoing evaluation of the eligibility for services of each program participant and for the type of services for which they are eligible. The case manager is responsible to determine the type of service needed and the amount of financial assistance required for each program participant.

Discharge is done when the participant no longer requires program services or when the maximum length of stay is reached (for individuals the maximum is 90 days; there is no maximum for households/families). Termination of services prior to completion of service plan may occur if the participant violates program standards, misrepresents eligibility status, violates the shelter agreement, engages in criminal activity, etc. Participants who are terminated cannot re-apply for services until all outstanding issues are cleared to the satisfaction of the Municipality of Caguas.

Safety and Shelter Safeguards for Special Populations:

Safety and Shelter Safeguards shall be determined by the individual Special Population service provider's policies and clearly communicated to program participants.

4. Policies and procedures for assessing, prioritizing, and reassessing individuals' and families' needs for essential services related to emergency shelter;

ESG funds will be used to provide essential services to individuals and families who are in an emergency shelter. Essential services for participants of emergency shelter assistance can include case management, child care, education services, employment assistance and job training, outpatient health services, legal services, life skills training, mental health services, substance abuse treatment services, transportation, and services for special populations.

ESG sub-recipients are responsible to assess an individual or family's initial need for emergency shelter and must re-assess their need on an ongoing basis to ensure that only those individual or families with the greatest need receive ESG funded emergency shelter assistance.

Upon completion and implementation of the CoC's centralized or coordinated assessment system, ESG recipients shall be required to use that system to help determine an individual or families need for emergency shelter or other ESG funded assistance.

5. Policies and procedures for coordination among emergency shelter providers, essential services providers, homelessness prevention, and rapid re-housing assistance providers; other homeless assistance providers; and mainstream service and housing providers (see § 576.400(b) and (c) for a list of programs with which ESG-funded activities must be coordinated and integrated to the maximum extent practicable);

The primary coordinative body for implementation of the ESG program will begin with the Coalicion de Coaliciones CoC Homeless Coalition. The Coalition typically meets monthly and has a diverse membership of housing service providers, support service providers, government agencies, and private/public organizations. The Continuum also has subcommittees to spearhead special initiatives such as drafting policies, forms and evaluation tools for review by the membership and approval of the Board. The Continuum will be consulted to identify annual ESG funding priorities, recommend programs that meet funding priorities, and participate in audits to help evaluate ESG agency performance.

The Municipality's designated housing support service provider(s) will coordinate with referral agencies to link clients in need of housing assistance to other services and shelters.

The Municipality will maintain its working relationship with the Puerto Rico Department of the Family. This State agency provides a major mainstream benefit resource for long-term housing stability.

The Municipality's designated housing support service provider(s) must have a strong knowledge and working relationship with local social service agencies, employment centers, shelter providers and supportive service programs (i.e., food pantries, transportation, health care, daycare, medical, legal, credit counseling, etc.).

The designated housing support service provider(s) must have a strong knowledge and working relationship with other agencies targeting housing services for homeless/low-income families including but not limited to Shelter Plus Care, Supportive Housing Program, Homeless Housing and Assistance Program, Veterans Assistance and Supportive Housing Program, Low Income Housing Tax Credit projects, Community Housing Development Organizations, and Section 8.

6. Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance;

Homeless Prevention

Eligible clients for homeless prevention services are individuals or families meeting the definition of at-risk of homeless under 24 CFR576.2 with household incomes below 50% AMI of HUD's annual income limits. Clients receiving homeless prevention assistance must provide case managers with information and/or documentation in order to demonstrate that they have no other persons/support systems to help them with maintaining their current home, or prevent them from entering a shelter. Case managers must maintain documentation that demonstrates they connected the client with other mainstream programs to help client sustain permanent housing. Clients receiving more than one month of financial assistance must develop an individual service plan in consultation with the case manager. The case manager must maintain documentation of efforts to help obtain employment and/or employment readiness training for client and/or persons living in client's household who are able to enter the workforce.

The Municipality has established the following priority populations of homeless prevention clients. These priorities have been established because the population is deemed to have a higher probability of being successfully served, or there is a clear systems delivery gap for a particular population. It should be noted that these priorities are not meant to preclude other eligible persons from receiving assistance.

Priorities:

1. Single parent Families with children

Rapid Re-housing

Eligible clients for rapid re-housing services are individuals or families meeting the definition of homelessness under 24 CFR576.2. In order to ensure ESG funds are the most appropriate source of funding, case managers must document client's readiness to reside in permanent housing (low demand for housing support services). Clients approved for rapid re-housing services must find a unit that meets rent reasonableness standards, does not exceed HUD's Fair Market Rent within 60 days of client's approval date for services. Clients receiving more than one month of financial assistance must develop an individual service plan in consultation with the case manager. The case manager must maintain documentation of efforts to help obtain employment and/or employment readiness training for client and/or persons living in client's household who are able to enter the workforce.

The City has established the following priority populations of rapid re-housing clients. These priorities have been established because the population is deemed to have a higher probability of being successfully served, there is a clear systems delivery gap for a particular population, and it will enhance the Continuum's goal of quickly transitioning homeless persons from shelters to permanent housing.

Priorities:

1. Single parent Families with children
7. **Standards for determining what percentage or amount of rent and utilities costs each program participant must pay while receiving homelessness prevention or rapid re-housing assistance;**

ESG funding will be used as last resort, least amount of assistance, least amount of time. ESG funds will neither be used to supplant other available resources to the client, nor will ESG funds be used to duplicate a resource provided in the same time period for the same cost type at the time of client

requesting ESG assistance. Case managers will have to develop a household budget and identify the amount of ESG funds needed to help client maintain permanent housing. For clients receiving ongoing financial assistance, the case manager must develop a plan with the client to contribute up to 30% of household income towards ESG assisted activity. Case managers must obtain proof of payment from client and verify that client payment was received by the third party prior to paying out ESG funds.

Utility payments will be made for eligible persons with a utility shut off notice. Case managers must document that AAA or AEE acceptance of payment will guarantee the client's utility service for at least one billing cycle.

- 8. Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time; and**

See below (item 9)

- 9. Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide to a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participant receive assistance; or the maximum number of times the program participant may receive assistance.**

The Municipality will use the following standard for determining the type, amount and duration of housing stabilization assistance:

Security Deposits

- The Municipality limits the security deposit to one month's rent.
- Limited to one time assistance in any given year for clients in same household

- The security deposit can be used for the last month rent, if not used the Municipality or the subrecipient should exercise due diligence in recovering security deposit funds owed for any active client relocating from an ESG assisted unit

Utility Payments

- Utility payments (including arrears) will be limited to six months per program participant, per utility service, within a 1 year period.

Rental Assistance

- Short-term rental assistance is limited to up to 3 months in any given year
- Medium term rental assistance is limited to 6 months in any given year. The opportunity of extensions is available with trimestral plan reevaluation.
- Rental arrears is limited to a one-time payment not to exceed 3 months; landlord must waive late fees as a condition of accepting ESG assistance
- Rental assistance (including arrears) will be limited to a one year period
- Rental assistance is limited to the tenant's portion of the rent
- Rental assistance can only be provided if the rent is within fair market value and complies with rent reasonableness standard. In establishing rent reasonableness case managers will be required to determine whether client's rent is reasonable in comparison to rent for other comparable unassisted units.
- Under no circumstances can payment be made directly to clients.

PERFORMANCE STANDARDS

The Municipality's definition of a successful outcome is:

- Homeless Prevention – Client avoided homelessness and maintained permanent housing for at least six months from date of last assistance
- Rapid Re-housing – Client obtained permanent housing within 60 days from date of approval and maintained permanent housing for at least six months from date of last assistance

To this end, the following performance standards have been established for the ESG program:

- Emergency shelter documents an average length of stay of less than 60 days

- At least 40% of emergency shelter clients are successfully transitioned to permanent housing units
- At least 60% of clients receiving street outreach services will access shelter
- At least 50% of rapid re-housing clients will obtain and maintain permanent housing
- At least 50% of homeless prevention clients will maintain permanent housing
- HMIS data quality reports will achieve an accuracy reporting rate of at least 90% Subrecipients expend 100% of ESG award and document verifiable eligible matching source(s)

MUNICIPALITY OF CAGUAS ESG-CV STANDARDS

STANDARDS

The Municipality will undertake outreach, emergency shelter, prevention and rapid re-housing activities through the implementation of the following standards.

1. That individuals and families whose income does not exceed the Very Low-Income Limit of the shall be considered “at risk of homelessness” and shall be eligible for homelessness prevention.
2. The amounts provided for ESG-CV may be used to cover or reimburse allowable costs to prevent, prepare for, and respond to coronavirus activities by the Municipality including costs incurred prior to the date of enactment of the CARES Act.
3. The Municipality may deviate from applicable procurement standards when procuring goods and services to prevent, prepare for, and respond to coronavirus.
4. The Municipality may use up to 10 percent of its allocation for administrative purposes.
5. The use of amounts provided shall not be subject to the consultation, citizen participation, or match requirements that otherwise apply to the Emergency Solutions Grants program, except that the Municipality must publish how it has and will utilize its allocation, at a minimum, on the Internet Municipality web site or through other electronic media.
6. Funds may be used to provide temporary emergency shelters (through leasing of existing property, temporary structures, or other means) to prevent, prepare for, and respond to coronavirus, and that such temporary emergency shelters shall not be subject to the minimum periods of use.
7. The Federal habitability and environmental review standards and requirements shall not apply to the use of such amounts for those temporary emergency shelters that have been determined by State or local health officials to be necessary to prevent, prepare for, and respond to coronavirus.
8. Funds may be used for training on infectious disease prevention and mitigation and to provide hazard pay, including for time worked prior to the date of enactment of the Cares Act, for staff working directly to prevent, prepare for, and respond to coronavirus among persons who are homeless or at risk of homelessness, and that such activities shall not be considered administrative costs for purposes of the 10 percent cap.

1. Policies and procedures for evaluating individuals' and families' eligibility for assistance under Emergency Solutions Grant (ESG)

To evaluate eligibility of individuals and families a case manager of the Municipality of a subrecipient will interviewed the applicant in accordance with the ESG program requirements. The initial assessment of the applicant will be completed using the centralized assessment system developed by

the CoC. This initial assessment will determine the potential eligibility of the client, the type and amount of assistance that the client needs in order to stabilize its housing condition. The initial assessment must be conducted in accordance with the requirements set forth under 24 C.F.R. 576.400(d) and the written standards. The interview will be conducted at the street level or at the offices where the services are provided.

Case managers must assist each program participant, as needed, to obtain appropriate supportive services, including assistance in obtaining permanent housing, medical health treatment, mental health treatment, counseling, supervision, and other services essential for achieving independent living; housing stability case management; and other Federal, State, local, or private assistance available to assist the program participant in obtaining housing stability including:

- Medicaid
- Supplemental Nutrition Assistance Program
- Women, Infants and Children (WIC)
- Federal-State Unemployment Insurance Program
- Child and Adult Care Food Program, and
- Other mainstream resources such as housing, health, social services, employment, education

2. Standards for targeting and providing essential services related to street outreach;

The following are the minimum policies for Street Outreach activities funded with ESG funds:

Targeting/Engagement:

Providers of Street Outreach services shall target unsheltered homeless individuals and families, meaning those with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station airport or camping ground. **All outreach activities must be to prepare, prevent or respond to coronavirus.**

Assessment/Service Provision/Referral/Prioritization:

Individuals and families shall be offered an initial need and eligibility assessment and qualifying program participants, including those meeting special population criteria, will be offered the following Street Outreach services, as needed and appropriate: engagement, case management, emergency health and mental health, transportation services. **All activities will be intended to address urgent needs of the homeless population through the following activities:**

1. Providing Personal Protective Equipment (PPE), toiletries and other supplies to those who are unsheltered.
2. Engaging unsheltered individuals to connect them to coordinated entry, non-congregate shelter and rapid re-housing.
3. Linking participants to health services.
4. Increasing street outreach efforts/presence, including increased staffing.
5. Engagement and case management to support linkages to housing.
6. Providing transportation to access medical care, housing stability or other urgent need.

The Municipality is not limited to the recommended COVID 19 activities and may undertake any other necessary and eligible ESG activity that will respond to the coronavirus pandemic (COVID-19) among individuals and families who are homeless or receiving homeless assistance.

When appropriate based on the individual's needs and wishes, the provision of or referral to rapid rehousing services that can quickly assist individuals to obtain safe, permanent housing shall be prioritized over the provision of or referral to emergency shelter or transitional housing services.

Emergency Shelters

The Municipality will assure that emergency shelter funded activities are provided under the following service standards. First, ESG-CV activities are intended to improve shelter quality and the ability to prevent and mitigate the spread of the infection, and to increase the likelihood of positive exits with shortened stays such as:

1. The expansion of essential services funding for housing navigation to decrease length of stay in shelter.
2. Shelter conversion to expand access to non-congregate shelter

The Municipality is not limited to the recommended COVID 19 activities and may undertake any other necessary and eligible ESG activity that will respond to the coronavirus pandemic (COVID-19) among individuals and families who are homeless or receiving homeless assistance.

Note: Any decision to sustain or expand shelter capacity should be supported by inflow data.

Additionally, the Municipality will promote in shelter service providers that shelter management protocols are updated and aligned with current pandemic emergency. The Protocol must address issues related to social distancing, symptom screening, testing and hygiene/sanitation protocols, among others. It must also consider coordination efforts with public health to establish non-congregate shelters options such as hotel/motels, dorm rooms, converted spaces where people can isolate or quarantine in individual rooms.

Other activities might be related to increase staff ratios and order hygiene supplies including Personal Protective Equipment (PPE).

The Municipality is not limited to the recommended COVID 19 activities and may undertake any other necessary and eligible ESG activity that will respond to the coronavirus pandemic (COVID-19) among individuals and families who are homeless or receiving homeless assistance.

- 3. Policies and procedures for admission, diversion, referral, and discharge by emergency shelters assisted under ESG, including standards regarding length of stay, if any, and safeguards to meet the safety and shelter needs of special populations, e.g., victims of domestic violence, dating violence, sexual assault, and stalking; and individuals and families who have the highest barriers to housing and are likely to be homeless the longest;**

The following are the policies for Emergency Shelter activities funded with ESG funds:

Admission:

Providers of Emergency Shelter services shall admit individuals and families who meet the HUD definition of “homeless,” as specified in 24 CFR 576.2 (1, 2, 3 & 4) and agencies’ eligibility criteria. **No minimum length of stay will be required for Emergency Shelters.**

Assessment:

Individuals and families shall be offered an initial need and eligibility assessment and qualifying program participants, including those meeting special population criteria, will be offered Emergency Shelter services, as needed and appropriate.

Prioritization/Diversion/Referral:

When appropriate based on the individual's needs and wishes, the provision of or referral to Homeless Prevention or Rapid Rehousing services that can quickly assist individuals to maintain or obtain safe, permanent housing shall be prioritized over the provision of Emergency Shelter or Transitional Housing services.

Reassessment:

Program participants will be reassessed as case management progresses, based on the individual service provider's policies.

Discharge/Length of Stay:

Program participants shall be discharged from Emergency Shelter services when they choose to leave or when they have successfully obtained safe, permanent housing. Any Length of Stay limitations shall be determined by the individual service provider's policies and clearly communicated to program participants. **No minimum length of stay will be required for the Emergency Shelter.**

Referrals are done at the judgment of the case manager. Every eligible program participant or program participant household is to be assigned a case manager who has experience in working with people who are homeless as well as people at-risk of homelessness. The case manager must work directly with each program participant or program participant household, meeting no less than once per week. The case manager is responsible for ongoing evaluation of the eligibility for services of each program participant and for the type of services for which they are eligible. The case manager is

responsible to determine the type of service needed and the amount of financial assistance required for each program participant.

Discharge is done when the participant no longer requires program services or when the maximum length of stay is reached (for individuals the maximum is 90 days; there is no maximum for households/families). Termination of services prior to completion of service plan may occur if the participant violates program standards, misrepresents eligibility status, violates the shelter agreement, engages in criminal activity, etc. Participants who are terminated cannot re-apply for services until all outstanding issues are cleared to the satisfaction of the Municipality of Caguas.

Safety and Shelter Safeguards for Special Populations:

Safety and Shelter Safeguards shall be determined by the individual Special Population service provider's policies and clearly communicated to program participants.

4. Policies and procedures for assessing, prioritizing, and reassessing individuals' and families' needs for essential services related to emergency shelter;

ESG funds will be used to provide essential services to individuals and families who are in an emergency shelter. Essential services for participants of emergency shelter assistance can include case management, child care, education services, employment assistance and job training, outpatient health services, legal services, life skills training, mental health services, substance abuse treatment services, transportation, and services for special populations.

ESG sub-recipients are responsible to assess an individual or family's initial need for emergency shelter and must re-assess their need on an ongoing basis to ensure that only those individual or families with the greatest need receive ESG funded emergency shelter assistance.

Upon completion and implementation of the CoC's centralized or coordinated assessment system, ESG recipients shall be required to use that system to help determine an individual or families need for emergency shelter or other ESG funded assistance.

5. Policies and procedures for coordination among emergency shelter providers, essential services providers, homelessness prevention, and rapid re-housing assistance providers; other homeless assistance providers; and mainstream service and housing providers (see § 576.400(b) and (c) for a list of programs with which ESG-funded activities must be coordinated and integrated to the maximum extent practicable);

The primary coordinative body for implementation of the ESG program will begin with the Continuum of Care CoC-PR-503. The CoC typically meets monthly and has a diverse membership of housing service providers, supportive service providers, government agencies, and private/public organizations. The Continuum also has subcommittees to spearhead special initiatives such as drafting policies, forms and evaluation tools for review by the membership and approval of the Board. The Continuum will be consulted to identify annual ESG funding priorities, recommend programs that meet funding priorities, and participate in audits to help evaluate ESG agency performance.

The Municipality's designated housing support service provider(s) will coordinate with referral agencies to link clients in need of housing assistance to other services and shelters.

The Municipality will maintain its working relationship with the Puerto Rico Department of the Family. This State agency provides a major mainstream benefit resource for long-term housing stability.

The Municipality's designated housing support service provider(s) must have a strong knowledge and working relationship with local social service agencies, employment centers, shelter providers and supportive service programs (i.e., food pantries, transportation, health care, daycare, medical, legal, credit counseling, etc.).

The designated housing support service provider(s) must have a strong knowledge and working relationship with other agencies targeting housing services for homeless/low-income families including but not limited to Shelter Plus Care, Supportive Housing Program, Homeless Housing and

Assistance Program, Veterans Assistance and Supportive Housing Program, Low Income Housing Tax Credit projects, Community Housing Development Organizations, and Section 8.

6. Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance;

Homeless Prevention

Eligible clients for homeless prevention services are individuals or families meeting the definition of at-risk of homeless under 24 CFR576.2 with household incomes below **50%** AMI of HUD’s annual income limits. Clients receiving homeless prevention assistance must provide case managers with information and/or documentation in order to demonstrate that they have no other persons/support systems to help them with maintaining their current home, or prevent them from entering a shelter. Case managers must maintain documentation that demonstrates they connected the client with other mainstream programs to help client sustain permanent housing. Clients receiving more than one month of financial assistance must develop an individual service plan in consultation with the case manager. The case manager must maintain documentation of efforts to help obtain employment and/or employment readiness training for client and/or persons living in client’s household who are able to enter the workforce.

Rent Standards

The following are the applicable rents to the ESG Rapid Rehousing and Prevention activities:

FY 2020							
ESG program							
Income Limits							
1 Person	2 persons	3 persons	4 persons	5 persons	6 persons	7 persons	8 persons

\$10,300	\$11,800	\$13,250	\$14,700	\$15,900	\$17,100	\$18,250	\$19,450
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***The above table shows the existing FMR. However, the FMR CAP is waived for any individual or family receiving Rapid Re-housing or Homelessness Prevention assistance who executes a lease for a unit during the 6-month period beginning on the date of this memorandum. The Municipality must ensure that the units in which ESG assistance is provided to these individuals and families meet the rent reasonableness standard.**

The Municipality has established the following priority populations of homeless prevention clients. These priorities have been established because the population is deemed to have a higher probability of being successfully served, or there is a clear systems delivery gap for a particular population. It should be noted that these priorities are not meant to preclude other eligible persons from receiving assistance.

Priorities:

1. Single parent Families with children

Rapid Re-housing

Eligible clients for rapid re-housing services are individuals or families meeting the definition of homelessness under 24 CFR576.2. In order to ensure ESG funds are the most appropriate source of funding, case managers must document client's readiness to reside in permanent housing (low demand for housing support services). Clients approved for rapid re-housing services must find a unit that meets rent reasonableness standards, does not exceed HUD's Fair Market Rent within 60 days of client's approval date for services. Clients receiving more than one month of financial assistance must develop an individual service plan in consultation with the case manager. The case manager must maintain documentation of efforts to help obtain employment and/or employment readiness training for client and/or persons living in client's household who are able to enter the workforce.

The City has established the following priority populations of rapid re-housing clients. These priorities have been established because the population is deemed to have a higher probability of being successfully served, there is a clear systems delivery gap for a particular population, and it will enhance the Continuum's goal of quickly transitioning homeless persons from shelters to permanent housing.

Priorities:

1. Single parent Families with children

Rapid Re-housing has the greatest capacity of all ESG activities to end homelessness. The Municipality will strategically employ Rapid Re-Housing efforts for those in overflow/congregate/non-congregate shelters and unsheltered individuals; encourages outreach staff to maintain a progressive engagement model with the population and encourages varied data-driven program models to meet needs including: short-term diversion, high-intensity service models for those who will need significant support to maintain housing.

It also supports efforts to: scale landlord engagement activities; monitor data to ensure that exits to housing are equitable and that returns to homelessness are not racially disproportionate; ensure people in housing are linked to appropriate services, including health care and employment services and ensure people are provided with adequate assistance, based on individualized needs

7. Rent Standards

The following are the applicable rents to the ESG Rapid Rehousing and Prevention activities:

FY	ESG program				
	Rent Limits				
	0 Bdr	1 Bdr	2 Bdr	3 Bdr	4 Bdr
2020	\$379	\$427	\$489	\$699	\$799

***The above table shows the existing FMR. However, the FMR CAP is waived for any individual or family receiving Rapid Re-housing or Homelessness Prevention assistance who executes a**

lease for a unit during the 6-month period beginning on the date of this memorandum. The Municipality must ensure that the units in which ESG assistance is provided to these individuals and families meet the rent reasonableness standard.

8. Standards for determining what percentage or amount of rent and utilities costs each program participant must pay while receiving homelessness prevention or rapid re-housing assistance;

ESG funding will be used as last resort, least amount of assistance, least amount of time. ESG funds will neither be used to supplant other available resources to the client, nor will ESG funds be used to duplicate a resource provided in the same time period for the same cost type at the time of client requesting ESG assistance. Case managers will have to develop a household budget and identify the amount of ESG funds needed to help client maintain permanent housing. For clients receiving ongoing financial assistance, the case manager must develop a plan with the client to contribute up to **50%** of household income towards ESG assisted activity. Case managers must obtain proof of payment from client and verify that client payment was received by the third party prior to paying out ESG funds.

Utility payments will be made for eligible persons who has recently lost income and is unable to pay utilities and has utility arrears accumulated during the emergency period. Case managers must document that AAA or AEE acceptance of payment will guarantee the client's utility service for at least one billing cycle.

9. Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time; and

See below (item 9)

- 10. Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide to a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participant receive assistance; or the maximum number of times the program participant may receive assistance.**

The Municipality will use the following standard for determining the type, amount and duration of housing stabilization assistance:

Security Deposits

- The Municipality limits the security deposit to one month's rent.
- Limited to one time assistance in any given year for clients in same household
- The security deposit can be used for the last month rent, if not used the Municipality or the subrecipient should exercise due diligence in recovering security deposit funds owed for any active client relocating from an ESG assisted unit

Utility Payments

- Utility payments (including arrears) will be limited to six months per program participant, per utility service, within a 1 year period.

Rental Assistance

- Short-term rental assistance is limited to up to 3 months in any given year
- Medium term rental assistance is limited to 6 months in any given year. The opportunity of extensions is available with trimestral plan reevaluation.
- Rental arrears is limited to a one-time payment not to exceed 3 months; landlord must waive late fees as a condition of accepting ESG assistance
- Rental assistance (including arrears) will be limited to a one year period
- Rental assistance is limited to the tenant's portion of the rent
- Rental assistance can only be provided if the rent is within fair market value and complies with rent reasonableness standard. In establishing rent reasonableness case managers will be required to determine whether client's rent is reasonable in comparison to rent for other comparable unassisted units.
- Under no circumstances can payment be made directly to clients.

The Municipality is not limited to the recommended COVID 19 activities and may undertake any other necessary and eligible ESG activity that will respond to the coronavirus pandemic (COVID-19) among individuals and families who are homeless or receiving homeless assistance.

PERFORMANCE STANDARDS

The Municipality's definition of a successful outcome is:

- Homeless Prevention – Client avoided homelessness and maintained permanent housing for at least six months from date of last assistance
- Rapid Re-housing – Client obtained permanent housing within 60 days from date of approval and maintained permanent housing for at least six months from date of last assistance

To this end, the following performance standards have been established for the ESG program:

- Emergency shelter documents an average length of stay of less than 60 days
- At least 40% of emergency shelter clients are successfully transitioned to permanent housing units
- At least 60% of clients receiving street outreach services will access shelter
- At least 50% of rapid re-housing clients will obtain and maintain permanent housing
- At least 50% of homeless prevention clients will maintain permanent housing
- HMIS data quality reports will achieve an accuracy reporting rate of at least 90% Subrecipients expenditure

5. Services for the Homeless

ORGANIZATION MUNICIPALITY	PROJECT	TYPE OF PROJECT	MUNICIPALITY LOCATION	SERVICES
Albergue San Gabriel	Albergue San Gabriel	Emergency Shelter	Mayagüez	Provides short-term and immediate shelter when an individual or family has no other place to live.
Casa de la Bondad, Inc.	Albergue Casa de La Bondad	Emergency Shelter	Humacao	Provides short-term and immediate shelter to women and children fleeing domestic abuse.
Casa de la Bondad, Inc.	Casa de la Bondad	Rapid Re-Housing	Humacao	Housing for victims of domestic abuse.
Casa del Peregrino Aguadilla Inc	18-PR132 SSVF RRH	Rapid Re-Housing	Aguadilla	Housing for individuals that have few barriers to housing.
Casa del Peregrino Aguadilla Inc	Albergue-HOPWA	Emergency Shelter	Aguadilla	Provides short-term and immediate shelter to HIV / AIDS individuals with no place to live.
Casa del Peregrino Aguadilla Inc	Casa Del Peregrino - Aguadilla	Emergency Shelter	Aguadilla	Provides short-term and immediate shelter when an individual or family has no place to live.
Casa del Peregrino Aguadilla Inc	Casa del Peregrino - Mayaguez	Emergency Shelter	Mayagüez	Provides short-term and immediate shelter when an individual or family has no other place to live.
Casa del Peregrino Aguadilla Inc	GPD-Proyecto David	Vivienda Transitoria	Aguadilla	Provides up to 24 months of housing to veterans with no place to live.
Casa del Peregrino Aguadilla Inc	Proyecto San José	Emergency Shelter	Mayagüez	Provides short-term and immediate shelter when an individual or family has no other place to live.
Centro de Servicios a la Juventud, Inc.	Hogar Casa de Jóvenes	Emergency Shelter	Hatillo	Provides short-term and immediate shelter to individuals under the age of 18.
Centro Para Deambulantes Cristo Pobre, Inc.	Albergue Cristo Pobre	Emergency Shelter	Ponce	Provides short-term and immediate shelter when an individual or family has no other place to live.
Centro Para Deambulantes Cristo Pobre, Inc.	La Caridad de Cristo	Permanent Housing	Ponce	Provides long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.

ORGANIZATION MUNICIPALITY	PROJECT	TYPE OF PROJECT	MUNICIPALITY LOCATION	SERVICES
Coalición de Coaliciones Pro Personas sin Hogar de PR	CES -	Rapid Re-Housing	Ponce	Housing for individuals that have few barriers to housing.
Coalition Pro-Homeless of the Eastern Area	CAPHAE	Rapid Re-Housing	Humacao	Housing for individuals that have few barriers to housing.
Coalition Pro-Homeless of the Eastern Area	Senderos de Esperanza	Emergency Shelter	Humacao	Provide short-term and immediate shelter when an individual or family has no other place to live.
Corporación Milagros del Amor, Inc.	CORMA FAM	Rapid Re-Housing	Caguas	Housing for families that have few barriers to housing.
Corporación Milagros del Amor, Inc.	Por Mi Hogar	Permanent Housing	Caguas	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Corporación Milagros del Amor, Inc.	Vereda del Río	Save Haven	Caguas	Long-term housing tied to services for individuals with mental health diagnosis.
Corporación SANOS	Outreach	Outreach	Caguas	Provides multidisciplinary evaluation services, including psychiatric, psychological and substance abuse evaluation services, referral to access substance abuse treatment and housing services.
Estancia Corazon, Inc.	Alberque de Emergencia Estancia Corazón	Emergency Shelter	Mayagüez	Provide short-term and immediate shelter when an individual or family has no other place to live.
FUNDESCO	El Salvador	Permanent Housing	Caguas	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
FUNDESCO	La Piedad	Vivienda Transitoria	Caguas	Provide up to 24 months of transitional housing with supportive services for women and children fleeing domestic abuse.
FUNDESCO	Los Peregrinos	Emergency Shelter	Caguas	Provide short-term and immediate shelter to individuals with no place to live. Provide supportive services related to life skills, case management, mental health services, transportation, among others.
Guara-Bi, Inc.	Albergue Guara Bí	Emergency Shelter	Caguas	Provide short-term and immediate shelter to individuals with no place to live. Provide supportive services related to life skills, case management, health and mental health services, transportation, among others.

ORGANIZATION MUNICIPALITY	PROJECT	TYPE OF PROJECT	MUNICIPALITY LOCATION	SERVICES
Guara-Bi, Inc.	Guara Bí Permanent Housing	Permanent Housing	Caguas	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Guara-Bi, Inc.	Proyecto Guara-bi	Vivienda Transitoria	Caguas	Transitional housing for a maximum stay of two years. The housing is tied to supportive services to help a homeless individual or household learn to manage their budget, gain life skills, establish long term employment and address other challenges they may face.
Hogar Crea, Inc	San Francisco de Asís	Emergency Shelter	Trujillo Alto	Provides emergency shelter, medical and mental health services, case management, transportation and substance and alcohol treatment, among others.
Hogar Fortaleza del Caído	Albague Fortaleza del Caído	Emergency Shelter	Loíza	Provide short-term and immediate shelter when an individual or family has no other place to live.
Hogar Fortaleza del Caído	Casa Elda	Emergency Shelter	Fajardo	Provide short-term and immediate shelter when an individual or family has no other place to live.
Hogar Fortaleza del Caído	HDFC Loiza Permanent Housing - CoC	Permanent Housing	Loíza	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Hogar Fortaleza del Caído -	Hogar Fortaleza del Caído - Loíza	Permanent Housing	Loíza	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Hogar Luz de Vida Inc.	Hogar Luz de Vida	Vivienda Transitoria	Mayagüez	Transitional housing for a maximum stay of two years. The housing is tied to supportive services to help a homeless individual or household learn to manage their budget, gain life skills, establish long term employment and address other challenges they may face.
Hogar María Del Carmen	Hogar Maria Del Carmen	Emergency Shelter	Aguada	Provide short-term and immediate shelter when an individual or family has no other place to live.
Hogar Nueva Mujer Santa María de la Merced, Inc.	Hogar Nueva Mujer Rapid Rehousing Project	Rapid Re- Housing	Cayey	Housing for victims of domestic abuse.
Hogar Resurrección		Transitional Housing	Caguas	Provide temporary housingr to individuals with no place to live. Provide supportive services related to life skills, case management, mental health services, transportation, among others.
Instituto Pre Vocacional e	Dame Tu Mano -	Emergency Shelter	Mayagüez	Provide short-term and immediate shelter when an individual or family has no place to live.

ORGANIZATION MUNICIPALITY	PROJECT	TYPE OF PROJECT	MUNICIPALITY LOCATION	SERVICES
Industrial de PR, Inc.	Hostal Getsemaní			
Instituto Pre Vocacional e Industrial de PR, Inc.	IPVI	Rapid Re-Housing	Mayagüez	Housing for individuals that have few barriers to housing.
Lucha Contra El SIDA	Lucero del Alba	Permanent Housing	Caguas	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Lucha Contra El SIDA	Puertas de Estancia	Permanent Housing	Mayagüez	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Lucha Contra El SIDA	Remanso de Paz	Permanent Housing	Ponce	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Aguas Buenas	Aguas Buenas RRH	Rapid Re-Housing	Aguas Buenas	Housing for individuals that have few barriers to housing.
Municipio de Cabo Rojo	HOPWA - Cabo Rojo	Permanent Housing	Cabo Rojo	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Caguas	Caguas - RRH Disaster Recovery	Rapid Re-Housing	Caguas	Provides housing for individuals that have few barriers to housing and public services and financial assistance to the special needs population of Caguas through the Citizen Services Office.
Municipio de Cayey	Cayey Rental Assistance	Permanent Housing	Cayey	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Coamo	Coamo Rental Assistance Program	Permanent Housing	Coamo	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.

ORGANIZATION MUNICIPALITY	PROJECT	TYPE OF PROJECT	MUNICIPALITY LOCATION	SERVICES
Municipio de Guayama	Guayama Rental Assistance	Permanent Housing	Guayama	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Hormigueros	Hormigueros - RRH	Rapid Re-Housing	Hormigueros	Housing for individuals that have few barriers to housing.
Municipio de Hormigueros	Hormigueros HOPWA	Permanent Housing	Hormigueros	Long-term housing for persons HIV/ AIDS.
Municipio de Hormigueros	Hormigueros RA Program	Permanent Housing	Hormigueros	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Hormigueros	Shelter Plus Care Program	Permanent Housing	Hormigueros	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Humacao	Humacao Rental Assistance	Permanent Housing	Humacao	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Humacao	PH - Rapid Rehousing (ESG) RRH	Rapid Re-Housing	Humacao	Housing for individuals that have few barriers to housing.
Municipio de Isabela	Isabela RA Program	Permanent Housing	Isabela	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Jayuya	Jayuya Rental Assistance Program	Permanent Housing	Jayuya	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Mayaguez	ESG	Rapid Re-Housing	Mayagüez	Short to medium term -housing for individuals that have few barriers to housing.
Municipio de Mayaguez	Mayaguez RA Program	Permanent Housing	Mayagüez	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored

ORGANIZATION MUNICIPALITY	PROJECT	TYPE OF PROJECT	MUNICIPALITY LOCATION	SERVICES
				or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Naguabo	Naguabo Rental Assistance	Permanent Housing	Naguabo	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Naguabo	Naguabo - RRH	Rapid Re- Housing	Naguabo	Housing for individuals that have few barriers to housing.
Municipio de Ponce	ESG MUJERES _ PONCE	Rapid Re- Housing	Ponce	Housing for individuals that have few barriers to housing.
Municipio de Ponce	Ponce Rental Assistance	Permanent Housing	Ponce	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient
Municipio de Ponce	Ponce RRH Program	Rapid Re- Housing	Ponce	Housing for individuals that have few barriers to housing.
Municipio de San Lorenzo	San Lorenzo	Rapid Re- Housing	San Lorenzo	Housing for individuals that have few barriers to housing.
Municipio de Yauco	Albergue Renace	Emergency Shelter	Yauco	Provide short-term and immediate shelter when an individual or family has no other place to live.
Municipio de Yauco	Devolta a Mi Hogar RA Program	Permanent Housing	Yauco	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Municipio de Yauco	Fenix Permanent Housing	Permanent Housing	Yauco	Long-term housing tied to services. Provides individuals and families in need of additional support such as persons experiencing homelessness with substance abuse and mental health challenges that need to be monitored or physically disabled to maintain housing over a long term, to become self-sufficient.
Proyecto MATRIA, Inc.	Gaia - Permanent Housing	Permanent Housing Vivienda Transitoria comunidad LGBTIQ	Caguas	Long-term housing to victims of domestic violence.

ORGANIZATION MUNICIPALITY	PROJECT	TYPE OF PROJECT	MUNICIPALITY LOCATION	SERVICES
Veteran Homestead, Inc.	GPD- Hacienda El Veterano	Vivienda Transitoria	Various locations	Provide up to 24 months of housing to veterans with no place to live.

6. Transcript Public Hearing (By Gloria Nuñez)

PLAN CONSOLIDADO 2020-2024

PLAN DE ACCIÓN 2020-2021

Fecha: 5 de diciembre de 2019

Hora: 9:30 a.m.

Lugar: Salón Centro de Aprendizaje Municipal (CAM)
Primer Nivel, Centro de Gobierno Municipal

Calle Padial, Esq. Avenida José Mercado

Caguas, Puerto Rico

Preside: Sra. Lisette Díaz Vázquez, Supervisora Interina

Unidad de Planificación y Desarrollo Comunal

- **Moderadora:** Muy buenos días. Mi nombre es la señora Lisette Díaz Vázquez, Supervisora Interina de la Unidad de Planificación y Desarrollo Comunal de la Oficina de Planificación. Me acompaña en esta mañana la planificadora Carmen M. Díaz Borrás, Directora Auxiliar de la Unidad de Información Geográfica y Estadísticas Vitales. También me acompaña el señor Carlos Maldonado, Ejecutivo de la Oficina de Planificación. Son las nueve y cincuenta am y damos comienzo a esta audiencia pública.

- **Sra. Carmen Diaz:** El Municipio Autónomo de Caguas, su alcalde Honorable William E. Miranda Torres y el planificador Zaid Díaz Isaac, director de la Oficina de Planificación y en el mío propio Carmen M. Díaz Borrás, para record, directora auxiliar de la Unidad de Información Geográfica y Estadísticas Vitales le damos la mas cordial bienvenida por su asistencia en el proceso de participación ciudadana del Plan Consolidado Veinte Veinte-Veinte-Veinticuatro y el Plan de Acción Anual Veinte Veinte al Veinte Veintiuno, hoy cinco de diciembre de dos mil diecinueve.

- **Moderadora:** Gracias Carmen. Esta vista es un requisito de ley federal donde se le requiere al Municipio consultar con los ciudadanos antes de preparar la solicitud de fondos y la presentación del Plan Anual al Departamento de Vivienda Federal. El Plan Anual es el documento de planificación que seguirá el Municipio de Caguas para el uso de los fondos delegados por HUD, Vivienda Federal. Sirve además, como solicitud para los fondos CDBG, (sus siglas en inglés) *Community Development Block Grant*, *ESG Emergency Shelter Grant*, HOME. Además, se establecen las medidas de evaluación y desempeño. El propósito de esta vista es recoger información de las necesidades y problemas de las distintas comunidades en las áreas de vivienda, desarrollo económico y comunal de acuerdo con el Plan de Participación Ciudadana y como parte del proceso del desarrollo e implementación del Plan Consolidado. También nos interesa conocer las propuestas y actividades de iniciativa comunitaria que atienden a poblaciones con necesidades especiales y proyectos que benefician a personas con ingresos bajos y moderados. Los fondos que se anunciarán durante esta vista son federales. El uso está sujeto a la firma de un acuerdo y a que la entidad cumpla con múltiples requisitos que establece el gobierno federal. Además, para poder recibir los fondos federales los representantes de las comunidades que presentarán propuestas deberán cumplir con los requisitos de presentar un *DUN Number*, no estar en la lista de personas desahoradas por el gobierno federal, no tener ninguna relación que pueda ser identificada como de conflicto de interés. Las comunidades, instituciones sin fines de lucro o entidades públicas pueden presentar propuestas para participar de estos fondos. Las propuestas serán evaluadas utilizando un proceso competitivo y justo, que brinde igual oportunidad a las comunidades de ingresos bajos y moderados. La misma se tomará en consideración de acuerdo con las metas y objetivos del plan consolidado veinte veinte-veinte veinticuatro. Procederemos a leer el aviso, el cual salió publicado en el editorial de Primera Hora, el veinte de noviembre de dos mil diecinueve, página treinta y tres y en la sección de avisos públicos en la página del municipio. Además, se realizaron otras gestiones de invitación directa a las comunidades e instituciones sin fines de lucro de Caguas y a través de la Oficina de Desarrollo Social y Autogestión Comunitaria de acuerdo con nuestro Plan de Participación Ciudadana. Las vistas se estarán grabando para efectos de récord. Le agradecemos el interés que han demostrado al acudir a la misma, ya sea en representación de su comunidad, entidad o individualmente.

- **Sr. Carlos Maldonado:** Bueno esta es la parte menos interesante de esta ponencia, pero la ley nos obliga a hacerlo, la lectura del anuncio. Les voy a pedir que si usted nota que alguno de sus vecinos se está quedando dormido le dé un pellizco, porque si no tendríamos que empezar desde un principio. El aviso lee de esta forma:

"Estado Libre Asociado de Puerto Rico, Municipio Autónomo de Caguas, Oficina de Planificación. Aviso de Audiencia Publica El Municipio Autónomo de Caguas, a tenor con las disposiciones de la Ley Federal del Departamento de Vivienda y Desarrollo Urbano (HUD, en inglés), comenzará a preparar su Plan Consolidado 2020-2024 y su Plan de Acción 2020-2021, para los Programas:

CDBG: *Community Development Block Grant (Donativo en Bloque de Desarrollo Comunal)*

HOME: HOME Investment Partnership (Programa de Asistencia a Hogares)

ESG: Emergency Solution Grant (Programa de Soluciones de Emergencia para Personas sin Hogar)

Estos programas van dirigidos a proveer vivienda decente y asequible, promover el desarrollo económico y la calidad de vida de las comunidades.

El Plan Consolidado es el documento que se somete a HUD, el cual sirve como: estrategia general para vivienda asequible, plan de desarrollo comunitario y propuesta de fondos bajo cualquiera de los programas de Planificación y Desarrollo Comunitario. Es un proceso colaborativo en el que la comunidad establece una visión unificada para las acciones de desarrollo comunitario. Este les ofrece a las jurisdicciones locales la oportunidad de moldear varios programas de vivienda y estrategias efectivas de desarrollo comunitario. El Plan provee la oportunidad para que la planificación estratégica y la participación ciudadana puedan llevarse a cabo en un contexto global reduciendo la duplicidad de esfuerzos a nivel local.

Convocamos a la ciudadanía, representantes de instituciones sin fines de lucro, asociaciones cívicas y de ayuda social, agencias del gobierno estatal y departamentos del gobierno municipal y público en general a participar de la audiencia pública a celebrarse:

Día: 5 de diciembre de 2019

Hora: 9:30 a. m.

Lugar: Salón Centro de Aprendizaje Municipal (CAM)

Primer Nivel, Centro de Gobierno Municipal

Calle Padial, Esq. Avenida José Mercado

Caguas, Puerto Rico

En la audiencia se recopilará información sobre las siguientes necesidades:

I. Continuidad en el Cuidado de Personas sin Hogar

Objetivos: El Programa *Emergency Solutions Grant (ESG)* presenta dos objetivos principales:

- Atender la necesidad de las personas sin hogar y en crisis para que se muevan a una vivienda permanente.
- Así como promover servicios para que las personas sin hogar logren su estabilidad.

Necesitamos identificar la necesidad de los siguientes servicios de apoyo en estas

poblaciones:

- A. Adiestramiento en el Empleo
- B. Administración o Manejo de Casos
- C. Tratamiento en el Abuso de Sustancias
- D. Servicios de Salud Mental
- E. Colocación de Vivienda
- F. Adiestramiento en Destrezas de Vida

Los servicios anteriores van dirigidos a beneficiar las personas de las siguientes sub

poblaciones:

- A. Abuso Crónico de Sustancias
- B. Mentalmente Enfermos
- C. Diagnósticos con Ambas Condiciones
- D. HIV/SIDA
- E. Víctimas de Violencia Doméstica
- F. Jóvenes

II. Poblaciones Especiales

Se identificarán las prioridades en las necesidades especiales de las siguientes sub

poblaciones:

- A. Envejecientes
- B. Envejecientes en Estado de Salud Frágil
- C. Mentalmente Enfermos
- D. Desarrollando Alguna Incapacidad
- E. Personas con Limitaciones Físicas
- F. Personas con Adicción al Alcohol u otra Droga
- G. HIV/SIDA

III. Vivienda

- Se recopilará información sobre la necesidad de rehabilitación de vivienda para personas de bajos ingresos, al igual que la necesidad de vivienda para envejecientes y personas con incapacidad.
- Se recogerán las necesidades de personas de ingresos bajos y/o moderados para adquisición de su primera vivienda.
- Se recibirán propuestas para el desarrollo de viviendas de interés social.

IV. Desarrollo Comunal

Se recibirán las necesidades comunales relacionadas a programas y proyectos para:

- A. Prevención del crimen
- B. Desarrollo económico
- C. Mejoras a la infraestructura
- D. Facilidades públicas

E. Programas dirigidos a adolescentes y envejecientes.

V. Servicio Público

Se considerarán actividades de servicio público dirigidas a: cuidado de niños, salud, adiestramiento en el empleo, programas recreativos y educativos, servicios de seguridad pública, vivienda equitativa y asequible, servicios para envejecientes y personas deambulantes, consejería y tratamiento al abuso de drogas, conservación de la energía, asistencia para el pronto pago de una vivienda y otros programas de bienestar social.

VI. Desarrollo Económico

- Se recibirán propuestas para el desarrollo, expansión y/o asistencia técnica a microempresas.
- Se considerarán actividades dirigidas a suplir necesidades de desarrollo económico que puede incluir asistencia técnica, préstamos y rehabilitación de estructuras comerciales, entre otras.
- Se recopilarán necesidades de adiestramiento de empleo como parte de actividades de servicio público, microempresas y proyectos especiales de desarrollo económico, entre otras.

Las ponencias y propuestas de los ciudadanos deberán identificar el grupo de población que representarán y sus necesidades. Deberán proveer una descripción detallada del proyecto, la localización, número de personas o familias que esperan beneficiar y el costo estimado del mismo.

Como parte del proceso de participación ciudadana, las personas interesadas en hacer presentaciones, peticiones o propuestas sobre las necesidades identificadas, pueden hacer éstas en forma verbal el día de la audiencia, remitirlas por escrito a la dirección que aparece en el encabezamiento de este Aviso o entregarlas personalmente en la Oficina de Planificación que ubica en el Centro de Gobierno Municipal, Calle Padial, Esquina Avenida José Mercado, Oficina 301, en el horario de 8:00 a.m. - 4:00 p.m.

Se requiere entregar dos copias de cada propuesta y/o ponencia. Los formularios para entregar propuestas estarán disponibles en la Oficina de Planificación a partir de la fecha de este Aviso y el día de la Audiencia Pública.

La fecha límite para recibir las propuestas es el 9 de enero de 2020, hasta las 3:30 de la tarde.

En Caguas, Puerto Rico, a 20 de noviembre de 2019.

William E. Miranda Torres

Alcalde"

- **Moderadora:** Gracias Carlos. El orden para deponer va a ser el siguiente. Se van a llamar en el orden de llegada, se concederán cinco minutos por deponente para presentar su propuesta en

forma general y detallada por escrito. Comenzamos con nuestro primer deponente Carmen Ivette Ramírez, Desarrollo Económico.

- 1. Deponente:** Buenos días. Como dijo la compañera mi nombre es Carmen Ivette Ramírez pertenezco a la Secretaría de Desarrollo Económico del Municipio Autónomo de Caguas, específicamente en la Oficina de Promo Caguas y Promo Caguas es el caso operacional de la Secretaría. Somos los que damos todos los servicios empresariales. En la mañana de hoy, nosotros vamos a estar solicitando los fondos CDBG para darle continuidad a los programas que hace unos años hemos comenzado en nuestra Secretaría. Uno de los primeros programas es Arranque Empresarial. Precisamente en el día de hoy estamos culminando el proceso, verdad, de esta fase este año. Estamos en la Cancha Bajo Techo así que los invito a todos, que puedan pasar por allí y ver la cantidad de jóvenes que pudieron presentar sus empresas. Allí tenemos alrededor de ochenta empresas que están presentando de jóvenes. Pero déjenme explicarle un poco lo que es Arranque Empresarial. El Municipio Autónomo de Caguas cree firmemente en el desarrollo de una cultura emprendedora en sus ciudadanos como una opción para el crecimiento económico del país. El Municipio cuenta con el compromiso de brindarle a nuestros niños y jóvenes todas las oportunidades disponibles para un crecimiento cabal y enriquecedor en todos los aspectos formativos. Por lo que, Caguas se ha distinguido por ser una gran ciudad educadora donde todos los recursos de la ciudad se ponen a la disposición de nuestros niños y jóvenes con el fin de que cada uno de nuestros estudiantes puedan contar con una educación formativa integral. El objetivo principal de Arranque Empresarial, la Actividad de Capacitación Empresarial Estudiantil es ampliar la visión y el conocimiento de nuestros maestros y estudiantes de las escuelas del Municipio Autónomo de Caguas sobre la importancia de la educación empresarial para el desarrollo de destrezas esenciales para el mercado laboral del futuro. Además, deseamos que los estudiantes tengan experiencias educativas no tradicionales que aporten al desarrollo integral de los estudiantes. El programa atiende estudiantes de escuelas públicas, intermedias y superior, vocacional y educación especial. Anteriormente, se atendían también escuela elemental pero cuando el sexto grado paso a intermedia, ya atendemos solamente intermedia, superior, vocacionales y estudiantes de educación especial. Mediante la combinación de diferentes estrategias educativas y programas de aprendizaje los objetivos se resumen a continuación, mejorar las destrezas académicas de las materias básicas como matemáticas, español e inglés. Aplicar destrezas y conceptos básicos en el escenario real. Fortalecer la autoestima y la motivación. Explorar intereses ocupacionales y profesionales. Desarrollar pensamiento crítico y desarrollar la creatividad e imaginación. Para este año vamos a estar solicitando la cantidad de cuarenta mil dólares para continuar verdad con estos servicios para la población juvenil y escolar y pues estaremos nuevamente impactando como dije anteriormente las escuelas públicas de Caguas de nivel intermedia y superior. Así que ese sería el primer programa que estaríamos presentando para el día de hoy.

Otro de los programas que nosotros tenemos, es el Programa Caguas Compite. Caguas Compite, este sería el noveno ciclo, el noveno año que estaríamos realizándolo. Muy exitoso. Es un programa de capacitación empresarial no tradicional. Invito a todos los ciudadanos de Caguas, es específicamente, para los ciudadanos de Caguas. Si ustedes conocen algunas personas interesadas en establecer algún negocio, pues por favor lleven la voz que estamos específicamente en el reclutamiento. Comenzamos en el mes de febrero. Son todos los jueves. Lo damos en este espacio, verdad, donde estamos ahora. Así que, para todos los residentes de Caguas, específicamente la población de bajos ingresos, que es la población que estamos tocando. Caguas Compite es un programa de la Secretaría de Desarrollo Económico del Municipio de Caguas y ofrece la oportunidad a que la ciudadanía de Caguas de explorar la opción de autogestión un negocio desde la lógica y la óptica empresarial solidaria. Somos la primera ciudad que implantó un nuevo modelo de capacitación empresarial no tradicional. Un modelo que le permite a la persona convertirse en un empresario y una idea convertirla en un negocio. Cuando un cagüeño entra a la incubación inicia un proceso de transformación. Es un programa que integra elementos y herramientas de la incubación de negocios y en especial el modelo de incubación de microempresas comunitarias solidarias. Caguas Compite se realizan tres fases. La primera fase es la preincubación y esa fase la realizamos en el mes de septiembre, octubre. Son cinco encuentros en los que la persona tiene la oportunidad de auscultar si realmente tiene madera para ser empresario. Luego pasaría a la segunda fase, que es la más importante, diría yo que es el proceso de incubación como tal. La incubación de empresa es un proceso de apoyo que acelera el desarrollo exitoso de las empresas nacientes y reciente creación otorgando a los emprendedores para un conjunto preciso de recursos y servicios. En este programa son alrededor de veinte talleres. Comenzamos en el mes de febrero culminamos en junio, reuniéndonos todos los jueves de nueve a doce. Nosotros siempre enviamos un comunicado por todas las redes del Municipio. Por las redes de Promo Caguas y también lo publicamos en Periódico Regional. Así que pueden estar pendientes a toda la ciudadanía de Caguas. Son veinte talleres como les dije y aquí le da la oportunidad a la persona de poder hacer una introspección realmente si puede verdad continuar con su idea de negocio, se hace su análisis de viabilidad y ahí la persona determina si continuamos. Se van a realizar las tablas se hace su plan de negocio. Le damos todas las alternativas de financiamiento que pueda tener y como a lo mejor poder establecer su negocio con la mínima inversión posible verdad dada la realidad histórica de nuestro país, pues no todo el mundo viene con un capital para poder establecer su negocio. Así que esa es una de las herramientas muy valiosa. Es un programa totalmente diferente. Todo el mundo que lo toma, de verdad, pues, y dice lo peculiar que es y como toca y transforma a ese ser humano. Nosotros, no es que solamente nos interesa establecer un negocio sino estamos tocando vidas y estamos bien consientes de eso, específicamente, todos los años, tenemos una retención de un ochenta y cinco por ciento, desde los que comienzan, algunos pues se van porque consiguieron algún empleo, verdad y esa es su necesidad esencial de poder tener algún ingreso. Así que entendemos que así ha sido muy

exitoso. Siempre culminamos con un porciento grandísimo, once empresas estableciéndose, de sesenta, verdad, y algunas veinte estamos posiblemente en proceso de permisos y pues le cambiamos la vida a las personas. Este es un programa que nosotros queremos que se le continúe dando ese servicio a la ciudadanía. Para este estamos solicitando setenta y cinco mil dólares y pues ya dije la población, no, a quien va.

Tenemos un tercer programa lo voy a estar mencionando, aunque tenemos asignado ciento cincuenta mil dólares para este año, pues el Programa de Asistencia Financiera a Empresas también ha tocado, también impactando a nuestro sector empresarial de la ciudad de Caguas. Este es específicamente para empresas establecidas en nuestra ciudad y que tengan como objetivo el donativo que se le brinda, es que están reteniendo o reclutando a una persona de bajos ingresos. Siempre estamos impactando esta población en desventaja económica y cumpliendo verdad con el objetivo nacional del programa. Yo entiendo que podríamos estar solicitando los ciento cincuenta mil para el próximo año programa, verdad, porque estamos comenzando este año con la asignación pasada. Así que también pues quiero decir que esta actividad el objetivo es promover la actividad económica dirigida a la creación y retención de empleo y el mejoramiento de las condiciones de inversión privada en la comunidad con el propósito de mejorar la calidad de vida de las personas de ingresos bajos y moderados. Este programa tiene como meta mejorar la capacidad de autosuficiencia y disminuir la dependencia directa de programas gubernamentales de asistencia social. Estos serían los tres programas que estaríamos solicitando en esta ocasión, así que eso sería todo. Gracias, buen día.

- **Moderador:** Muchas gracias Ivette por tu ponencia. Nuestro próximo deponente es Raquel Hernández de Servicio al Ciudadano.

2.Deponente: Buenos días. Mi nombre es Raquel Hernández. Yo soy la coordinadora de auxiliares en el hogar. Este programa se brinda a través del Departamento de Servicios al Ciudadano. Me acompaña hoy también la señora Carmen Flores, que es la directora auxiliar del departamento. El Programa Auxiliares en el Hogar tiene como responsabilidad atender a la población de personas de edad avanzada frágiles, verdad, para poder brindarle una mejor calidad de vida en cuanto a lo que es el aseo personal de los participantes y ayudarlos con las tareas en el hogar. En ocasiones nuestros participantes, verdad, no cuentan con los recursos económicos para poder costear este tipo de servicio y adicional a esto los familiares en muchas ocasiones no pueden ayudarlos en lo que es el aseo y las tareas en el hogar. Cabe mencionar que este programa es dual, ya que brinda empleo a los ciudadanos cagüenses y adicional es el servicio a las personas que no cuentan con los recursos para poder pagar lo que es el programa de servicio de auxiliares en el hogar. Durante el año fiscal se contrató

un total de sesenta y siete auxiliares en el hogar y fueron impactados un total de ciento treinta y seis participantes. Aun así, contamos con una lista de espera. Hay mucha necesidad. La lista de espera durante el último año se disparó bastante, sobre ciento treinta y seis personas, que están esperando por el servicio. Es importante mencionar que, para nosotros, contamos también con recursos que les brindan talleres y adiestramientos a las auxiliares para que puedan brindar una mejor calidad de servicios. Muchos de estos recursos son que nos ofrecen su tiempo, verdad, de forma voluntaria para poder brindar este servicio. Contamos con tres talleres que fue manejando el *stress* que bastante que hace falta, cuidado y aseo personal a las personas de edad avanzada, que aquí en muchas ocasiones ellas no saben como bañar a los encamados o como brindarles servicio a los que están frágiles y también nutrición para personas de edad avanzada en muchas ocasiones tampoco saben cómo brindarle de acuerdo con la necesidad.

En el Departamento de Servicios al Ciudadano estamos comprometidos en ofrecer el mejor servicio, pero debido al aumento en la demanda de servicio esperamos tener un mayor numero de auxiliares para poder acaparar a las que están en la lista de espera. Queremos mencionar que cada día se va afectando mas los servicios para personas de edad avanzada aun cuando el censo indica que esta población va en crecimiento cada vez, verdad. Es por esto, por lo que solicitamos tomar en consideración nuestra propuesta para poder atender a las personas de edad avanzada y estamos muy agradecidos con el proyecto y de la oportunidad de poder servir a esta población. Muchas gracias.

- 3. Deponente:** Buenos días, me presentaron como Carmen Flores. Muchas me conocen como Angie Flores, pero si preguntan en mi barrio por Carmen Flores nadie va a conocerme, así es que recuérdense Angie Flores. Buenos días a todos y todas. Solamente quiero recoger lo que mi compañera ha expresado. Nuestra experiencia en el departamento es que todos los días nos llegan de seis a siete casos para auxiliares en el hogar, personas que viven solas, con pocos ingresos. El viejito que antes estaba más durito ahora está más frágil porque tienen menos dinero para comprar sus medicamentos, sus alimentos, no tiene los cuidados adecuados y hay que ver cuando esas auxiliares comienzan con una familia, con un envejeciente, como lo toman y como ese envejeciente va mejorando su calidad de vida. Este es un programa que yo le he dicho a las auxiliares que es un apostolado que uno hace porque no hay dinero que pague el compromiso que ellas tienen con esa población. Ustedes saben que hay mucho envejeciente como decimos en mi barrio rabioso, de no hacer que le cambien el mueble de sitio, que esa ropa de cama no me la cambien y ese grupo de empleadas tienen no solamente un don que solamente lo da Dios, sino que tienen ese compromiso de trabajar con esa familia como si fuera su padre o su

madre. Nosotros hacen años. Yo llevo veintiocho años aquí en el Municipio por gracia de Dios. Estoy trabajando y siempre he trabajado con el programa y cuando comenzamos en el noventa y tres, comenzamos con fondos municipales y era el primer municipio que desarrollaba ese programa. Así que ahora gracia de Dios, Planificación por el proyecto CDBG hemos podido reclutar más personas y es un proyecto como dice Raquel que reclutamos y damos el servicio directo a esos participantes. Recientemente, yo creo que fue el lunes, que salió en Primera Hora el aumento más bajo en la paridad de niños y niñas. Eso quiere decir que somos más viejos. El aumento de todos los años y menos niños nacen en Puerto Rico. Eso quiere decir que entre pocos años la mayoría de población el por ciento más alto son personas de edad avanzada. Hay muchos que tienen sus familias, que los cuidan con dedicación y entrega, pero hay mucho adulto mayor que, aunque tienen familia, los hijos ni siquiera lo visitan. En muchas ocasiones ustedes tal vez lo han visto en la prensa, cuantos ancianos van enfermos a la Sala de Emergencia y nadie cuando le dan de alta van y lo recogen. Entonces, cuando el Departamento de la Familia tiene que entrar hay una situación que el gobierno tiene que trabajar arduamente para darle calidad de vida a esta población y que en el momento de su transición de muerte puedan morir con dignidad y eso es lo que nosotros queremos. Así que yo no le digo la cifra de cuanto estamos pidiendo porque eso está en la propuesta, pero si siempre le pido que tengan más compromiso porque todos los programas aquí son importantes, pero a estos viejitos hay que ayudarlos y un pesito más que nos aprueben en la propuesta, es un pesito más que nosotros lo vamos a utilizar como se debe utilizar.

- **Interviene Cuca:** Angie para efectos de récord lo que te queremos explicar es que esto bajo *Public Service*, la actividad que hace elegible el programa para los envejecientes, que también el programa como tal de *Community Development Block Grant* tiene también sus límites de tope. Este, sí, quiero que se sepa, verdad, y yo sé que tú lo entiendes bien pero para las personas que tal vez son nuevas aquí, que el Municipio de Caguas con la Oficina de Planificación siempre ha tenido un compromiso bien alto de apoyo a este programa y obviamente con el aumento en la población de un veinte por ciento, que somos envejecientes y me incluyo, que soy envejeciente y con orgullo, estamos vivos y hay que agradecer a Dios cada día que estamos vivos. Bueno pues es bien importante continuar apoyándolos a ustedes. Usted hace un trabajo más allá de lo que es el trabajo en si porque hay mucho compromiso yo sé de ti y del equipo de trabajo que los rodea, pero si tenemos esa limitación que *Public Service* es un quince por ciento, y que también pues no sé cuántos programas están bajo *public service* actualmente, pero si sabemos que el envejeciente y por la muestra de la población de envejeciente es una de la prioridad. Así que solo quería decir

eso porque siempre... Interviene Carlos Maldonado: Y sabemos que nosotros vamos para allá también.

4. Deponente: Estamos en esa Carlos. Bueno Dios me los cuide.

- **Moderadora:** Gracias a Raquel y a Angie por su ponencia. Nuestro próximo deponente Dennis Hernández del Departamento de Vivienda. ¿Son tres? Dennis Hernandez, Jacqueline Cortés y Jorge Ayala.

5. Deponente: Buen día. Mi nombre es para que este en récord Dennis Hernandez Ramos, trabajo en el Departamento de Vivienda Municipal. Estamos localizados en el cuarto piso del *Consolidated Medical Plaza*. Yo trabajo para lo que es el Programa HOME allí en el departamento. Estoy pues aquí solicitando los fondos de CDBG lo que es para el programa HOME. El mismo, para que tengan una idea es un programa que asiste a familias que están interesadas en adquirir su primer hogar en el Municipio de Caguas. Se atiende población de toda la isla, incluyendo las islas de Vieques y Culebra que deseen pues entonces vivir en Caguas. Se valida por la tabla de ingresos que establece el gobierno de Vivienda Federal que cualifiquen ya que la población es para medianas o bajos ingresos de acuerdo con la tabla y entonces después que se valida y se determina si cualifican para las ayudas que sería el siguiente paso de trabajar en conjunto con la banca. Sobre esa ayuda o esa precualificación para obtener su primer hogar. En esta ocasión pues estamos solicitando la cantidad que normalmente suele estipularnos HUD o la que entiendan que sea requerida para la continuidad de los servicios. También se atienden lo que son organizaciones de desarrollo de viviendas comunitarias o lo que se conoce como CHDO. CHDO para nosotros es organizaciones sin fines de lucro para el desarrollo de vivienda de interés social. Las mismas tienen como propósito u objetivos desarrollar, adquirir viviendas o auspiciar viviendas para personas de ingresos bajos o moderados o con algunas necesidades especiales. Pues, a Home también se le asigna un porcentaje de esos fondos para estas entidades y entonces las entidades mediante propuestas y están certificadas como CHDO es que entonces se determina si se les aprueba para poder brindar lo que sería el desarrollo, ya sea vivienda, viviendas para hombres, viviendas para mujeres se determinan mediante esa propuesta que ellos asignan.

También voy a hablarles, porque no está mi compañera Ivette Tirado y pues me asignaron a hablarles del programa que ella trabaja que es el de rehabilitación mínima. Eso es un programa que ayuda o tiene como propósito ayudar a las familias de ingresos bajos a rehabilitar sus viviendas para que estas cumplan con los requisitos básicos de las normas de calidad de vivienda. Se les provee materiales de construcción para rehabilitar las mismas. Ya este programa asiste a los que ya tienen su vivienda aquí en Caguas. El requisito a parte de validar que cualifiquen por la

tabla de ingresos que establece vivienda federal es que evidencien esos ingresos de su composición y evidencia de titularidad u otra documentación aceptable sobre que la propiedad le pertenezca a ese ciudadano, ciudadana que están solicitando la ayuda. Para ambos programas, pues como indiqué al principio, lo que se espera o se solicita es recibir lo que a cada programa respectivamente pues se nos asigna para poder dar la continuidad de los servicios. Estamos en ambos programas orientan todos los días, tienen los técnicos que están allí de lunes a viernes, en el cuarto piso, depende si es para adquisición de vivienda o si es para rehabilitar pues se le refiere o se le asigna el técnico que pudiese darle una orientación más detallada sobre esto.

6. **Deponente:** Muy buenos días. Mi nombre es Jacqueline Cortes Muñoz, soy la oficial de vivienda de equidad dentro del Departamento de Vivienda Municipal del Municipio Autónomo de Caguas. Yo sirvo como apoyo. Mi programa sirve como apoyo al Programa HOME y a los diversos programas administrados por el Departamento de Vivienda, sea Sección Ocho o Rehabilitación Mínima. La Ley de Equidad de Vivienda y/o oportunidad par todos los ciudadanos, es la Ley que fue aprobada bajo el Título Ocho de los Derechos Civiles de los Ciudadanos. Esto vela que no se discrimine contra ningún ciudadano por su raza, color, nacionalidad u origen, religión, sexo, estado civil. Es bien importante decir que, dentro del estado civil, esto incluye, a los menores de dieciocho años que viven con sus padres o custodios o personas discapacitadas, incluyendo, incapacidad física o mental, impedimento auditivo, visual o motor, alcoholismo o enfermedades crónicas, sida o retraso mental. Básicamente, el programa da apoyo a que los ciudadanos obtengan una cualificación dentro de los programas que nosotros administramos que sea lo mas justa posible. Que los ciudadanos tengan la oportunidad también de tener una vivienda que sea asequible, que sea segura y que sea justa, que no se le discrimine por nada. Dentro de este programa también, nosotros hacemos también, se participan también de diversas charlas, que sean educativas, orientamos a los participantes y futuros participantes de que verdad no tengan miedo de declarar o hacer querellas administrativas por el material de vivienda. Estas querellas pueden ser porque a ellos le encontraron en algún momento que hayan sido discriminados por las razones ya antes mencionadas. Se trabaja también directamente con las instituciones financieras sin fines de lucro, instituciones financieras privadas como la banca. Se le lleva orientación bajo el Programa HOME, se le lleva orientación a los futuros compradores, donde ellos verdad tienen sus derechos, que no deben de ser violentados, ni por el programa, ni por las instituciones financieras bancarias o sin fines de lucro. Tenemos participación también en las vistas públicas convocadas anualmente por la Sección Ocho donde se les orienta a todos los ciudadanos y evaluamos también dentro del programa se evalúan los expedientes que ya tenemos en récord de los participantes activos que todos hayan sido cualificados correctamente y que todo el material utilizado cumpla con lo que es la Ley de Equidad

de Vivienda e Igualdad de Oportunidades. Como sirvo de apoyo a los programas y al departamento de Vivienda Municipal, pues se solicitan como ya antes mencionada por mi compañera, que la cantidad estipulada y prevista del año pasado continua para los próximos años para así poder continuar dándole los servicios a todos los ciudadanos.

7. **Deponente:** Buenos días. Mi nombre es José Ayala del Programa ESG, *Emergency Solution Grant*. El Municipio de Caguas es recipiente de los fondos ESG bajo el componente de prevención cuyo objetivo es prevenir y proveer asistencia financiera para vivienda de familia en riesgo. Los fondos del Programa ESG han facilitado la provisión de servicios a familias elegibles para la asistencia financiera para propósito de renta a corto plazo y medianos términos. De la misma manera, permite asistencia familiar en búsqueda y ocupación de vivienda, manejo de casos y estabilización. El Departamento de Vivienda Municipal es responsable del manejo de fondos asignados al Municipio y diversas organizaciones como Guara Bi, SANOS, FUNDESCO, Milagros de Amor. El Programa ESG tiene varias áreas. Tiene el área de prevención que es para personas que están por desalojar, se le paga la renta por cierto tiempo, se le da manejo de caso, no mayor de veinticuatro meses, se le puede ayudar con lo que es las utilidades, no mas de seis meses. Tiene el área de realojamiento rápido que es para personas sin viviendas. A ellos, se les busca una vivienda temporera para los albergues de emergencia, que es para deambulantes. En nuestro departamento se reciben diariamente familias e individuos con alguna necesidad de vivienda, así como referidos de diferentes agencias. Las personas atendidas son orientadas y evaluadas para las alternativas disponibles por el Programa según su necesidad. La asignación de fondos del Municipio ha permitido prestar servicios y apoyo a cuatro familias hasta el momento. Estas familias fueron evaluadas y ubicadas en viviendas seguras e higiénica y estable por un periodo de diez a doce meses. Dichas familias participantes suman ocho adultos mayores de dieciocho, cuatro menores, son parte activa del plan de servicio y el plan de vivienda de familia. En este plan va dirigido a ubicar en una vivienda permanente además del plan de servicio individual según la necesidad identificada por ellos, para lograr cumplir sus metas además de compromiso de los participantes que establezca acuerdos colaborativos con diferentes organizaciones y agencia para ofrecer servicios a la familia. Actualmente se continúa evaluando casos de familia que se encuentren en lista de espera. Hay una lista de espera sobre cincuenta personas y familia. Los fondos solicitados es la misma cantidad de años anteriores para poder manejar y continuar con la familia que ya están en la lista. Gracias

- **Moderadora:** Muchas gracias por las ponencias a los compañeros de Vivienda. ¿Alguna otra persona que quiera deponer y cuál es su nombre?

8. **Deponente:** De la Corporación Milagros del Amor: Gladys Rodríguez

■ **Moderadora:** Gladys Rodríguez

8. **Deponente:** Si. Buenos días. Mi nombre es la señora Gladys Rodríguez, soy la directora ejecutiva de la Corporación Milagros del Amor. La Corporación Milagros del Amor es un ministerio de la Primera Iglesia Bautista de Caguas. Somos una organización sin fines de lucro con base de fe. Por, hace cerca, poco más de diez años hemos estado recibiendo los fondos y trabajando directamente con las familias sin hogar, tanto a través de los fondos de ESG como fondos de HUD. Para nosotros pues, más allá de ser un proyecto, es un ministerio de servicio el poder trabajar con las personas sin hogar poderles brindar herramientas adicionales, que los ayuden a ellos a sobrepasar sus necesidades y a salir adelante. Durante el pasado año, nosotros ubicamos alrededor de dieciséis individuos y cuatro familias bajo la partida de *rapid rehousing* y once individuos y seis familias bajo la partida de prevención. Esto fue con los fondos de dos mil dieciocho–diecinueve, pero los fondos pues nunca son fondos suficientes, verdad, siempre tenemos unas listas de espera, al igual que el resto de los compañeros. Actualmente tenemos una lista de espera de sobre cuarenta personas, incluyendo familias. Así que nuestra propuesta cuando la sometamos, verdad, pues vamos a estar trabajando con los mismos componentes, con las mismas expectativas, pero también pues, eh, dejándole saber la necesidad que hay en la calle de más familias que necesitan vivienda y necesitan apoyo. Como les expliqué bajo nuestro programa, nosotros damos servicios adicionales y todo el que llega a nuestra oficina siempre sale con algo más que lo que es una vivienda. Sale con una compra del Colmadito de Jesús o sale con ropa a través del Bazar del Rincón del Amor o sale con una oración, una palabra de fe o con otro servicio referido y otro servicio que nosotros también brindamos. Así que quería dejarlo saber y esperamos poder contar con el apoyo de ustedes nuevamente para poder continuar entonces brindando estos servicios. Dios les bendiga.

■ **Moderador:** Gracias Gladys por tu ponencia. Nuestro próximo deponente...

➤ **Interviene Cuca:** Déjeme decirle que en cuanto a la Corporación Milagros del mor, los felicito que continúan todavía, hay mucha necesidad en el servicio para las personas sin hogar, a lo que comúnmente llamamos deambulantes. Es una población que también ha crecido y que, por otro lado, ha crecido, pero, sin embargo, las ayudas de diversas agencias, incluyendo salud, lo que han ido es cortándola, entonces, pues, las instituciones que están actualmente dando los servicios de apoyo a esta población tan necesitada, pues tienen que hacer prácticamente de tripas corazones. Así que es bien importante que, en el cuidado continuo, las instituciones que están aquí, ustedes se vean como aliados, que

ustedes se necesiten uno a otro. Que cada uno este bien claro. Mi enfoque debe ser en esto porque en esto es que yo soy bueno pero el otro es bueno en tal cosa y yo me puedo aliar con esa persona para ayudarnos, porque a veces y lo voy a decir así, bien francamente, lo ven como un bizcocho en donde cada cual está halando su pedacito, porque yo tengo que asegurarme esto para poder continuar en este servicio y aunque verdad, suena duro lo que estoy diciendo, pero pasa y ustedes tienen que verse como aliados, identificar bien estas son mis fortalezas, estas son mis debilidades, pero sin embargo, otra institución me puede ayudar en esto y se lo digo porque estos fondos han ido bien para abajo. Yo fui miembro del consejo de VIH de aquí de Caguas por muchos años y fui cofundadora de lo que es el cuidado continuo cuando se empezó y los fondos han ido bajando de esos programas. Bueno ya no queda, si Angie esta por ahí, que me corrija si el Consejo de Personas de Cuidado Continuo, no creo, pues porque han habido limitaciones de recursos y eso, como un efecto dominó para ahí para abajo, pero los que están, por favor ayúdense, identifiquen bien sus necesidades, identifiquen y comprendan también las necesidades de las otras instituciones para que se puedan complementar y créanme que eso funciona, funciona y así ha sido por lo menos verdad cuando yo estaba en esa parte no se ahoga pero los felicito a todos porque no es un trabajo fácil y están llenando una necesidad de las personas más necesitadas. Gracias.

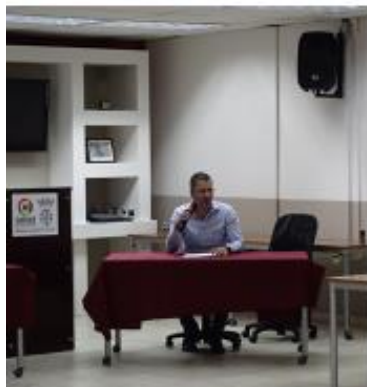
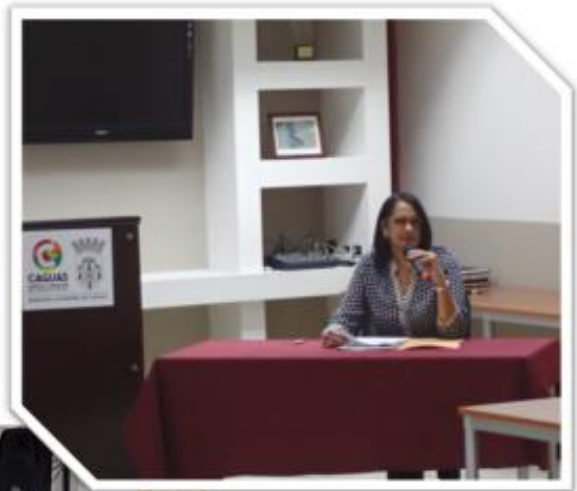
■ **Moderador:** Bueno ahora tenemos a Iván Moratiel de Guara Bi.

9. Deponente: Si. Buenos días a todos y a todas. Mi nombre es Iván Moratiel, soy el vicepresidente de Guara BÍ. Guara BÍ es una organización sin fines de lucro. Estamos ubicados aquí en Caguas, en Vega Baja y en Comerio. Quería hablar verdad y unirme a lo que están hablando de que las personas sin hogar han ido en aumento. Pues la estadística más reciente del conteo de las personas sin hogar que se radicó en enero de dos mil diecinueve bueno refleja una disminución de personas sin hogar, pero en este periodo se identificaron dos mil quinientas treinta y cinco personas que no tienen una vivienda conforme a la definición de HUD. De estas mil ciento noventa son de los municipios pertenecientes al Cinco Cero Tres y ciento cuarenta y cuatro de estas personas fueron contabilizadas en Caguas en esa noche. Sí, me consta, que las organizaciones sin fines de lucro que trabajamos con personas sin hogar en conjunto con el CoC hemos estado haciendo, verdad, una gran labor en cuanto a las personas sin hogar, pero todavía existe la necesidad. Dentro de los programas que tenemos en Caguas estamos ofreciendo vivienda de albergue de emergencia transitoria y vivienda permanente, pero la realidad es que los tenemos a su capacidad y todavía continúan, continuamos recibiendo llamadas tanto del sistema coordinado como personas que llegan a nuestra institución, buscando servicio y no tenemos donde poder alojarlo. Por eso, para esta propuesta vamos a estar solicitando lo que es la ampliación de unos dormitorios que se unan a las facilidades para así poder minimizar la falta de vivienda

que existe en Caguas que tipo de población y adicional, este como metodología para la intervención social con los participantes vamos a estar solicitando también la construcción de un área recreativa para minimizar el tiempo de ocio que estos permanecen en el hogar. Mas detalles los vamos a estar ofreciendo en la propuesta. Vamos a estar redactándola con la cantidad que vamos a estar solicitando. Pero básicamente, verdad, estas son las estrategias que vamos a estar utilizando con estos fondos para este nuevo año. Así que nada, muchísimas gracias.

- **Moderadora:** Gracias. ¿Alguna otra persona que quiera deponer? Concluimos con las ponencias del día de hoy. La necesidad de la comunidad debe presentarse en el formulario provisto. Dicho formulario tiene que ser completado tanto por el que viene a presentar la propuesta de su comunidad como las entidades. Recordamos que se estarán aceptando propuestas durante el día de hoy, mientras dure esta vista pública y hasta el nueve de enero del dos mil veinte de ocho de la mañana a tres y treinta pm en la Oficina de Planificación del Centro de Gobierno Municipal. Le damos las gracias a todos por estar aquí, como decía nuestra compañera Carmen, da mucha esperanza verlos aquí. Le damos nuevamente las gracias por el trabajo y el servicio que ustedes están haciendo por el pueblo de Caguas. Carlos Gracias por su asistencia y que pasen buen día.
- **Interviene Maldonado:** Sí, solo quería hacer una observación. Si usted recibe fondos CDBG durante los cinco años que estamos planificando ahora, me van a ver la cara por ahí haciendo una monitoria. Los fondos CDBG nos obligan a nosotros a monitorearlas como son los de ESG también. En el caso de nosotros, nos toca los de CDBG. Así que lo que se exige es que se documenten bien. El uso del dinero que a ustedes se les facilita, documéntense bien, que esos expedientes estén bien claros, estén preparados debidamente como se exige por HUD y no trae problema y hasta cierto punto la monitoria que yo hago pues ustedes las utilizan para otros programas que les conviene porque yo no solamente señalo las cosas malas sino también las cosas buenas para que las puedan utilizar con otras agencias. Gracias
- **Moderadora:** Bien pues la audiencia entonces cierra sus trabajos hoy cinco de diciembre del dos mil diecinueve, a las diez y cuarenta y seis. Nuevamente gracias y seguiremos caminando juntos.





ANNUAL ACTION PLAN CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the Consolidated Plan Regulations, the Municipality of Caguas certifies that:

Affirmatively Further Fair Housing: The Municipality of Caguas will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan: It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential anti-displacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Anti-Lobbying: To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and

3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

Authority of Jurisdiction: The Consolidated Plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with Plan: The housing activities to be undertaken with CDBG, HOME and ESG funds are consistent with the Strategic Plan.

Section 3: It will comply with Section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.



Hon. William Miranda-Torres
Mayor of Caguas

May 15, 2020

Date

Municipality of Caguas Consolidated Plan Certifications

Specific CDBG Certifications

The Municipality of Caguas certifies that:

Citizen Participation: It is in full compliance and following a detailed Citizen Participation Plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan: It's Consolidated Housing and Community Development Plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 Part 570)

Following a Plan: It is following a current Consolidated Plan or, a Comprehensive Housing Affordability Strategy, that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. **Maximum Feasible Priority:** With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. **Overall Benefit:** The aggregate use of CDBG funds including Section 108 guaranteed loans during program year(s) 2020 shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. **Special Assessments:** It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements. However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made

Municipality of Caguas Consolidated Plan Certifications

against the property with respect to the public improvements financed by a source other than CDBG funds.

The Municipality of Caguas will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force: It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance With Anti-discrimination Laws: The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint: It's activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R;

Compliance with Laws: It will comply with applicable laws.



Hon. William Miranda-Torres
Mayor of Caguas

May 15, 2020

Date

Municipality of Caguas Consolidated Plan Certifications

Specific HOME Certifications

The Municipality of Caguas certifies that:

Tenant Based Rental Assistance: If the Municipality of Caguas intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the Municipality of Caguas Consolidated Plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs: It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

Appropriate Financial Assistance: Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;



Hon. William Miranda-Torres
Mayor of Caguas

May 15, 2020

Date

Municipality of Caguas Consolidated Plan Certifications

ESG Certifications

The Municipality of Caguas certifies that:

Major rehabilitation/conversion: If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation. If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion. In all other cases where ESG funds are used for renovation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs: In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the jurisdiction will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the jurisdiction serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation: Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services: The jurisdiction will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal State, local, and private assistance available for such individuals.

Matching Funds: The jurisdiction will obtain matching amounts required under 24 CFR 576.201.

Municipality of Caguas Consolidated Plan Certifications

Confidentiality: The jurisdiction has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement: To the maximum extent practicable, the jurisdiction will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan: All activities the jurisdiction undertakes with assistance under ESG are consistent with the Municipality of Caguas Consolidated Plan.

Discharge Policy: The Municipality of Caguas will establish and implement, to the maximum extent practicable and where appropriate policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.



Hon. William Miranda-Torres
Mayor of Caguas

May 15, 2020

Date

Municipality of Caguas Consolidated Plan Certifications

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING

A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.



Hon. William Miranda-Torres
Mayor of Caguas

May 15, 2020

Date

Municipality of Caguas Consolidated Plan Certifications

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision		
* If Revision, select appropriate letter(s): <input type="text"/> * Other (Specify): <input type="text"/>		
* 3. Date Received: <input type="text"/>		4. Applicant Identifier: <input type="text"/>
5a. Federal Entity Identifier: <input type="text"/>		5b. Federal Award Identifier: <input type="text"/>
State Use Only:		
6. Date Received by State: <input type="text"/>		7. State Application Identifier: <input type="text"/>
8. APPLICANT INFORMATION:		
* a. Legal Name: AUTONOMOUS MUNICIPALITY OF CAGUAS		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 66-0433568		* c. Organizational DUNS: 0905452780000
d. Address:		
* Street1: PO BOX 907		
Street2: <input type="text"/>		
* City: Caguas		
County/Parish: <input type="text"/>		
* State: PR; Puerto Rico		
Province: <input type="text"/>		
* Country: USA; UNITED STATES		
* Zip / Postal Code: 00726-0907		
e. Organizational Unit:		
Department Name: PLANNING OFFICE		Division Name: PLANNING AND COMMUNITY DEVELOP
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Mr. * First Name: Zaid		
Middle Name: <input type="text"/>		
* Last Name: DIAZ-ISAAC		
Suffix: <input type="text"/>		
Title: PLANNING OFFICE DIRECTOR		
Organizational Affiliation: AUTONOMOUS MUNICIPALITY OF CAGUAS		
* Telephone Number: (787) 653-8833		Fax Number: (787) 744-9299
* Email: zdiaz@caguas.gov.pr		

Application for Federal Assistance SF-424	
* 9. Type of Applicant 1: Select Applicant Type: <input type="text" value="C: City or Township Government"/>	
Type of Applicant 2: Select Applicant Type: <input type="text"/>	
Type of Applicant 3: Select Applicant Type: <input type="text"/>	
* Other (specify): <input type="text"/>	
* 10. Name of Federal Agency: <input type="text" value="U.S. Department of Housing and Urban Development"/>	
11. Catalog of Federal Domestic Assistance Number: <input type="text" value="14.218"/>	
CFDA Title: <input type="text" value="CBDG Program"/>	
* 12. Funding Opportunity Number: <input type="text"/>	
* Title: <input type="text"/>	
13. Competition Identification Number: <input type="text"/>	
Title: <input type="text"/>	
14. Areas Affected by Project (Cities, Counties, States, etc.): <input type="text"/> <div> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/> </div>	
* 15. Descriptive Title of Applicant's Project: <input type="text" value="Entitlement Grantee"/>	
Attach supporting documents as specified in agency instructions. <div> <input type="button" value="Add Attachments"/> <input type="button" value="Delete Attachments"/> <input type="button" value="View Attachments"/> </div>	

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant <input type="text" value="PR"/>	* b. Program/Project <input type="text" value="PR"/>
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
17. Proposed Project:	
* a. Start Date: <input type="text" value="07/01/2020"/>	* b. End Date: <input type="text" value="06/30/2021"/>
18. Estimated Funding (\$):	
* a. Federal	1,763,496.00
* b. Applicant	0.00
* c. State	0.00
* d. Local	0.00
* e. Other	0.00
* f. Program Income	0.00
* g. TOTAL	1,763,496.00
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process? <input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/> . <input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review. <input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes", provide explanation and attach <input type="text"/> <div style="text-align: right;"> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/> </div>	
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001) <input checked="" type="checkbox"/> ** I AGREE <small>** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.</small>	
Authorized Representative:	
Prefix: <input type="text" value="HON"/>	* First Name: <input type="text" value="William"/>
Middle Name: <input type="text" value="E."/>	
* Last Name: <input type="text" value="Miranda-Torres"/>	
Suffix: <input type="text"/>	
* Title: <input type="text" value="Mayor"/>	
* Telephone Number: <input type="text" value="(787) 653-8833 ext. 260"/>	Fax Number: <input type="text" value="(787) 746-6562"/>
* Email: <input type="text" value="william.miranda@caguas.gov.pr"/>	
* Signature of Authorized Representative:	<div style="border: 1px solid black; padding: 5px; text-align: center;"> </div>
* Date Signed: May 15, 2020	

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:


1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

Previous Edition Usable

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Standard Form 424D (Rev. 7-97)
Prescribed by OMB Circular A-102

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL  HUN, William Miranda-Torres	TITLE MAYOR
APPLICANT ORGANIZATION MUNICIPALITY OF CAGUAS	DATE SUBMITTED May 15, 2020

SF-424D (Rev. 7-97) Back

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision		
* If Revision, select appropriate letter(s): <input type="text"/> * Other (Specify): <input type="text"/>		
* 3. Date Received: <input type="text"/>		4. Applicant Identifier: <input type="text"/>
5a. Federal Entity Identifier: <input type="text"/>		5b. Federal Award Identifier: <input type="text"/>
State Use Only:		
6. Date Received by State: <input type="text"/>		7. State Application Identifier: <input type="text"/>
8. APPLICANT INFORMATION:		
* a. Legal Name: AUTONOMOUS MUNICIPALITY OF CAGUAS		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 66-0433568		* c. Organizational DUNS: 0905452780000
d. Address:		
* Street1: PO BOX 907		
Street2: <input type="text"/>		
* City: Caguas		
County/Parish: <input type="text"/>		
* State: PR; Puerto Rico		
Province: <input type="text"/>		
* Country: USA; UNITED STATES		
* Zip / Postal Code: 00726-0907		
e. Organizational Unit:		
Department Name: HOUSING DEPARTMENT		Division Name: <input type="text"/>
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Mrs.		* First Name: Clara
Middle Name: <input type="text"/>		
* Last Name: Cruz-Diaz		
Suffix: <input type="text"/>		
Title: HOUSING DEPARTMENT DIRECTOR		
Organizational Affiliation: AUTONOMOUS MUNICIPALITY OF CAGUAS		
* Telephone Number: (787) 653-8833		Fax Number: (787) 745-0626
* Email: ccruz@caguas.gov.pr		

Application for Federal Assistance SF-424	
* 9. Type of Applicant 1: Select Applicant Type: <input type="text" value="C: City or Township Government"/>	
Type of Applicant 2: Select Applicant Type: <input type="text"/>	
Type of Applicant 3: Select Applicant Type: <input type="text"/>	
* Other (specify): <input type="text"/>	
* 10. Name of Federal Agency: <input type="text" value="U.S. Department of Housing and Urban Development"/>	
11. Catalog of Federal Domestic Assistance Number: <input type="text" value="14.239"/>	
CFDA Title: <input type="text" value="HOME Investment Partnership Program"/>	
* 12. Funding Opportunity Number: <input type="text"/>	
* Title: <input type="text"/>	
13. Competition Identification Number: <input type="text"/>	
Title: <input type="text"/>	
14. Areas Affected by Project (Cities, Counties, States, etc.): <input type="text"/> <div> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/> </div>	
* 15. Descriptive Title of Applicant's Project: <input type="text" value="Entitlement Grantee"/>	
Attach supporting documents as specified in agency instructions. <div> <input type="button" value="Add Attachments"/> <input type="button" value="Delete Attachments"/> <input type="button" value="View Attachments"/> </div>	

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant <input type="text" value="PR"/>	* b. Program/Project <input type="text" value="PR"/>
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
17. Proposed Project:	
* a. Start Date: <input type="text" value="07/01/2020"/>	* b. End Date: <input type="text" value="06/30/2021"/>
18. Estimated Funding (\$):	
* a. Federal	769,119.00
* b. Applicant	0.00
* c. State	0.00
* d. Local	0.00
* e. Other	0.00
* f. Program Income	0.00
* g. TOTAL	769,119.00
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?	
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/>	
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.	
<input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)	
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes", provide explanation and attach	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)	
<input checked="" type="checkbox"/> ** I AGREE	
<small>** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.</small>	
Authorized Representative:	
Prefix: <input type="text" value="HON"/>	* First Name: <input type="text" value="William"/>
Middle Name: <input type="text" value="E."/>	
* Last Name: <input type="text" value="Miranda-Torres"/>	
Suffix: <input type="text"/>	
* Title: <input type="text" value="Mayor"/>	
* Telephone Number: <input type="text" value="(787) 653-8833 ext. 260"/>	Fax Number: <input type="text" value="(787) 746-6562"/>
* Email: <input type="text" value="william.miranda@caguas.gov.pr"/>	
* Signature of Authorized Representative:	* Date Signed: <input type="text" value="May 15, 2020"/>

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:


1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

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Standard Form 424D (Rev. 7-97)
Prescribed by OMB Circular A-102

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL HUN, William Miranda-Torres 	TITLE MAYOR
APPLICANT ORGANIZATION MUNICIPALITY OF CAGUAS	DATE SUBMITTED May 15, 2020

SF-424D (Rev. 7-97) Back

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision		
* If Revision, select appropriate letter(s): _____ * Other (Specify): _____		
* 3. Date Received: _____		4. Applicant Identifier: _____
5a. Federal Entity Identifier: _____		5b. Federal Award Identifier: _____
State Use Only:		
6. Date Received by State: _____		7. State Application Identifier: _____
8. APPLICANT INFORMATION:		
* a. Legal Name: AUTONOMOUS MUNICIPALITY OF CAGUAS		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 66-0433568		* c. Organizational DUNS: 0905452780000
d. Address:		
* Street1: PO BOX 907		
Street2: _____		
* City: Caguas		
County/Parish: _____		
* State: PR; Puerto Rico		
Province: _____		
* Country: USA; UNITED STATES		
* Zip / Postal Code: 00726-0907		
e. Organizational Unit:		
Department Name: HOUSING DEPARTMENT		Division Name: _____
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Mrs.		* First Name: Clara
Middle Name: _____		
* Last Name: Cruz-Diaz		
Suffix: _____		
Title: HOUSING DEPARTMENT DIRECTOR		
Organizational Affiliation: AUTONOMOUS MUNICIPALITY OF CAGUAS		
* Telephone Number: (787) 653-8833		Fax Number: (787) 745-0626
* Email: ccruz@caguas.gov.pr		

Application for Federal Assistance SF-424	
* 9. Type of Applicant 1: Select Applicant Type: <input type="text" value="C: City or Township Government"/>	
Type of Applicant 2: Select Applicant Type: <input type="text"/>	
Type of Applicant 3: Select Applicant Type: <input type="text"/>	
* Other (specify): <input type="text"/>	
* 10. Name of Federal Agency: <input type="text" value="U.S. Department of Housing and Urban Development"/>	
11. Catalog of Federal Domestic Assistance Number: <input type="text" value="14.231"/>	
CFDA Title: <input type="text" value="EMERGENCY SOLUTION GRANT (ESG)"/>	
* 12. Funding Opportunity Number: <input type="text"/>	
* Title: <input type="text"/>	
13. Competition Identification Number: <input type="text"/>	
Title: <input type="text"/>	
14. Areas Affected by Project (Cities, Counties, States, etc.): <input type="text"/> <div> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/> </div>	
* 15. Descriptive Title of Applicant's Project: <input type="text" value="Entitlement Grantee"/>	
Attach supporting documents as specified in agency instructions. <div> <input type="button" value="Add Attachments"/> <input type="button" value="Delete Attachments"/> <input type="button" value="View Attachments"/> </div>	

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant	PR
* b. Program/Project	PR
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>	
17. Proposed Project:	
* a. Start Date:	07/01/2020
* b. End Date:	06/30/2021
18. Estimated Funding (\$):	
* a. Federal	149,897.00
* b. Applicant	0.00
* c. State	0.00
* d. Local	0.00
* e. Other	0.00
* f. Program Income	0.00
* g. TOTAL	149,897.00
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?	
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/>	
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.	
<input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)	
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes", provide explanation and attach	
<input type="text"/> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>	
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)	
<input checked="" type="checkbox"/> ** I AGREE	
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.	
Authorized Representative:	
Prefix:	HON
* First Name:	William
Middle Name:	E.
* Last Name:	Miranda-Torres
Suffix:	
* Title:	Mayor
* Telephone Number:	(787) 653-8833 ext. 260
Fax Number:	(787) 746-6562
* Email:	william.miranda@caguas.gov.pr
* Signature of Authorized Representative:	
* Date Signed:	May 15, 2020

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

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Standard Form 424D (Rev. 7-97)
Prescribed by OMB Circular A-102

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
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Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).

16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL HUN, William Miranda-Torres 	TITLE MAYOR
APPLICANT ORGANIZATION MUNICIPALITY OF CAGUAS	DATE SUBMITTED May 15, 2020

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Appendix - Alternate/Local Data Sources

1	Data Source Name
	Resident Characteristics Report
	List the name of the organization or individual who originated the data set.
	HUD
	Provide a brief summary of the data set.
	The Resident Characteristics Report summarizes general information about households who reside in Public Housing, or who receive Section 8 assistance. The report provides aggregate demographic and income information that allows for an analysis of the scope and effectiveness of housing agency operations. The data used to create the report is updated once a month from IMS/PIC.
	What was the purpose for developing this data set?
	Compliance with HUD's Public Housing Regulations.
2	Data Source Name
	CoC Coalition 2019 PIT Survey Results
	List the name of the organization or individual who originated the data set.
	Coalicion de Coaliciones Inc.
	Provide a brief summary of the data set.
	The Point-in-Time (PIT) count is a count of sheltered and unsheltered homeless persons on a single night in January. HUD requires that Continuums of Care conduct an annual count of homeless persons who are sheltered in emergency shelter, transitional housing, and Safe Havens on a single night. Continuums of Care also must conduct a count of unsheltered homeless persons every other year (odd numbered years). Each count is planned, coordinated, and carried out locally.
2	How comprehensive is the coverage of this administrative data? Is data collection concentrated in one geographic area or among a certain population?
	Data is comprehensive and includes all the public housing projects in Caguas.
	What time period (provide the year, and optionally month, or month and day) is covered by this data set?
	April 2015.
	What is the status of the data set (complete, in progress, or planned)?
	Complete.

	<p>What was the purpose for developing this data set?</p> <p>Determine the number of homeless in the Jurisdiction to be used as a baseline for the distribution of resources.</p> <p>Provide the year (and optionally month, or month and day) for when the data was collected.</p> <p>January 2015.</p> <p>Briefly describe the methodology for the data collection.</p> <p>HUD requires CoCs to collect reliable data on the total number and characteristics of all people (i.e., sheltered and unsheltered) residing in the CoCs' geographic area who are homeless on a single night and report these data to HUD. The Coalition uses a census methodology. A census count is an enumeration of all homeless people or a distinct subset of homeless people (e.g., households with adults and children) in CoCs.</p> <p>Describe the total population from which the sample was taken.</p> <p>The total homeless persons counted during the day of the census.</p> <p>Describe the demographics of the respondents or characteristics of the unit of measure, and the number of respondents or units surveyed.</p> <p>The Universe of the survey is 206 persons of which 72 are sheltered and 146 unsheltered.</p>
3	<p>Data Source Name</p> <p>ACS S2403- Industry Table</p> <p>List the name of the organization or individual who originated the data set.</p> <p>U.S. Census Bureau.</p> <p>Provide a brief summary of the data set.</p> <p>The American Community Survey (ACS) is a mandatory, ongoing statistical survey that samples a small percentage of the population every year -- giving communities the information they need to plan investments and services.</p> <p>What was the purpose for developing this data set?</p> <p>Throughout the federal government, agencies use ACS estimates to inform public policymakers, distribute funds, and assess programs. For example, the U.S. Department of Justice, the U.S. Department of Labor, and the U.S. Equal Employment Opportunity Commission use ACS estimates to enforce employment antidiscrimination laws. The U.S. Department of Veterans Affairs uses ACS estimates to evaluate the need for health care, education, and employment programs for those who have served in the military, and the U.S. Department of Education uses ACS estimates to develop adult education and literacy programs.</p> <p>Provide the year (and optionally month, or month and day) for when the data was collected.</p> <p>2009-2013.</p>

	<p>Briefly describe the methodology for the data collection.</p> <p>The Census Bureau selects a random sample of addresses to be included in the ACS. Each address has about a 1-in-480 chance of being selected in a month, and no address should be selected more than once every 5 years. The Census Bureau mails questionnaires to approximately 295,000 addresses a month across the United States. This is a small number of households considering there are more than 180 million addresses in the United States and an address that receives ACS instructions will not likely find a neighbor or friend who has also received them.</p> <p>Describe the total population from which the sample was taken.</p> <p>141,600.</p> <p>Describe the demographics of the respondents or characteristics of the unit of measure, and the number of respondents or units surveyed.</p> <p>The following are the demography of the respondents:</p> <p>Total Population 141,600</p> <p>Male 66,473</p> <p>Female 75,127</p>
4	<p>Data Source Name</p> <p>American Community Survey 5-Year Estimate</p> <p>List the name of the organization or individual who originated the data set.</p> <p>U.S. Census Bureau</p> <p>Provide a brief summary of the data set.</p> <p>The American Community Survey (ACS) is an ongoing survey that provides vital information on a yearly basis about our nation and its people.</p> <p>What was the purpose for developing this data set?</p> <p>After the 2000 Census, the long form became the ACS, and this survey continues to collect long-form-type information each year. The ACS includes not only the basic short-form questions, but also detailed questions about population and housing characteristics. It is a nationwide, continuous survey designed to provide communities with reliable and timely social, economic, housing, and demographic data every year.</p> <p>Provide the year (and optionally month, or month and day) for when the data was collected.</p> <p>2017</p>

	<p>Briefly describe the methodology for the data collection.</p> <p>The Census Bureau selects a random sample of addresses to be included in the ACS. Each address has about a 1-in-480 chance of being selected in a month, and no address should be selected more than once every 5 years. The Census Bureau mails questionnaires to approximately 295,000 addresses a month across the United States.</p> <p>Describe the total population from which the sample was taken.</p> <p>100% of the population(addressess).</p> <p>Describe the demographics of the respondents or characteristics of the unit of measure, and the number of respondents or units surveyed.</p> <p>The ACS creates period estimates, which means they represent the characteristics of the population and housing over a specific data collection period. These are the 1-year and 5-year estimates.</p> <p>1-Year Estimates</p>
5	<p>Data Source Name</p> <p>CHAS Databook</p> <p>List the name of the organization or individual who originated the data set.</p> <p>U.S. Census Bureau and U.S. HUD.</p> <p>Provide a brief summary of the data set.</p> <p>CHAS consists of “custom tabulations” of data from the U.S. Census Bureau that are generally not otherwise publicly available. The ACS offers timely data for the period between censuses, allowing for a relatively current picture of local conditions.</p> <p>What was the purpose for developing this data set?</p> <p>The primary purpose of the CHAS data is to demonstrate the number of households in need of housing assistance. This is estimated by the number of households that have certain housing problems and have income low enough to qualify for HUD’s programs (primarily 30, 50, and 80 percent of median income). It is also important to consider the prevalence of housing problems among different types of households, such as the elderly, disabled, minorities, and different household types. The CHAS data provide counts of the numbers of households that fit these HUD-specified characteristics in HUD-specified geographic areas.</p> <p>How comprehensive is the coverage of this administrative data? Is data collection concentrated in one geographic area or among a certain population?</p> <p>Nation to Census tract level (every county).</p>

	<p>What time period (provide the year, and optionally month, or month and day) is covered by this data set?</p> <p>Each year, the U.S. Department of Housing and Urban Development (HUD) receives custom tabulations of American Community Survey (ACS) data from the U.S. Census Bureau. These data, known as the "CHAS" data (Comprehensive Housing Affordability Strategy), demonstrate the extent of housing problems and housing needs, particularly for low income households.</p>
	<p>What is the status of the data set (complete, in progress, or planned)?</p> <p>Complete.</p>
6	<p>Data Source Name</p> <p>Resident Characteristics Report 2020</p>
	<p>List the name of the organization or individual who originated the data set.</p> <p>HUD</p>
	<p>Provide a brief summary of the data set.</p> <p>The Resident Characteristics Report summarizes general information about households who reside in Public Housing, or who receive Section 8 assistance. The report provides aggregate demographic and income information that allows for an analysis of the scope and effectiveness of housing agency operations. The data used to create the report is updated once a month from IMS/PIC.</p>
	<p>What was the purpose for developing this data set?</p> <p>Compliance with HUD's Public Housing Regulations.</p>
	<p>How comprehensive is the coverage of this administrative data? Is data collection concentrated in one geographic area or among a certain population?</p> <p>Data is comprehensive and includes all the public housing projects in Caguas.</p>
	<p>What time period (provide the year, and optionally month, or month and day) is covered by this data set?</p> <p>March 2020.</p>
	<p>What is the status of the data set (complete, in progress, or planned)?</p> <p>Complete.</p>